

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Tuesday April 15 1986

D 8523 B

Baker's tough line  
on Third  
World debt, Page 4

Country	Rate	Country	Rate
Austria	136.20	Switzerland	148.20
Belgium	136.20	Denmark	136.20
Canada	136.20	France	136.20
Germany	136.20	Italy	136.20
Japan	136.20	Netherlands	136.20
Spain	136.20	Sweden	136.20
UK	136.20	USA	136.20

## World news Business summary

### Haiti seeks British to recover Duvalier assets

Haiti, following the example of the Philippines, has asked the Swiss Government whether it can recover assets with Swiss banks belonging to its deposed President Jean Claude (Baby Doc) Duvalier and his family.

The Swiss Government or the Banking Commission is not likely to instruct the banks to freeze Duvalier assets in the same way as it ordered the banking of wealth belonging to former Philippine President Ferdinand Marcos and his family.

Swiss officials confirmed that representatives of the new Haiti regime visited Bern, the Federal capital, last week to discuss ways of recovering any Duvalier assets with Swiss banks.

### Tutu elected

Nobel peace prize winner Bishop Desmond Tutu has been elected leader of the Anglican Church in southern Africa.

### Pretoria death toll

The death toll in South Africa's black township violence rose by 14 over the weekend as police reported that nine blacks were burnt to death in the eastern Cape and five others shot dead by police on Sunday, Page 4

### Workers to return

Most of 100,000 workers involved in Norway's biggest industrial dispute for 55 years will return to work today, arbitrators said. Earlier story Page 3

### Moscow visit

Sweden's Prime Minister, Ingvar Carlsson, making the first official visit to the Soviet Union by a Swedish leader since 1975, arrived in Moscow for talks on arms control and bilateral relations. Page 3

### Tear gas fired

Israeli troops fired tear gas to disperse Palestinian students hurrying rocks at Israeli ultra-nationalist meeting in a Jewish settlement overlooking the occupied town of Hebron.

### Nato effort urged

Nato needs more coherent planning for armaments co-operation as part of an effort to reduce waste and duplication in arms manufacture, Robin Beard, Nato assistant secretary-general, said. Page 2, Feature Page 24

### Natta re-elected

Italy's Communist party acclaimed Alessandro Natta as its uncontested leader, confounding predictions that he would be ousted because of two electoral setbacks last year. Page 2

### Opponents meet

Members of the abolished Philippine National Assembly still loyal to ousted leader Ferdinand Marcos held a "rebel session" and accused President Corason Aquino of illegally grabbing power.

### Employee executed

A Chinese state company employee was executed for leaking state secrets to foreign businessmen and taking bribes. Page 4

### Kidnap protest

Schools, universities and education officials in Moslem west Beirut went on strike to protest against a series of kidnappings of teachers. Eight have disappeared in three months - four of them foreigners missing over the past 18 days.

### French writer dies

French writer and philosopher Simone de Beauvoir died in hospital aged 78.

## EEC plans curbs on Libyans but urges US caution

BY QUENTIN PEEL IN THE HAGUE AND REGINALD DALE IN WASHINGTON

THE TWELVE member-states of the EEC yesterday agreed to curb the movements of Libyan diplomats in their countries, to cut back their numbers and to demand stricter visa requirements of Libyan nationals. Their action comes as a direct response to "convincing evidence" of Libyan involvement in acts of terrorism.

They also called on the Libyan Government of Col. Muammar Gaddafi to renounce any support for terrorism.

At the same time they urged "restraint on all sides" to avoid any further escalation of military tension in the Mediterranean, a plea clearly aimed at dissuading the US Government from taking unilateral military action against Libya.

The foreign ministers of the 12, at an emergency meeting in The Hague, went far further than any previous statement in identifying Libya as "implicated in supporting terrorism". They stopped short, however, of ordering the closure of Libyan representations - "peoples houses" - in their capitals, as urged by Sir Geoffrey Howe, the UK Foreign Secretary.

In Washington, meanwhile, officials said that no decision had yet been taken on possible military action against Libya, and the White House denied reports that President Ronald Reagan was to hold a high-level strategy-planning session with his national security advisers yesterday. "There is no such meeting," said Mr Larry Speakes, the White House spokesman.

Mr Speakes declined to comment on West European reactions to talk of US air strikes against Libya. The Administration was expected to welcome yesterday's decision by the 12 foreign ministers to crack down on Libyan diplomats in Western Europe - a move that Washington has long been urging.

It was not clear, that the European action would be enough to dissuade the US from going ahead with preparations for military action. The Administration has been hinting that it might call off plans for a strike if the European governments took tough economic and political action against Col Gaddafi.

With Mr Reagan still apparently pondering whether to send his forces into action, some of his advisers were reported to be urging him to wait for Col Gaddafi's next terrorist attack on Americans, which they predicted could come at any time. There was some concern in Washington that US hesitation over the last few days had helped Col Gaddafi to prepare for any attack and rally support in the Arab world.

Despite Mr Speakes's denial that any high-level meetings would take place, Mr Reagan was expected to consult two of his key advisers, Vice President George Bush and Mr Cas-

par Weinberger, the Defence Secretary, both of whom returned from visits abroad on Sunday. Both men are believed to be among those urging restraint.

The European foreign ministers flatly rejected the "unacceptable threats made by Libyan leaders against member-states," in a clear reference to Col Gaddafi's warning of possible action against either Italy or Spain. Both countries have US military bases.

"Any action of this sort will meet with a vigorous and appropriate response on the part of the Twelve," they said.

Although the EEC action still falls short of the support sought by the US Government for the isolation of the Gaddafi regime, Sir Geoffrey Howe said it was a "vigorous and appropriate response" to evidence of Libyan involvement in terrorism.

The ministers went beyond their January declaration of an arms embargo on any state "implicated in terrorism" by specifically identifying Libya as affected.

The Community countries are also calling on the Arab states and members of the Arab League to join them for urgent talks on the whole problem of international terrorism, in a further effort to put diplomatic

## US and Japan take new initiative on trade issues

BY STEWART FLEMING IN WASHINGTON

THE US and Japan have agreed to set up a joint panel of top officials to monitor Japan's commitment to changing the structure of its economy so that domestic consumption rather than exports plays a bigger role in fostering economic growth.

Announcing the new initiative yesterday at the end of a three-day visit to Washington by the Japanese Prime Minister, Mr Yasuhiro Nakasone, President Ronald Reagan said that he had asked Mr George Shultz, the Secretary of State, and Mr James Baker, the Treasury Secretary, "to pull together a broad grouping of high level officials to discuss structural economic issues of mutual concern." He said that Mr Nakasone was asking the relevant Japanese ministers to take similar action.

A senior US Administration official briefing reporters after the joint statement by Mr Reagan and Mr Nakasone, said that trade issues had been the focus of the bilateral talks. "There is no question which was the key issue discussed between them - it was trade," he said.

He added that, from the US perspective, the commitment which Mr Nakasone had outlined, to depend less on exports for growth, represented an "historic change of course," and one which the US has been pressing for. He declined to express any scepticism about the readiness of Japan to implement this commitment.

The official also indicated, however, that the two countries were looking towards identifying new areas for specific sectoral trade negotiations, following the agreement in Los Angeles last year to hold talks aimed at liberalising access to Japan's telecommunications, electronics, forest products and medical equipment markets. Officials are

Continued on Page 26  
Cutting edge of yen's rise, Page 26

## France cuts key intervention rate by 1/2-point

By David Housego in Paris

THE BANK of France yesterday cut its intervention rate - the leading money market rate - by a 1/2 percentage point to 7 1/2 per cent in the first lowering of French interest rates since the franc was devalued eight days ago.

At the same time, the bank tightened credit policy by increasing the compulsory reserves that the commercial banks must hold with the central bank in an effort to bring the overshooting of the money supply under control.

The two moves reflect the tight-rope the new Government of Mr Jacques Chirac is trying to walk between lowering interest rates to encourage investment while pursuing monetary and fiscal policies that will continue to bring down inflation.

Reinforcing the anti-inflationary stance, the Government is expected tomorrow to announce a supplementary budget which will leave this year's overall deficit equal to or marginally lower than the FF 145.3bn (\$19.8bn) announced by the previous Socialist administration.

Any cut in the budget deficit will be achieved despite FF 12bn to FF 15bn in new expenditure and FF 9bn in upward revisions of spending commitments inherited from the Socialists.

The cautious reduction in interest rates comes just before the lifting of exchange controls probably this week - which had already been announced by the Government. The measures will principally enable companies to cover forward their import purchases while removing the current requirements on the repatriation of foreign exchange earnings.

Worries over the lifting of exchange controls have been eased substantially by the large inflow of capital into France last week - estimated at about FF 30bn - in the wake of the devaluation of the franc. Further inflows are expected as a result of the tax amnesty, to be announced tomorrow, on capital illegally held abroad by French residents.

Yesterday's initial lowering of interest rates still leaves French rates in real terms at a historic high on the base of a 12-month inflation rate at the end of February of 3 per cent. It also leaves short-term rates still close to long-term rates, with last week's FF 2bn issue of 10-year bonds carrying a yield of 7.83 per cent.

Officials believe that there is room for French interest rates to drop by 1 1/2 to 2 percentage points over the year if the Government achieves its inflationary targets.

## BHP injects A\$1.22bn into Elders

BY LACHLAN DRUMMOND IN SYDNEY

BROKEN HILL Proprietary (BHP), the big Australian energy, resources and steel company, moved dramatically yesterday to strengthen its defences against the unwelcome approaches of Mr Robert Holmes à Court by paying A\$1.22bn (US\$857m) for a strategic holding in Elders IXL.

Mr Holmes à Court indicated, however, that his bid, although blocked in the courts, remains alive. Bell Resources, the company through which his bid is being mounted, gave details of the A\$623m rights issue announced last week whose proceeds will help support it.

BHP's purchase of convertible bonds equal to 12.6 per cent of Elders, and of A\$1bn worth of convertible preference shares, follows Elders' A\$1.7bn acquisition of nearly 30 per cent of BHP last week in a raid.

Because of this cross-holding pattern Elders, whose main interests lie in brewing, finance and agriculture, has greatly strengthened its equity funding.

Mr John Elliott, Elders' chairman, leaves Australia for London today to argue the merits of his bitterly contested bid for Allied-Lyons, the British brewing and foods group, to the UK Monopolies and Mergers Commission. Elders recently sold its 6 per cent holding in Allied.

BHP has, in the meantime, seen a large slice of its own shares pass into friendly hands, although Elders' longer-term intentions towards its newest investment remain unclear.

Each company will nominate two directors to the other's board, and Mr Elliott himself will take up one seat at BHP.

Australia's National Companies and Securities Commission reacted to the BHP move by calling a public hearing to determine whether the spirit or letter of corporate law has been infringed.

Companies are barred from financing the purchase of their own shares and the Commission has wide powers to investigate and remedy whatever it sees as unacceptable behaviour towards shareholders.

Both BHP and Elders yesterday denied any linkage between the two transactions, saying the capital injection by BHP follows talks begun in October, when Elders was seeking equity partners to underpin its bid for Allied-Lyons.

BHP's chairman, Sir James Balderstone, said his board had no prior knowledge of Elders' buying of BHP shares last week but that BHP's own move was "justified as a

Stock prices fell in Sydney after last week's record gains with the repercussions of the takeover manoeuvres and a measure of profit-taking undermining the mood. The All Ordinaries index shed 12.5 to 1,201.1. BHP put on 16 cents to A\$7.26 after its purchase of shares and rights to a 20 per cent stake in Elders IXL. In the opposite direction, Elders, trading ex-dividend, fell a sharp 98 cents to A\$4. Bell Resources was also lower, shedding 15 cents to A\$4.65. Market report, Page 50

sound and profitable investment in its own right."

Mr Holmes à Court, whose own holding in BHP is already about 19 per cent, attacked BHP's move and warned that he was considering taking further legal action.

Meanwhile, Bell Resources, through which his A\$7.70 a share bid for a further 20 per cent of BHP is being mounted, announced details of the A\$623m rights issue first mooted last week.

The four-for-five issue to all shareholders will cost BHP some A\$70m and is likely to dilute to about 10 per cent the 18 per cent counter-holding it has built up in Bell.

Mr Holmes à Court said yesterday he had declined two offers in recent days for his company's stake in BHP.

He would not reveal the price offered or the parties involved, though he is known to have met Mr Elhott at the weekend.

BHP's A\$1bn investment in an initially low-yielding asset continues its defensive tactics which are part "poison pill" and part "scorched earth." It takes BHP's outlays on such assets to about A\$2bn in the past year, including almost A\$2bn on US oil interests and A\$1.1bn buying out partners in its iron ore and coal businesses.

The preference capital from Elders yields 6.75 per cent. Any greater return is largely determined by the performance of Elders as the options attached to the preference shares are exercisable at A\$4.35, 20 cents below Elders' recent high. The A\$1bn of low-cost equity funding should underwrite a strong future performance by Elders.

Bell holds about 11 per cent of BHP directly, with a remaining stake of almost 8 per cent held under option from the Ardmore Group and others. Bell's entry price on exercise of the options is around A\$6.70 a share for a total of 235m shares. Bell's physical holding of some 130m shares cost about A\$1.10 a share.

## 5% ADR tax too high - UK central bank

By Philip Stephens in London

MR ROBIN Leigh-Pemberton, Governor of the Bank of England, yesterday stepped into the controversy over the decision to tax the conversion of shares into American depositary receipts (ADRs) by suggesting the proposed 5 per cent charge was too high.

Giving evidence to the House of Commons Treasury and Civil Service Committee on last month's budget, Mr Leigh-Pemberton said that criticism of the tax was "partly justified."

His remarks, which came in response to MP's questions in a meeting focusing largely on the Government's monetary policy, are understood to reflect the central bank's concern that at 5 per cent the tax can be seen as a protectionist measure.

Mr Leigh-Pemberton said that he understood Mr Lawson's wish to balance the reduction of stamp duty on British share transactions with some form of tax on ADRs. It was also right that UK institutions operating abroad should not be able to escape stamp duty on transactions in British shares.

Monetary policy, Page 7

## US deal will lift Saatchi to No 2

BY LUCY KELLAWAY IN LONDON

SAATCHI AND SAATCHI, the British-based international advertising agency, is set to become the second largest agency in the world with the planned purchase of Backer & Spielvogel of the US.

Saatchi is initially paying \$50m for the US agency, which has annual billings of \$400m.

The group is also at an advanced stage in discussions to buy a leading European managing consultancy for a likely price of about £10m.

Saatchi also announced yesterday a £400m rights issue, which will increase its market value to more than £1bn (£147bn).

The rights issue is the second largest ever launched in the UK by an industrial company. Last June Hanson Trust raised £15m from shareholders in an issue that was planned for triggering a sharp summer setback on the London stock market.

Yesterday's move by Saatchi was received with caution by the London market, which is expecting a rights issue of up to £500m to be announced by Allied-Lyons towards the end of the week. However, analysts are not yet unduly concerned

and note that the market has only absorbed £350m of rights issues during the first three months of the year.

The terms of the rights issue are seven ordinary shares for every eight existing ones and 12.3 ordinary shares for every 100 preference shares. The issue price of 70p compares with a price on Friday of 94p, and a closing price last night of 85p.

The issue has been sweetened by a forecast jump in pre-tax profits for the year to September 1986 of 88 per cent to £87.5m, and a promised increase in earnings per share of at least 20 per cent.

County Bank, the company's advisers, have underwritten the issue, and the sub-underwriting was successfully completed yesterday by Phillips & Drew.

To counter fears that Saatchi is expanding too quickly and outgrowing its management resources, Saatchi said yesterday that the company is being streamlined into two divisions, Communications and Consulting, and that its finance team has also been expanded.

Lex, Page 26

### TO EXPLOIT CALIFORNIA'S BUSINESS OPPORTUNITIES, TALK TO CALIFORNIA'S BUSINESS BANK.

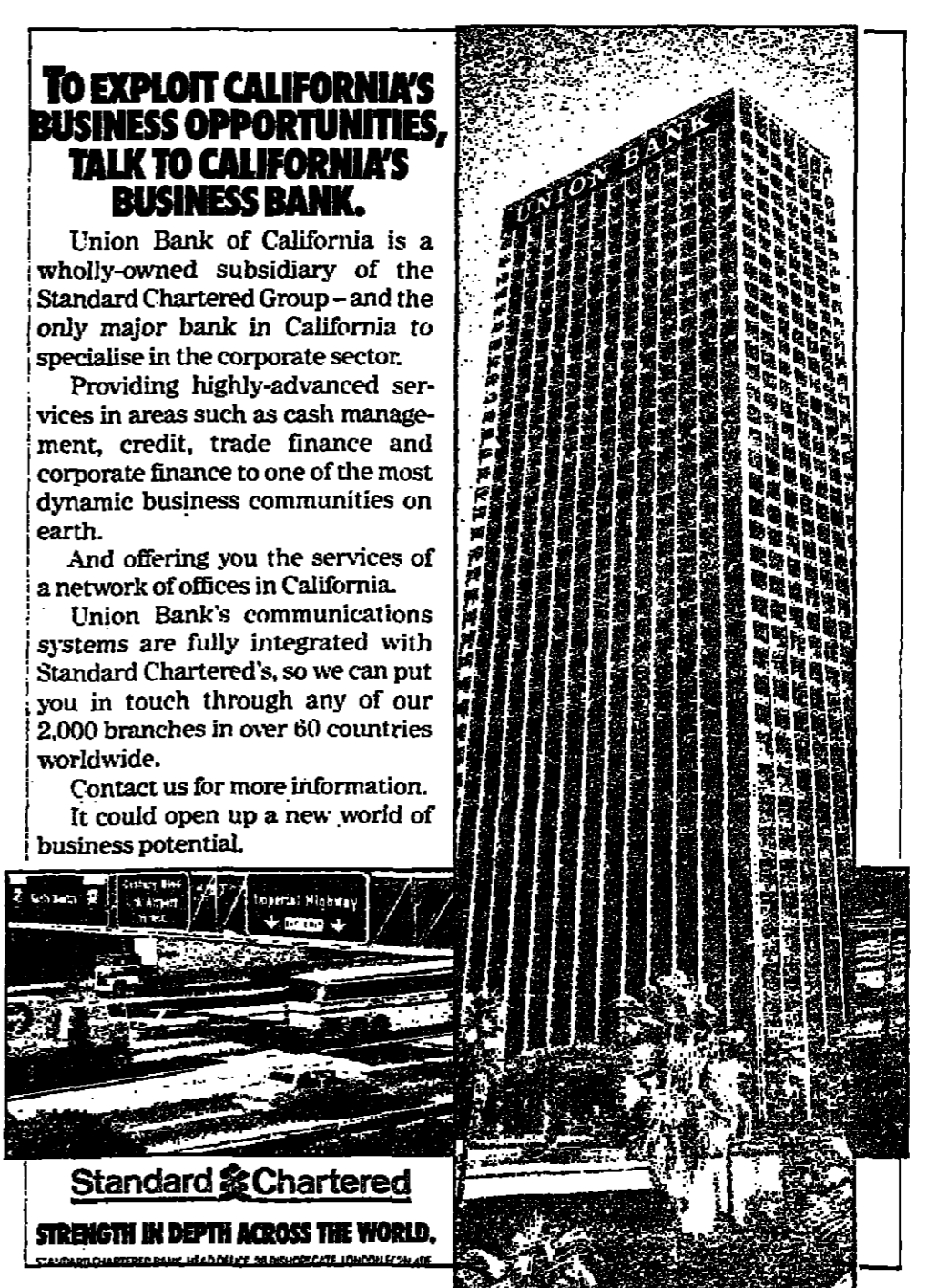
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Section	Page
Europe	2-3
Companies	27-28
America	4
Companies	27-28
Overseas	4
Companies	29
World Trade	5
Britain	6-8, 10
Companies	34-36, 38
Agriculture	42
Appointments	42
Arts - Reviews	42
Commercial Law	42
Commodities	42
Construction	42
Crosswords	39
Editorial comment	24
Eurobonds	36
Euro-options	46
Financial Futures	43
Gold	42
Joint Capital Markets	39
Letters	25
Lex	26
Management	31
Market Monitors	50
Men and Masters	24
Money Markets	42
New Markets	47, 50
Stock Markets - Bourses	47-50
- Wall Street	47-50
- London	44-47, 50
Technology	12
Unit Trains	39
Weather	28
East Germany: Gorbachev tops Honecker's guest list	2
UK politics: how the mid-tops report reads	25
US: Baker's tough line on Third World debtors	4
Lex: Saatchi & Saatchi; BHP; UK engineering sector	26
Technology: Polaroid's new camera	12
Management: building up a design company	31
The Azores: Survey	13-16
Direct marketing: Survey	19-22
Atlantic arms trade: problems finding new business	24



### EUROPEAN NEWS

## Natta strengthens his leadership of Italian Communists

BY JAMES BLIXTON IN ROME

ITALY'S Communists have ended their five-day congress in Florence with the position of their leader, the 68-year-old Mr Alessandro Natta, strengthened and with some of the left-wing mystique of the party's image deliberately toned down.

But they have not made any clearer how they intend to pursue their objective of coming to government, from which they have been absent since 1947.

The congress, which ended on Sunday night, reunited and revived the spirits of the party after two disastrous years. In 1984 it lost its revered leader, Enrico Berlinguer, who died of a stroke. Last year the party suffered a serious reverse in local elections and was then defeated in a referendum on wage indexation which it had promoted. From then on the party became riven with internal strife.

Mr Natta was re-elected party secretary by acclamation on Sunday and has succeeded in welding together an alliance consisting of the centre majority of the party plus its right wing, among whose leaders is Mr Giorgio Napolitano. The pro-Soviet section of the left is a tiny minority.

Mr Natta has established Mr

Achille Occhetto, an engaging and popular 50-year-old, to be his effective No 2. There are suggestions that Mr Natta, who has a poor image with the Italian public, may hand over to Mr Occhetto at the next congress.

Mr Natta has made an important change with the policies of Mr Berlinguer. He made clear to the congress that he did not believe that the party was an infallible source of wisdom and that it possessed an historic inevitability that made it different from other parties.

He told the congress: "We do not claim to profess the truth, nor to be superior to others." He said that the party was simply another party of the European left.

Mr Natta's shift is designed to make the party more appetising to the Italian electorate, of which about 30 per cent supports it, and to other political parties which have so far refused to ally themselves with it. But the apparent abandoning of the idea that the Communists are "different" could dismay party activists, while it raises the question of why the Communists retain a name which in itself makes many people uneasy.

## Nato urged to plan for arms co-operation

By Bridget Bloom in Brussels

NATO NEEDS more coherent planning for armaments co-operation as part of an Alliance effort to reduce waste and duplication in arms manufacture, Mr Robin Beard, assistant secretary general of Nato, said yesterday.

Nato had so far planned for such co-operation between its 16 member states on a piecemeal, hit-and-miss basis, Mr Beard told a conference of industrialists here.

Mr Beard, a former US Congressman now responsible for all joint armaments projects within Nato, said he recognised that Nato was an alliance of sovereign nations and he was not therefore calling for a supra-national procurement agency. But Nato did badly need a more efficient system to allow real co-ordination of co-operative arms manufacture.

Mr Beard, who took up his Nato assignment two years ago, said he thought there had been some progress. He noted that Nato arms directors, who meet here today in regular spring sessions, had agreed in less than four months to go ahead with joint research and development on six projects to be financed by a special \$250m fund.

Nato arms purchasing, Page 24

## Special guest at Honecker's Party

BY LESLIE COLLITT IN EAST BERLIN



Mr Erich Honecker

IN THE run up to East Germany's Communist Party Congress later this week, the Socialist Unity (Communist) Party has predictably hailed itself as "most successful party on German soil."

The stars of the mammoth gathering, in East Berlin's Place of the Republic, will be East Germany's 73-year-old leader Mr Erich Honecker—in power since 1971—and his special Soviet guest, Mr Mikhail Gorbachev. Despite their 19-year age gap and Mr Honecker's inability to speak Russian, the two men should have few problems communicating.

The East German party congress will be, it appears, the first in Eastern Europe to be visited by Mr Gorbachev. East Berlin sees this as a sign of the Soviet leader's high esteem for Mr Honecker and for his country's economic achievements. By Soviet standards East Germany is a model of economic efficiency.

For strategic reasons, Soviet leaders have always paid close attention to the Warsaw Pact's western-most outpost, jealously guarding it with the 380,000 man Soviet Forces Group.

There were times during the past two years when Mr Honecker wished Moscow had paid less attention to every aspect of his leadership. In the summer of 1984, Soviet diplomats and the media in Moscow warned East Berlin of the dangers of getting too close to

inner leadership circle and untested in Soviet eyes.

Most important for Moscow, the ageing but still energetic East German leader has a proven track record of maintaining internal stability and order. At the same time his country has scored the highest growth rate in Comecon in recent years and supplied the Soviet Union with a wide range of vital industrial products.

Economic growth of 4.1 per cent in the first quarter of this year (versus a planned 4.6) was noteworthy during a tough winter.

The 133 industrial Kombinate (combined) created in 1979 have proved themselves able to boost efficiency but not innovation. These vertically integrated groups have been praised by Mr Gorbachev's economic advisers.

East Germany has, in recent years, also moved to bring the costs of industrial and agricultural inputs closer to real costs and introduced higher prices for new products in the market place. The state budget, however, is burdened by ever greater subsidies to maintain low rents and low prices for basic necessities which East Germans regard as indispensable in the absence of high wages.

The role of the private shop-keeper and repairman, never wholly eliminated in East Germany, is being cautiously enhanced by granting more

licences to open private shops each year. Even the party realises that spongy rolls from a huge bakery combine will never replace crisp ones from a private outlet.

One great complaint of East Germans has long been tight restrictions on travel to the West. In recent months, the number of East Germans allowed to visit families in the West on special occasions jumped more than 50 per cent in some 1,500 a month. This increase in the number of visitors has been accompanied by a doubling in the number of East Germans allowed to move permanently to West Germany after years of waiting. Some 7,000 arrived in the first quarter of the year. Both increases were the result of talks last year with Mr Spyros Kyprianou, the Cypriot President. Both London and Washington have been strong supporters of the Cyprus peace initiative launched by the UN Secretary-General, Mr Javier Perez de Cuellar, in 1984.

Mr Kyprianou, who arrived in Athens yesterday, was expected to brief the Greek Government during a London visit during a round of consultations on how to respond to the latest UN document.

The Cypriot President had reportedly hoped to persuade the British side that if the UN draft settlement is accepted in the present form it would create an unstable situation in Cyprus and by extension the eastern Mediterranean. Britain maintains two sovereign military bases on the island which was a colony until independence in 1960.

## UK 'warns of risks' in rejecting Cyprus plan

By Adriana Ierodiakonou

BRITAIN HAS warned that a rejection of the latest United Nations peace plan for Cyprus will increase the risk of a permanent partition of the divided eastern Mediterranean island, according to Greek Cypriot officials.

This view was reportedly put forward by Mrs Margaret Thatcher, the British Prime Minister, during a meeting in London one week ago with Mr Spyros Kyprianou, the Cypriot President. Both London and Washington have been strong supporters of the Cyprus peace initiative launched by the UN Secretary-General, Mr Javier Perez de Cuellar, in 1984.

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Cyprus has been partitioned since 1974, when Turkey invaded and occupied over one-third of the island in the wake of a coup organised by the Greek military junta.

The present UN draft plan, the third such document in 13 months, was presented by the Secretary General to the Greek and Turkish Cypriots at the end of March. Over the previous year, the Greek Cypriots, and the second, in April 1985, by the Turkish Cypriots. The two sides were reportedly given until this week to respond to the present plan but this deadline now seems unlikely to be met, at least by the Greek Cypriots.

The three documents appear very similar, all sketching out the setting up of a bi-zonal federal republic in Cyprus with a Greek Cypriot President and a Turkish Cypriot Vice-President. They differ sufficiently, however, on how the state should be organised and run, as well as on prescribed procedure for working out remaining details in order to arrive at a comprehensive settlement, to have failed in the first two cases to prove acceptable to both sides.

## Human rights groups meet

UNOFFICIAL Western human rights groups monitoring compliance with the Helsinki Final Act yesterday received a message of support from President Ronald Reagan while representatives of the 35 Helsinki signatory nations were preparing for the opening Tuesday of an official conference designed to improve "human contacts" between East and West, AP writes from Bonn.

In his message, Mr Reagan hailed the unofficial groups' efforts as a "tribute to the catalytic effect of the Helsinki process on the human rights community." Mr Reagan said he shared the groups' "deep commitment to the vigilant defence of human rights throughout the world."

## Soviet test ban a 'setback'

By Patrick Cockburn in Moscow

THE SOVIET UNION has suffered a military setback as a result of its eight-month moratorium on the testing of nuclear weapons but this was balanced by political gains, Marshal Sergei Akhromeyev, the Soviet chief of staff, said yesterday.

He said that the Soviet Union plans to resume its nuclear weapons testing following the US nuclear blast in the Nevada desert last Thursday. Moscow had already announced that its moratorium has ended.

Marshal Akhromeyev told a Press conference: "The political gains in the struggle for a halt to nuclear testing, far 'outweighing' the purely military setback we suffered. He did not elaborate on the damage to the Soviet nuclear testing programme which he said would now resume.

The Soviet Union will return to its ban on nuclear testing if the US agrees to do likewise, said Mr Georgy Korniyenko, Soviet First Deputy Foreign Minister, adding that the eight-month moratorium had focused attention on the issue of testing.

He went on to say that experts believed that the best way to eliminate nuclear weapons was to have a total end to testing. "Nuclear systems already in the inventories would not be upgraded, and it would become virtually impossible to develop new ones."

Although disappointed by the failure of the moratorium to elicit any response from the US, Soviet foreign policy specialists feel that they have taken the political initiative even if they have made no diplomatic gains.

## Yugoslav war crime trial

AN 86-YEAR-OLD extradited from the US, Mr Andrija Artukovic, went on trial for war crimes yesterday and appeared to gaze at the prosecutor read an indictment accusing him of ordering the slaughter of thousands during World War II. AP reports from Zagreb.

Mr Artukovic, former Interior Minister of the Nazi puppet state of Croatia, faces a maximum penalty of death by firing squad if convicted. The trial is expected to run to April 30.

Mr Artukovic was flown here February 12 from the US, where he had lived for nearly 40 years. American courts ruled that he had entered the country under a false identity.

"The accused's crime, both in scale and in gravity, places Andrija Artukovic in the ranks of the greatest and most notorious war criminals, whom mankind has condemned in trials at Nuremberg and elsewhere," said the prosecutor.

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EUROPEAN NEWS

OECD warns Denmark over trade deficit

By Kevin Done, Nordic Correspondent in Stockholm

THE continuing heavy deficit on the current account of the Danish balance of payments poses a threat to the credibility of the country's medium-term economic strategy according to a report from the Organisation for Economic Co-operation and Development (OECD).

Despite repeated policy adjustments the current account deficit reached a record DKK 28bn (£2.2bn) or 4.8 per cent of gross domestic product (GDP) last year.

In its report on the Danish economy the OECD warns that progress towards reducing the deficit on this level "is clearly unsustainable" given the already high level of Denmark's foreign indebtedness at some 40 per cent of GDP.

The steady deterioration of the current account is the only dark spot, however, in a relatively favourable picture of economic recovery over the last three years, says the OECD.

Denmark has responded vigorously to the economic strategy adopted by the Conservative-led coalition Government in 1982 and has made considerable progress towards reducing the main economic imbalances.

The country has enjoyed buoyant economic activity with GDP growing by close to 3 per cent a year, says the OECD.

Unemployment and inflation have been reduced, and the state's finances have improved dramatically.

Opec set to halt move to fix output

By Richard Johns in Geneva

THE Organisation of Petroleum Exporting Countries (Opec) is expected to abandon any attempt here at settling output levels for members for the second quarter of 1986 and to start concentrating, instead, on agreeing a share-out of likely demand in the second half of the year.

Before the adjournment of the conference here three weeks ago, discussion had centred on how to allocate a total of 14m barrels a day or 14.5m b/d among the 13 members according to formulas worked out by Dr Subroto, the Indonesian chief delegate, which — ingenious though they were — needed reference to heads of state and governments.

Since then there has been a lack of diplomatic activity and clearly no basis for compromise has been found. Indeed, Saudi Arabia and Kuwait are believed to favour the approach described by one delegate, which — ingenious though they were — needed reference to heads of state and governments.

By then it is hoped, non-Opec producers might have been persuaded by the drop in prices to a level half that of six months ago to give priority to regaining market share regardless of receipts per barrel.

Against the arguments for this delaying tactic is the determination of Iran, Libya and Algeria to boost revenues by cutting production and, in particular, forcing the conservative Arab producers of the Gulf to make a sacrifice to that end.

REACTION TO LIBYAN CRISIS

EEC political co-operation tested

By Quentin Peel in the Hague

THE emergency meeting of EEC foreign ministers called in The Hague yesterday to forge a common position on the Libyan crisis represents further reinforcements of political co-operation in the Community.

It amounts to the swiftest response to an international crisis yet achieved by the 12 member states, in contrast to their normally laborious procedures. The meeting was called by the Netherlands — currently in the chair of the EEC Council of Ministers — at the request of Italy and Spain, following Libya's threats to attack targets in those countries.

For the first time it was possible to hammer out a joint reaction of the 12 before the crisis had been resolved. All the member states are committed to strengthening and developing the process of political co-operation on foreign

Trans World Airlines is cancelling flights on the Cairo-to-Athens-to-Rome route that was struck by terrorists two weeks ago, an airline spokesman said yesterday. AP reports from New York. "Very poor bookings" were cited for the decision to cancel the flights.

policy issues, in addition to their normal Community co-operation on economic and commercial questions.

Last year's conference to amend the Treaty of Rome, the EEC constitution, agreed to set up a permanent political co-operation secretariat in Brussels, to provide more efficient and consistent backup to the process. That will be done once the treaty amendments have

been approved by all the national parliaments.

The present level of co-operation is organised by officials seconded by three member states including the one currently in the chair and the immediate past and future chairmen, according to the system of a rotating six monthly presidency.

The current "troika" consists of the Netherlands, Luxembourg and the UK. Meetings are held in the capital of the current chairman, but once the secretariat is established they will normally be in Brussels — greatly simplifying the tasks of co-ordinating and indeed publicising the process.

Although the achievements of political co-operation have not been particularly dramatic to date because of the need to reconcile often widely differing viewpoints, on international

relations the member states have shown an increasing willingness to compromise in order to reach some joint positions on sensitive subjects such as South African sanctions, Central America, and the Middle East.

David Marsh adds from Paris: Gen Vernon Walters, the US ambassador to the United Nations, had 45 minutes of talks with President Francois Mitterrand yesterday afternoon to discuss joint Western action against terrorism.

The Elysee Palace spokesman said the two men discussed "the present situation in the Mediterranean" and that Mr Mitterrand reaffirmed France's determination in the anti-terrorist fight. It is extremely unlikely that Mr Mitterrand gave Gen Walters any assurance of direct French support for US reprisals against Libya.

Libyans receiving Soviet military aid

By Patrick Cockburn in Moscow

THE Soviet Chief of Staff, Marshal Sergei Akhromeyev, told a Press conference in Moscow yesterday that the Soviet Union was giving military assistance to Libya but said it would be counter-productive to give details of Soviet military aid.

Mr Georgy Korniyenko, the first Soviet Deputy Foreign Minister added that the main aim of the Soviet Union and the Warsaw Pact powers was to deter the US from aggression against Libya. He said Soviet contacts with the US were marked by a desire to prevent any attack on Libya, but did not say at what level contacts were made.

Marshal Akhromeyev said that there are Soviet specialists in Libya "who are performing purely technical tasks." The implication of this is that no Soviet military personnel are being deployed in an operational role. Last year the Soviet Union supplied Libya with Sam-5 anti-aircraft missiles whose launching sites were attacked by American aircraft last month.

The Soviet chief of staff did not say if any Soviet personnel had been killed or injured in these attacks but said it was evident that they faced the same dangers as Libyans.

Throughout the Libyans crisis the Soviet Union has been very careful not to commit itself to the military defence of Libya although it is giving full political support. This is in keeping with Soviet policy towards Col Gaddafi since the mid-1970s.

Moscow does not have a treaty of friendship and co-operation with Libya as it does with Syria, Iraq and South Yemen and has always been wary of taking responsibility for Col Gaddafi's actions.

Swedish leader visits Moscow

By Patrick Cockburn in Moscow and David Brown in Stockholm

THE Swedish Prime Minister, Mr Ingvar Carlsson, arrived in Moscow yesterday for meetings with Soviet leaders in an effort to improve relations between Sweden and the Soviet Union which have cooled in recent years.

Mr Carlsson is expected to meet Mr Mikhail Gorbachev, the Soviet leader, and Mr Nikolai Ryzhkov, the Prime Minister. It is the first top-level summit meeting between the two countries in over a decade. The discussions between Mr Carlsson and Mr Nikolai Ryzhkov are expected to be dominated by a number of difficult political and economic issues.

Relations between the two capitals were seriously soured following a 1981 incident in which a nuclear-armed Soviet Whiskey-class submarine ran aground in restricted waters

around Sweden's main naval base at Karlskrona after what were implausibly termed "navigational errors".

Suspected violations of Swedish territory — which according to the supreme commander in Stockholm have continued throughout the subsequent period — are expected to be a touchy time on the agenda this week.

However, the Swedish Government, recognising the importance of good relations with its big neighbour to the East, began the gradual process of trying to normalise relations in spite of these incidents as early as 1984 with a series of low-level ministerial exchanges.

More positively, however, the two countries did recently agree to restart negotiations aimed at solving a long-standing border dispute. The talks seek



Mr Ingvar Carlsson

to establish a firm economic exploitation boundary for a disputed 600 km long zone in the Baltic Sea.

Norwegian labour dispute likely to be settled soon

By Fay Gjester in Oslo

AN EARLY solution to one of two major Norwegian labour disputes seemed likely yesterday. This follows resumption of talks between on-shore union and employer organisations, under the auspices of the official arbitrator, Mr Bjorn Haug.

The unions looked set to get their way on two key issues — reduction of the blue-collar working week to 37½ hours (already standard for white-collar employees) and retention of a system which puts a "floor" under the wages of workers in low-pay industries, such as textiles and the hotel/restaurant trade.

The on-shore conflict started a week ago, when the employers' association (NAF) declared a lockout affecting more than 100,000 workers in five Norwegian trades and industries, thus triggering the country's biggest industrial dispute for 55 years. The five areas hit are hotels and restaurants, the building trades and the textile, heavy engineering and electro-metallurgical industries.

ation of strike and lock out, affecting 15,000 workers, it went into its second week on Sunday.

The five unions affected by the on-shore lockout agreed on Sunday evening to return to the negotiating table, after the employer association had approached Mr Haug and indicated that they were ready to modify their earlier stand.

Bargaining went on all night and, through yesterday, and by late afternoon Mr Haug said he hoped the "two" sides would reach agreement before the day was over.

Several companies have refused to take part in the lockout, and some have said they would resign from the NAF when the dispute is over.

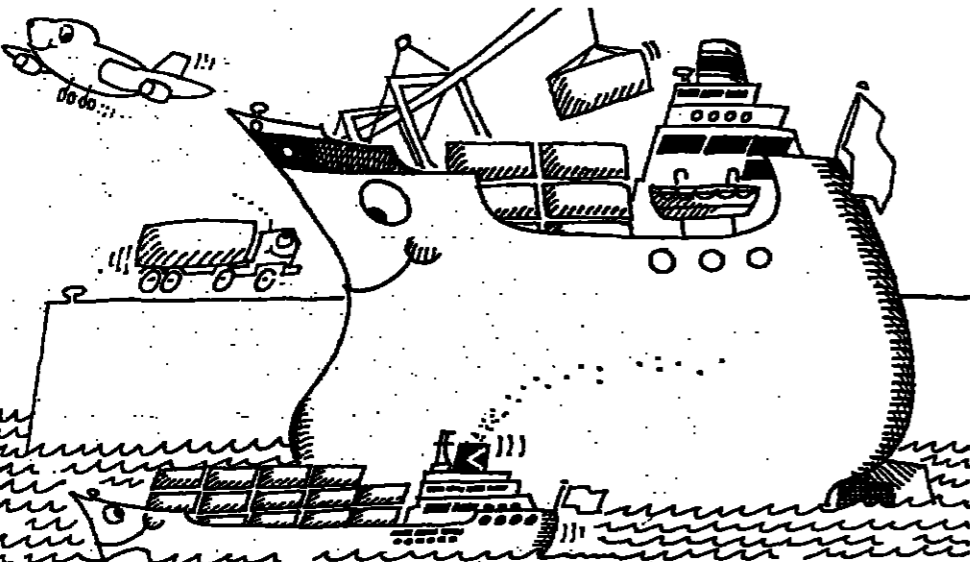
Hungary's trade problems mount

By David Buchan

HUNGARY'S deteriorating hard currency trade balance and wage inflation this year have led a senior Politburo member to warn that all the gains of the early 1980s may be wasted if the 1986 performance is no better than last year's.

Hard currency imports grew 22 per cent in the first two months of this year compared to the same period of 1985, while convertible currency export earnings rose only 6 per cent, according to official figures. But Mr Ferenc Havasi, the Politburo member responsible for the economy, warned industrial managers at the end of last week that to offset a first quarter trade deficit, a surplus of more than \$400m was needed for the rest of the year.

The Hungarian economy hit a very rocky patch last year, when its trade surplus was halved to \$300m, and its current account deficit increased to \$600m and gross debt to \$11bn.



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## AMERICAN NEWS

# Reagan bids to reverse House vote on Contras

BY REGINALD DALE, US EDITOR IN WASHINGTON

ROUND THREE of President Ronald Reagan's fight to win Congressional support for military aid to Nicaragua's Contra rebels opens on the House of Representatives floor today, with Mr Reagan hoping to reverse last month's defeat of his \$100m (£68.4m) aid package.

Mr Reagan's task is likely to be seriously complicated, however, by a complex voting procedure worked out by Mr Tip O'Neill, the Democratic House Speaker, who is an ardent opponent of the Administration's Central America policy.

The voting rules proposed by Mr O'Neill could tie Mr Reagan's aid plan to a \$1.7bn supplementary spending bill which Mr Reagan opposes, and which senior White House officials would like him to veto. Linking the two measures could also cause delays in the Senate, which has already approved the Contra aid package in a separate vote.

Mr O'Neill's tactics for obstructing the aid plan also provide for the House to vote on two alternative proposals before discussing Mr Reagan's. One would simply provide \$27m for Nicaraguan refugees, with no military aid; the other would require further votes in both House and Senate before Mr Reagan's plan could be fully implemented, a proposal that Mr Reagan has strongly opposed.

Mr Reagan's plan was rejected by the House by 222 votes to 210 last month, before being approved by 53 to 47 in the Senate.

# GM renews cut-rate financing programme

By Terry Dwyer in New York

GENERAL MOTORS, the leading US car manufacturer, has re-introduced a generous cut-rate financing programme in an effort to stimulate sales and reduce the impact of a 2.9 per cent average price increase due to begin this week.

The decision to offer financing rates as low as 6.9 per cent, the most generous ever proposed by GM, comes at a time when the company's sales are flagging by comparison with Ford, its main competitor.

There are signs that the aggressive promotional campaign last year, which included loan rates of 7.7 per cent, have conditioned buyers to a state of mind where they expect a financing inducement from the car manufacturers.

US producers are continuing to build cars at rates close to last year's near-record levels. Although General Motors has recently cut production of some models, the combination of high output and slow sales has caused a build-up of stocks.

GM's promotion effort however, has not met with universal approval among its dealers, because it is not offering one single low financing rate.

The 6.9 per cent rate is only available on 30-month loans for certain cars. Long-term loans will have higher rates of up to 11.9 per cent on 60-month contracts, although it will be possible for customers to buy most models on 36-month contracts at a 7.9 per cent rate.

Ford and Chrysler, the third of the big US car groups, have not yet made any response to GM's move.

Since they have not announced a price increase of the kind introduced by GM, they should not be under as much pressure to provide cut-rate financing.

Some dealers believe they will need a promotional scheme, however, since cheap financing is an appealing theme to sell to clients.

# Stewart Fleming in Washington reviews last week's IMF and World Bank meetings

## Baker's tough line on Third World debtors

THE REAGAN Administration's negotiating style, whether dealing with the Congress or the Kremlin, can be quickly characterised: Take a tough line, stick to it as long as possible and only make concessions when you sense you are on the verge of an acceptable settlement.

At the Interim and Development Committee of the International Monetary Fund and the World Bank last week the heavily indebted developing countries became the latest negotiating partners to face this obstinate style of problem solving.

Last October, Mr James Baker, the US Treasury Secretary, appeared in the guise of conciliator at the annual meetings of the IMF and the Bank. There he offered middle income, mainly Latin American, developing countries a so-called "Baker Plan" as a framework for trying to resolve the debt crisis before widespread expectations that they would need \$80a or \$90a more in new money this year to help offset the slump in oil export earnings, there were widespread expectations that another rescue package would be put together by the US for its strategic southern neighbour.

Mr Baker made it plain he was in no hurry to put such a package together and Mexico has scaled back to \$60a its target for new finance.

In the thick of negotiating new economic adjustment programmes with both the IMF and the World Bank (the former could be completed by next month), Mr Jesus Silva-Herzog, the Finance Minister, is boasting that the stricter monetary policy that has been put into effect is showing signs of reversing the capital flight which gave commercial bankers such a nasty shock last year.

As last week's meetings drew to a close, it was clear that it is not just Mexico which is facing a US Treasury Secretary who insists that developing countries must help themselves if they are to get more help from their creditors. Barely a single concession from the industrial world floated to the surface in the discussions in Washington.

Cold water was once again poured on the idea of another allocation to developing countries of special drawing rights (SDRs)—IMF-created reserves. The idea of creating some form of compensatory finance facility to help debtors deal with special factors, such as plunging commodity prices or rising interest rates, was again given short shrift, a capital increase for the World Bank is being kept on the back burner, even though there are signs that the Bank is boosting its lending more rapidly even than Mr Baker envisaged last October.

It should be added that even hard-line Administration officials, when they talk about the Bank, are adopting a more indulgent tone of voice now, perhaps because Mr Baker is about to see his own man, Mr Barber Conable, in the president's chair.

Another indication of the tough bargaining position Mr Baker is adopting, with the backing of other industrial countries, was the signal to Brazil that it could not expect to reschedule its debts to governments through the "Paris Club" if it did not first come to some agreement with the IMF.

The text of the speech which the US Treasury said Mr Baker delivered to the meetings, however, was told in no uncertain terms that they had not done enough to reform their economies and Mr Baker indicated that he expected the far-

The World Bank is expected today to approve a \$250m (£174m) loan for Colombia which, officials say, is a further indication of the progress the Bank is making in implementing the Baker Plan for easing the third world debt crisis, writes Stewart Fleming.

A year ago, even before Mr Baker had endorsed the idea that the Bank should boost its lending to middle income developing countries through loans conditioned on economic policy reforms, the Bank approved a \$300m agricultural loan linked to a renewal of about \$1.5bn of commercial bank lending.

One controversial aspect of the arrangement was that the International Monetary Fund would monitor macro-economic targets the Colombian Government set, even though it was not providing any funds.

The new loan represents a continuation of the concerted action by the World Bank, the IMF and commercial banks.

It is being described by officials as "the Baker process in action" and calls, they say, for a deepening of the economic reforms to which Colombia has committed itself.

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bring about the sustained economic growth in countries like Mexico and Argentina which is essential for resolving their debt problems.

The first victims, if that is the right word, of this tough stance were the Mexicans. When Mexican officials came to the US Treasury, insisting that they would need \$80a or \$90a more in new money this year to help offset the slump in oil export earnings, there were widespread expectations that another rescue package would be put together by the US for its strategic southern neighbour.

Mr Baker made it plain he was in no hurry to put such a package together and Mexico has scaled back to \$60a its target for new finance.

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Mr Baker wants evidence of change

from-popular IMF to help them do more.

One of the foundations on which this approach is being built bears thinking about. It is Mr Baker's contention that, as a result of falling interest rates and oil prices, as well as the solid economic growth he expects, "during the next two years developing nations will face the best external environment since the early 1970s."

That promise, for that is all it can be at this stage, is one which leaders of other governments in the industrial world will not have overlooked, for it is clear Mr Baker has his own reasons for wanting to live up to it.

It is not just hard-pressed middle income borrowers who will benefit from rapid industrial country growth. Mr Baker himself, fearful that huge US deficits will finally plunge it into an economic crisis and explode his friend Vice President George Bush's hopes of succeeding President Ronald Reagan, is pressing European countries and Japan to speed up their growth. This, so the argument runs, will boost US exports and limit the extent of the dollar devaluation needed to correct the trade deficit.

In their calls for free trade and sustained economic growth in the industrial countries, Third World borrowers, "the Paris Club" if it did not first come to some agreement with the IMF.

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# Hondurans warn of threat

Younger Honduran military officers are complaining that the US-backed Contra rebels could pose a threat to Honduras if they get \$100m (£68m) in aid sought by the Reagan Administration. Newsweek magazine reported yesterday.

The report said the officers, many of them field commanders, doubt that the rebels can defeat Nicaragua's Sandinista Government and fear that if Nicaragua crushes the insurgents or US aid is cut off, the rebels could turn on Honduras.

# Turks and Caicos inquiry to cover three topics

A PUBLIC inquiry is due to begin today in the British Caribbean dependency of the Turks and Caicos Islands into the circumstances surrounding the arson of public buildings and alleged corruption in the administration.

The arson happened last New Year's Eve, and has already been the subject of a police investigation. However, the British Government has taken the unusual step of initiating a broader public inquiry.

The only public reference to the inquiry and the arson has been in a brief written answer to a parliamentary question before Easter. The Foreign Office is not elaborating on this statement.

The inquiry covers three topics: the fire in a government building on the sea front of the dependency's capital, Grand Turk, and the possibility of a "conspiracy" to damage other buildings; allegations of corruption in the Public Works Department; and "any other matters".

Mr Louis Blom-Cooper, QC, will lead the inquiry, which is expected to last about six weeks.

The brief is expected to include a thorough look at the administration of the islands and their political position following last year's imprisonment of Mr Norman Saunders, the former Prime Minister, on drug offences in the US.

# Shcharansky reassured

Canadian Foreign Minister Joe Clark left Israel yesterday after promising human rights activist, Anatoly Shcharansky that Canada will keep fighting for the rights of Jews to emigrate from the Soviet Union. AP reports from Jerusalem.

Mr Clark also advised the freed dissident not to push himself too hard and rest from his nine-year ordeal in Soviet prisons and labour camps.

Mr Clark later said he believed Canada's pressure on the Soviet government "hard and fast" with Mr Shcharansky's release in an East-West prisoner exchange four years before his sentence was completed.

# Oil price fall 'to help Canada'

THE CANADIAN Government is relying on the economic boost that will arise from the fall in energy prices to more than offset the decline in revenues from that sector, Mr Michael Wilson, Canada's Finance Minister, said in London yesterday.

The continuing weakness in energy prices will depress the economies of British Columbia, Alberta and Saskatchewan, and will add to the high levels of unemployment in those three western provinces, he said.

But this will be more than counterbalanced in the larger population centres of central and eastern Canada by the fall in energy costs, downward pressure on interest rates, and an easing of inflationary pressure.

Costs of manufacturing are expected to drop and this, in turn, will help boost domestic sales and exports, the latter of which amount to 30 per cent of gross national product.

These overall positive effects means Canada will not need a mini-budget to correct the economic directives laid down in Mr Wilson's annual budget statement of last month.

Mr Wilson, in London en route to a meeting of finance ministers representing the Organisation of Economic Co-operation and Development (OECD) in Paris later this week, said there is a misunderstanding on the importance of the oil and gas sector to the economy.

A special energy tax is expected to contribute C\$800m (£396m) in revenues to the Treasury. But a fall in interest rates inherent in the Government's budget deficit cutting measures and tax increases will sharply reduce its own interest costs for the next year.

"Some \$120m in Government debt is rolled over each year, so a 1 per cent fall in interest rates amounts to a \$1.2bn savings on interest," Mr Wilson said.

Mr Wilson said that Canadian business had become more positive in recent weeks about the budget, after initial concerns that it did not go far enough in cutting the government budget deficit and was too strong in tax increases aimed mainly at the middle income groups. The value of the Canadian dollar against the US dollar had strengthened after initial uncertainty, he said.

The budget aimed to bring down the federal deficit from 7.6 per cent of GNP in the fiscal year ending March 31 to 6 per cent next year and 3.4 per cent by 1990-91.

Mr Wilson expressed enthusiasm about the new liberalised investment atmosphere in Canada and was hopeful trade talks with the US aimed at eliminating or reducing existing trade barriers would be in an agreement before the next Canadian election, not expected for at least two years.

He was concerned that other wrangles between the US Congress and the Reagan Administration had developed the proposed Canada-US trade pact but said that the atmosphere in Washington about the future of the pact "was too fluid to predict" at the moment.

# Number of US oil and gas rigs falls to 15-year low

THE NUMBER of active oil and gas drilling rigs in the US fell by 70 to 617 last week, the lowest level in nearly 15 years, underlining the dramatic drop in US exploration activity following the recent collapse in oil prices.

Hughes Tool Company, whose weekly figures on rotary rigs are one of the most closely watched barometers of the health of the US energy industry, reported yesterday that the number of active rigs dropped to its lowest level since June 1971, when 900 rigs were operating.

A year ago, 1,860 rigs were operating in the US and at the peak of the oil and gas boom at the end of 1981, some 4,530 rigs were operating.

Although many rigs have been scrapped and few are being built, there are still around 4,000 available to drill for oil and gas. The surplus has caused a shakeout and financial problems among the US oil service companies many of which are fighting for survival.

Hughes, which has been collating figures for over 40 years, says the lowest rig count was 814, recorded in 1971. Many analysts believe a new low will be recorded shortly if oil prices do not recover.

Many oil companies halt drilling wells when oil prices fall below \$20 a barrel.

The biggest drop in the rig count was in Texas where the number of active rigs dropped by 27 to 309 last week. A year ago there were close to 700.

The number of rigs operating in Oklahoma dropped by 18 to 145 last week. This compares with a figure of 250 a year ago and a peak of 882 in early 1982 at the height of the last drilling boom.

The number of rigs operating in Louisiana, which has been among the hardest hit by the oil price collapse, fell by 6 to 150 rigs last week. A year ago there were 291, of which 136 were operating offshore.

# Israeli drama propels unlikely minister to the fore

Liberals were able to preserve their representation in the coalition Government.

Bewailing the way in which Mr Mod'at generally regarded as one of Israel's most successful Finance Ministers of recent years, was forced out of his post, Mr Nissim admitted that his own lack of an economic background would "make things more difficult."

"There is a chance I can learn and I have a will to meet the challenge," he said.

The first and biggest challenge will be to come to terms with and then publicly defend, an economic recovery programme, the new finance minister voted against in the Knesset last July, when it was presented as virtually the last chance for an economy facing bankruptcy.

Implementation of the second stage of the programme—involving a new wage limitation agreement with the Histadrut (the trades union federations) and further budget cuts—is now overdue.

What Mr Nissim does have on his side is that, unlike many of his colleagues he is mild mannered and conciliatory—a peace maker with few enemies. Whether he proves to be any



Inexperienced Moshe Nissim becomes Minister of Finance

# More killed in South African violence

SOUTH AFRICAN police said yesterday that 14 more blacks had been killed in an attack, including five shot by policemen and nine hit by death in their huts, AP reports from Johannesburg.

In Port Elizabeth, police said a white home had been fire-bombed and nine hit by death in the attack on Sunday night.

A Col. Gerrit Von Rooyen said the home in the suburb of Walmer, across a railway track from a black neighbourhood, was not seriously damaged and no one was hurt in the attack on Sunday night.

At the medical university of southern Africa, north of Pretoria, officials said several hundred black students who have been protesting the presence of two white students went on the rampage on Monday, breaking windows of the administration building and setting off a security officer's car.

The school's 1,978 black students boycotted classes all last week to protest the presence of two whites who were readmitted in compliance with a court order.

One of the whites, Mr Darryl White, has decided to leave the school, but the other, Mr Pieter Kruger, intends to stay on, their lawyer, Mr Bredenkamp, said yesterday.

Police headquarters in Pretoria said a total of 29 huts were burned down on Sunday in the township of Moolplaas, near East London on the Indian Ocean coast.

# Peking executes official in car imports secrets case

A CHINESE business official was executed yesterday for passing "state secrets" and accepting bribes during negotiations with foreign companies in a case diplomats say is intended as a warning to both Chinese and foreigners.

The official, Zhang Changsheng, 31, an employee of the China Minority Nationality Economic and Cultural Development Corporation was accused of telling foreign and Hong Kong businessmen important state secrets relating to the importing of cars.

Another more-senior official, Ye Zhifeng, 40, a deputy section chief of the State Economic Commission's import and export bureau, was sentenced to 17 years imprisonment for passing secrets and receiving bribes, though not as many as her executed counterpart.

The case, reported by the official Xinhua news agency, comes in the middle of an official anti-corruption drive and only several months after Communist Party leaders publicly condemned their countrymen for "being led astray by foreigners in business dealings and compromising the country's dignity."

A diplomat said there is no doubt that the sentences were "an example" to all Chinese and foreigners doing business in China and that "state secrets" can be almost any piece of information that has not been reported in the Chinese news media.

According to a court judgment, Xinhua, said that both Zhang and Ye abused their power by putting pressure on a Chinese company conducting negotiations with a foreign firm over the importing of cars and forcing the company to accept the foreigners' price.

The court is also said to have found that Zhang and Ye discovered that China was to change its policy on car imports and told a Hong Kong vehicle exporter to get around the change by backdating a contract with a Chinese company.

Zhang is alleged to have received bribes of about \$250,000, plus various consumer goods, and given bribes to Ye of about \$5,000. Ye is also said to have accepted an air conditioner and other equipment directly from Hong Kong businessmen.

The offences allegedly took place between November 1984 and November 1985. A closed trial started on March 7 in the Peking Intermediate court, and judgment was delivered on March 27. Zhang and Ye lodged appeals which were turned down by the higher people's court of Peking. The death sentence was handed down and carried out yesterday.

# Conservative parties lead in Sudanese election

SUDAN'S two conservative parties, Umma and the Democratic Unionists, were yesterday closely contesting the lead in the country's first multiparty elections for 18 years.

The Democratic Unionists, which advocate union with Egypt, were ahead with 18 seats, followed by Umma with 12. At stake are 264 seats in the country's 301-member constituent assembly. Elections have been postponed in 37 of the 68 constituencies in the south because of the guerrilla war waged by the Sudan Peoples' Liberation Army (SPLA).

The third major party in the elections, the fundamentalist Islamic Front, suffered a major setback when its leader, Dr Hassan Turabi, lost his Khartoum seat.

Sudan's Central Bank yesterday announced a 16 per cent devaluation of the Sudanese pound, which will now trade at S£2.9 to the dollar. The new rate applies only to exports

# Malaysia denies reports on debt

DR MAHAATHIR MOHAMED, the Malaysian Prime Minister, has denied reports which quoted him as saying Malaysia was seeking a rescheduling of its external debts of Ringgit 43.6bn (\$16.7bn) owing to the sharp fall in prices of its export commodities and the depreciation of the local currency.

In a statement yesterday he said he had been misquoted, and gave an assurance that the Malaysian Government would honour all its loans, and repayments would be made on time.

News of the so-called rescheduling caused considerable confusion on the Malaysian foreign exchange market, and the Finance Ministry was flooded with calls from international bankers.

The problem arose when Dr Mahathir addressed a businessmen conference here over the weekend. He spoke in the Malay language about the country's economic slowdown, and the increased burden on the government to service its external debts because of the fall in prices of export commodities, and the depreciation of the ringgit.

According to the Malaysian Central Bank annual report, released two weeks ago, the country could lose between ringgit 6bn and 8bn in export revenue this year due to depressed commodity prices.

The recent sharp fall in the ringgit has also added greater burden on servicing the country's external debts of which two thirds of which are expressed in US dollars and 17 per cent Japanese yen.

The ringgit fell by 8.6 per cent against its composite basket of currencies last year, and it had since fallen by another 10 per cent.



Handwritten text in a box: "مكتبة الامارات"

# China needs further import cuts to meet trade goal

BY ROBERT THOMSON IN PEKING

CHINA'S trade growth slowed significantly in the first quarter of this year, but further cuts in imports will be necessary in coming months if the country is to meet its goal of a fall in total trade in 1988.

The Ministry of Foreign Economic Relations and Trade (Mofert) reported exports of \$5.87bn (£4.1bn) in the first quarter, a 13.6 per cent increase on the same period in 1987. The ministry refused to reveal import figures for the same period and only noted that total trade volume rose 6.3 per cent.

Mofert confirmed, however, that China's oil exports rose about 25 per cent of export income, fell 30 per cent in the first three months.

Chinese officials had predicted a small decline in oil revenue in the wake of the oil price slump.

The ministry said imports of raw materials rose sharply, with rolled steel imports increasing by a third and timber imports jumping by 37.5 per cent.

cent, while motor vehicle imports were cut by 50 per cent and consumer goods by two-thirds.

Export increases were said to have been recorded in agricultural products, textiles, chemicals and light industrial goods, while Chinese tourists have been recommending to visiting leaders as "a good buy."

The state plan calls for a total trade volume this year of \$66.2bn, down on Mofert's valuation of 1987 trade at \$69.2bn, and well down on the State Statistical Bureau's 1985 estimate of \$99.7bn.

The fall follows a trade deficit last year of \$7.8bn, according to Mofert, while the Customs Ministry estimated a deficit of almost double that.

If the state plan is to be met, tougher import restrictions will have to be introduced in coming months. The State Economic Planning Minister, Song Ping, has already warned that China will "ban the import" of products that can be made domestically.

# W. Germans win DM 125m coal facility contract

BY RUPERT CORNWELL IN BONN

FHB Weserhuette (PWH), the West German bulk handling company, has won a DM 125m (£32m) contract to supply a complete coal transfer and loading facility, as part of the Chinese Government's plans to expand the port of Qin Huangdao, to the east of Peking.

The order, which PWH claims to have won against fierce competition from Japanese suppliers, is believed to be the largest important contract placed by the Chinese to be financed entirely out of Peking's foreign export credits.

Work on the facility will be carried out by the end of 1988, by PWH and its local partner, the China Harbours Engineering Company (Checy).

The coal will be shipped from Qin Huangdao to the industrial region in the south around Shanghai, where PWH is

already installing a continuous coal unloading facility.

PWH said it will be taking a "substantial stake" in a new joint venture company, due to be set up and with headquarters in China.

The company will work on projects for harbour loading and materials handling in China and abroad. Its partners will be CHEC and the Ministry of Communications in Peking.

The West German Reconstruction Loan Corp said it is lowering interest rates charged for loans taken out under its export financing programme.

Interest rates on contracts worth up to DM 105m will be lowered to 6.77 per cent from 7.01 per cent with effect from today. Rates on contracts worth more than DM 105m will be lowered to 7.62 per cent from 7.87 per cent.

# Peking offers Washington satellite launch services

BY DAVID DODWELL IN SHENZHEN, CHINA

CHINA RECENTLY sent a delegation to the US offering satellite launching services, Cheng Liangchang, Vice Minister of the Astronautics Ministry, revealed in Shenzhen.

The visit came shortly after the space shuttle disaster which has brought a temporary but damaging halt to America's satellite launch programme.

In February, China's Astronautics Ministry made a major commercial breakthrough when it signed an initial agreement with Sweden to launch one of its satellites, and talks with other governments are in progress. China has launched 18 civilian satellites of its own from its main launch site in Sichuan Province.

Vice Minister Cheng was speaking in Shenzhen at China's first high-technology fair aimed at exporting the civilian applications of its defence industry system.

Promotion of China's satellite launching services, using its Long March II and III rockets, played a prominent part in the fair.

The drive to export sensitive military-linked equipment comes almost two years after Deng Xiaoping, China's octogenarian leader, announced major cuts in military spending and ordered arms manufacturers to shift into civilian

production.

The 10-day technology fair in Shenzhen, the Special Economic Zone adjacent to Hong Kong, is being attended by ministers from all China's defence industry ministries.

Such strong political backing is thought to signal fresh endorsement from Peking of the experimental economic policies being followed in Shenzhen.

This follows criticism that it was harbouring currency speculation and black marketing and was emphasising property development and trading rather than manufacturing for export.

The attack on Shenzhen, the largest of China's four special Economic Zones, was seen as a challenge to China's open door economic policies.

Coinciding with the fair, Gu Mu, China's State Councillor responsible for Special Economic Zone development, said in Peking that Shenzhen had boosted exports from 33 per cent to 43 per cent of industrial output between 1984 and 1985.

He said Shenzhen had, with other zones, attracted \$5bn (£4.2bn) in investment in 1985—twice the amount of 1984.

The technology fair is promoting the products of more than 390 Chinese corporations

# Irish leasing group in \$225m US jets deal

By Michael Donnan, Aerospace Correspondent

IRISH AEROSPACE, the aircraft leasing company jointly owned by GPA Group and McDonnell-Douglas of the US, has arranged a \$225m (£160m) 12-year credit for the purchase of 12 McDonnell-Douglas MD-83 twin-engine jet airliners.

The aircraft will be delivered over the next year. The cash is being provided by 10 major banks from North America, Europe and Japan.

Lead-managers are Bank America Capital Markets Group, Bankers Trust, Morgan Guaranty Trust of New York and National Westminster Bank.

Other participants are the Long-Term Credit Bank of Japan, Mitsubishi Trust and Banking Corporation, Toronto Dominion Bank, Amsterdam-Rotterdam NV, Chase Manhattan Bank, and Security Pacific National Bank.

Irish Aerospace was formed in 1984 by GPA and McDonnell-Douglas to provide world-wide operating leases of the MD-83 aircraft. So far, Irish Aerospace has bought 19 of these aircraft, holds options on six more, and is negotiating for another 15.

The company has leased five of its 1986-delivered aircraft in the Caribbean and the US.

# Zambia acts to restore trade credibility

BY PATTI WALDMER IN LUSAKA

THE ZAMBIAN Government, which is implementing one of the toughest economic reform programmes in Africa, is taking steps to clear a \$430m backlog of short-term external debt arrears. The aim is to restore the country's damaged credibility with its international trading partners and prospective investors in Zambia.

Dr Kenneth Kaunda, the Zambian president, has recently replaced the economic team which drew up the reform programme, reshuffling his minister of finance, central bank governor and presidential economic adviser. Government officials stress, however, that the motive of the reshuffle was political and that they expect no major changes to the programme.



President Kaunda... plan expected to stay on course

The Bank of Zambia, the central bank, is proposing to settle some 40,000 claims in the so-called "pipeline" of short-term arrears, some of which date back to the late 1970s. It will issue promissory notes for the larger items while making direct repayments of the vast number of smaller trade claims involved as well as personal remittances owed to individuals.

Government's commitment to tackle the arrears after several years of inaction comes when the country is going through its worst economic crisis since independence in 1964. The external payments situation is perilous: without rescheduling, debt service due in 1988 would consume a crushing 83 per cent of export earnings.

The Bank of Zambia's plan for dismantling the pipeline was published in preliminary form last month and formal offer documents are due to go out in May. The plan is part of an IMF-supported economic reform programme aimed at restructuring the economy, currently dependent on copper and cobalt exports for 95 per cent of hard currency earnings.

Foreign private investment in agriculture could play a major role in the recovery effort, but Zambian officials concede that investors will inevitably be put off by the Bank of Zambia's failure so far to remit foreign companies' legitimate profits and dividends which have been blocked in the pipeline.

To deal with this problem, the Bank of Zambia and its advisers, UK merchant bank Morgan Grenfell and Co. and accountants Peat Marwick Mitchell and Co. have devised a plan involving the issuance of US dollar-denominated promissory notes. The terms of the offer to pipeline creditors, which have yet to be finalised, are expected to be:

- Early next year, promissory notes are to be issued with maturities spread over a nine-year period from 1988. The notes will be issued for the principal amount of "pipeline" debt (subject to reconfirmation against commercial bank records in a database set up by the advisers). The notes will carry a single maturity date

determined by the date debt entered the pipeline, on a first-in-first-out basis. Interest will be paid at 5 per cent per annum for the period from the date of note issue to the date of repayment.

- A large number of smaller claims, of under \$3,000 to \$4,000, are to be settled in full in 1987 (no notes will be issued). The advisers estimate that up to half of the total number of trade creditors fall into this category.
- Personal remittances, which include such items as end of

contract gratuities, are to be cleared beginning in 1987. The aim is to repay all such creditors by the end of 1989 on a first-in-first-out basis.

Officials say that although they do not expect any major changes in the offer with the appointment of a new Bank of Zambia governor, Dr L. S. Chivuno, in the recent reshuffle, it could lead to a delay in the despatch of offer documents.

Zambia's advisers estimate the total pipeline at \$430m, but this excludes more than \$100m in overdue letters of credit owed to international banks which are not covered by the central bank's proposals. Had Zambia agreed to pay interest on the arrears from the original maturity date, rather than from the date of note issue, the country would face a total short-term arrears backlog, including bank debt, of some \$700m, say economists.

Zambia's projected foreign exchange revenues would not allow payment of full post-maturity interest, says the Bank of Zambia. But local bankers and businessmen say there must be serious doubts over whether the bank can meet even the more limited repayment schedule, involving some \$40m per year over the next decade.

Much will depend on whether a \$300m rehabilitation programme for the mining industry succeeds in boosting output.

According to Bank of Zambia

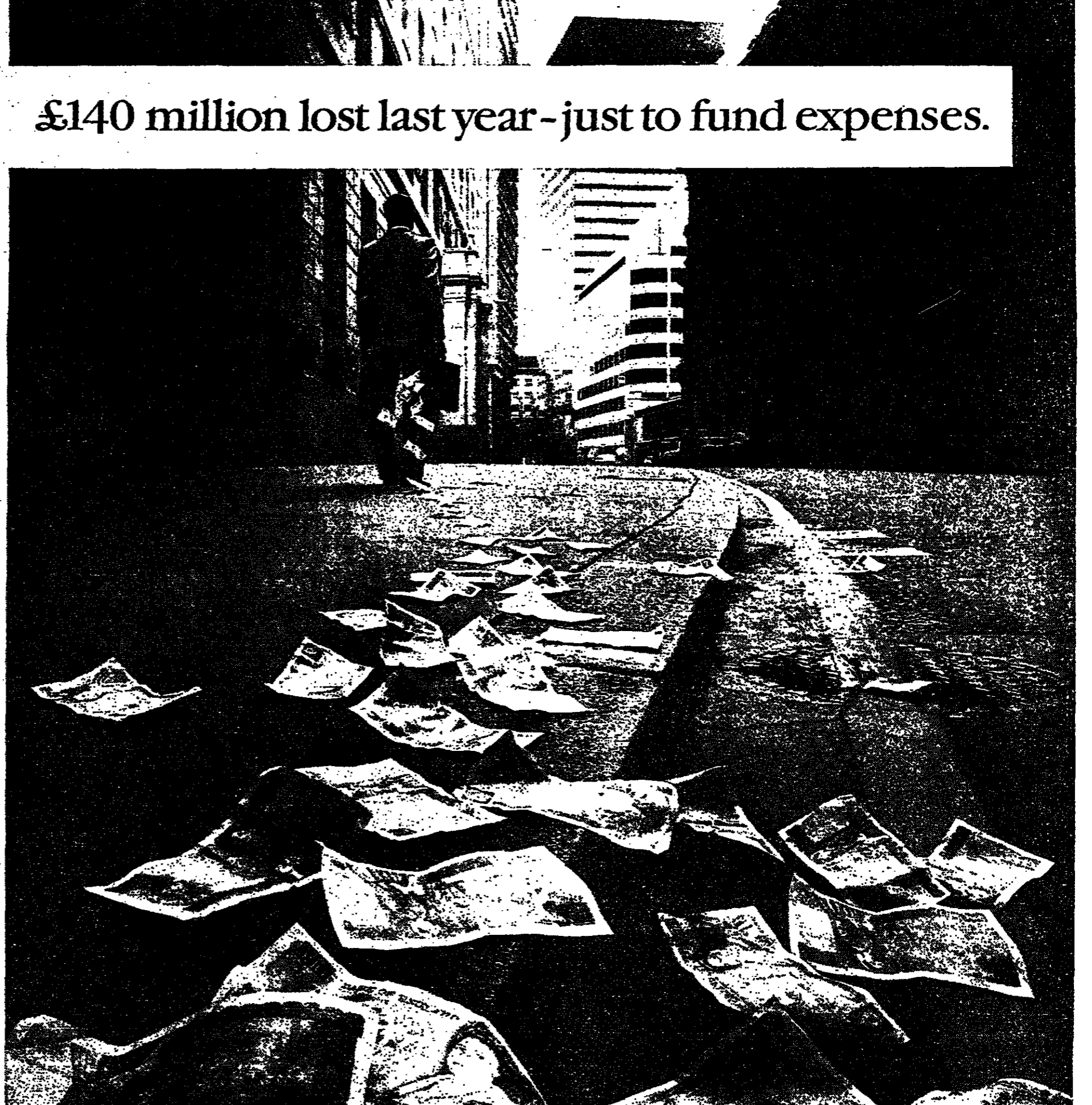
officials, the precarious nature of Zambia's external payments position makes a firm commitment to a repayment timetable impossible.

Government officials admit that any failure to issue the notes as planned or to repay them on time would do little to improve the country's poor international reputation.

But, according to bank officials, the pipeline creditors are aware of the constraints Zambia faces and have reacted well to preliminary soundings on the proposed offer.

Morgan Grenfell also reports a positive creditor response but UK merchant bankers Lazard Bros, which represents 18 major creditors holding some \$30m in claims, have strongly criticised the offer on the grounds that its terms are worse than those agreed recently with the "Paris Club" of creditor governments.

It is understood that there will be at least two other options for pipeline creditors who do not opt for the note issue: creditors willing to accept a heavy discount of around 3:1 may still be able to arrange settlement on a case-by-case basis through their commercial bank and the Bank of Zambia and re-invested pipeline funds will continue to attract benefits. These include the possibility that funds can be withdrawn for re-investment at a much more favourable exchange rate than when the debts entered the pipeline.



## £140 million lost last year - just to fund expenses.

# Bulgaria minister attacks CoCom curbs on trade

BY PATRICK BLUM, RECENTLY IN SOFIA

BULGARIA'S foreign trade, in the next few years will grow sharply with its Comecon partners, but its trade with the West could remain seriously inhibited by restrictions on exports of sensitive technologies to Communist countries, Mr Eristo Hristov, the Trade Minister, says.

Co-operation with Western companies is hindered by protectionist measures and a "policy of embargo," Mr Hristov said. "We want to buy high technologies and up-dated equipment, but if we can't get them, we'll develop them ourselves in co-operation with our Comecon partners."

He attacked the policies of the Paris-based Co-Com which vets technology transfers to communist countries.

Bulgaria desperately needs to modernise its telephone network, and it has been negotiating for some years with several West European and Japanese companies over a new exchange for Sofia, the country's capital. Co-Com objections have, until now blocked the sale.

Bulgaria's trade with Comecon will grow by about 40 per cent during the current five-

year plan (1986-1990), rising to Roubles 100bn (£88bn) including trade worth Roubles 70bn with the Soviet Union, Mr Hristov said.

He added that Bulgaria's new five-year plan would offer considerable opportunities for Western companies but that the growth of trade with the West would depend on the East-West political climate.

Despite the restrictions, Mr Hristov saw hopeful signs in trade with the West. Trade with non-Socialist countries reached a record level last year, rising from Lvs 5.7bn (£4bn) in 1984 to Lvs 6.4bn last year. West Germany remains Bulgaria's largest trading partner in the West. Britain has moved to second position after a sharp growth in exports to Bulgaria.

The growth of trade, however, left Bulgaria with its first trade deficit with the West for the past five years.

Bulgaria's total trade rose 7.4 per cent last year to Lvs 27.7bn with a 5.5 per cent increase in exports and a 9 per cent increase in imports. The Comecon countries accounted for 75.8 per cent of trade.

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UK NEWS

City self-regulatory bodies to be refused exemption from law

BY BARRY RILEY  
 THE GOVERNMENT intends to reject requests by self-regulatory organisations (SROs) for general exemption from litigation on the basis to be enjoyed by the new top regulatory body for the investment markets, the Securities and Investment Board (SIB).  
 Mr Michael Howard, a junior minister at the Department of Trade and Industry who is guiding the Financial Services Bill through Parliament, said yesterday that it would be "a very serious step to take to interfere with the normal workings of our law."  
 SROs, led by the international dealers' body Ifo, have been pressing for immunity, and have threatened that it may be difficult to persuade market practitioners to be come members of SRO councils if they are faced with the possibility of legal action, for instance for negligence or malice.  
 There was no case for giving complete immunity to SROs against suits from the public, Mr Howard argued. As for actions by members of the SROs, it ought to be possible to make it a condition of membership that members had to undertake never to sue their SRO.  
 Mr Howard added, however: "There are specific aspects of this question which do warrant careful consideration. It may be that I will be able to take some steps which meet at least some of the concerns of the SROs."  
 But he made it clear that he was unwilling to treat SROs in the same way as the SIB, which as a designated agency would be at the core of the new regulatory system and was in a very exceptional category.  
 Mr Howard was also negative about pressure from some SROs to include a definition of professional investment status in the bill.  
 He was not convinced about the need to include this definition in the legislation, rather than leave it to be spelt out in the rule-books of the SROs. But he was fully aware of the need for professional markets to be regulated in a different way from markets in which ordinary members of the public were involved.

Tory campaign against Labour spending plans

BY PETER RIDDELL, POLITICAL EDITOR  
 A CONSERVATIVE Party poster campaign attacking the Labour Party's public spending plans is being launched today and tomorrow at about 250 sites throughout Britain.  
 The campaign, authorised by Mr Norman Tebbit, the Conservative Party chairman, will be seen as direct evidence of his recent remarks that for him the general election campaign has started.  
 The 6m by 3m poster shows a finger pointing at the viewer with the caption: "Labour plans to spend an extra £2bn a year. Guess who would pay? Readers are invited to write for further information to Mr Tebbit."  
 A Conservative Party statement said yesterday: "Labour has tried unsuccessfully to wriggle out of the shattering effect of its spendthrift programme. But the truth is that they have been rumbled."  
 Mr Tebbit had authorised the poster to emphasise "the serious consequences of Labour ever having the opportunity to put its plans into effect."  
 The Labour leadership has repeatedly challenged the estimate that its plans would cost £2bn a year, as estimated by Mr John MacGregor, Chief Secretary to the Treasury.  
 It has argued that Labour's detailed spending proposals have been carefully costed within a disciplined framework.  
 The poster was designed by Tory Party advisers Seatchi and Seatchi and is similar to those produced before the 1979 and 1983 general elections.

Disciplinary hearing on journalists' leaders

BY HELEN HAGUE, LABOUR STAFF  
 THE EXECUTIVE of the National Union of Journalists yesterday decided by one vote not to instigate immediate disciplinary proceedings en masse against nearly 600 journalists who are working inside News International's plant at Wapping east London in defiance of a union instruction.  
 However, it also set up a panel to hear disciplinary complaints already laid by the union's London freelance branch, against the four NUJ fathers of chapel (shop stewards) inside the plant.  
 The executive voted 13-12 to keep a call for it to bring complaints against Wapping journalists under the union's disciplinary rule 18 "on the table."  
 The decision was reached after a three-hour debate. The executive then voted by 13-11 to establish a committee from its ranks to hear complaints against the chapel fathers at The Times, The Sunday Times, the News of the World and The Sun, which have already been sanctioned by London freelance branch.  
 The bulk of News International journalists have reported for work at the Wapping plant since the company switched production of its titles there, and dismissed 5,500 printers 2½ months ago. They have not heeded the union's call to respect NUJ picket lines set up after a handful of journalists was dismissed by the company after refusing to go to Wapping.

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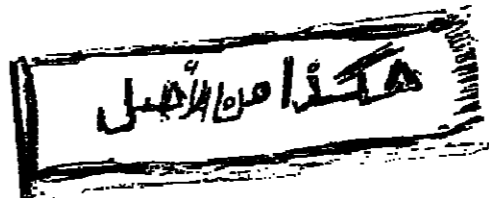
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# Mercury hopes to avoid a prices war with BT

By Jason Crisp

MERCURY COMMUNICATIONS' dialled telephone service which comes into operation next month will undercut British Telecom by between 1 and 24 per cent on call charges.

Mercury, a subsidiary of Cable & Wireless, which has invested nearly £150m in telecommunications network, hopes to capture 5 per cent of Britain's telephone traffic by 1990 when it is expected to be worth over £2bn. Initially, the service will be available to about 80 per cent of the population.

Mr Gordon Owen, chief executive of Mercury, said he did not expect the new tariffs announced yesterday would cause a price war with British Telecom. He said BT stood to lose far more from price-cutting than it would from Mercury's competition.

Next month large telephone users can apply for Mercury lines which will cost more to install and rent than BT's but will have lower call charges. Later this year, small companies and then residential customers will be able to use Mercury for trunk and international calls by dialling into its network using an ordinary BT line.

Mercury claims that customers directly connected to its network will save an average of 20 per cent

on trunk calls from London and 24 per cent outside London.

International call charges to most destinations will only be 1 or 2 per cent below BT except to the US, Canada and Hong Kong where the maximum discount will be 17 per cent. Discounts for those dialling Mercury via BT are about 5 per cent less.

Mercury claims its digital communications and modern exchanges mean it will be able to offer a better service than BT as well as a cheaper one. For example, it is offering free itemised billing which details the time, duration, charge and number called. BT can only offer this in a few areas.

Mercury will not be cheaper for local calls - which it is trying to discourage - and will charge 70p for directory inquiries. Most people will use BT's inquiry service which, if slow, is free for the time being.

To date, Mercury has spent between £130m and £150m building a sophisticated, modern trunk telephone network which uses a combination of optical fibre, digital exchanges, microwave and satellite communications.

While BT uses similar equipment, it is hampered with its heritage of inefficient old technology used in most of the network and its high overheads.

Mercury customers in the City of London will have cheaper rentals than those elsewhere but its customers outside the London area should benefit from slightly greater discounts on call charges.

The reason is that Mercury has an optical fibre local network in the City - the most profitable telecommunications market in the country.

Not only is Mercury very anxious to attract City customers - with a high proportion of profitable international calls - but it is also cheaper to make the connection. Outside the City, Mercury will need a more expensive microwave link between the customer and its network.

In September, Mercury will launch a service for business which does not require a special line. Instead, customers will dial the Mercury network on a BT local line. Mercury will carry the call on its trunk network before handing it back to BT for local delivery. This will be cheaper than Mercury's direct line service but will still undercut BT.

The customer will rent a special "black box" which is attached to their exchange to take the chore out of using two networks. This will automatically dial the Mercury network, give the identity number for billing and then dial the number required.

# Sterling M3 change overdramatised, says Bank Governor

By Philip Stephens, Economics Correspondent

MR ROBIN LEIGH-PEMBERTON, Governor of the Bank of England, yesterday sought to dispel any concern that the downgrading of the broad money supply target, sterling M3, marked a relaxation of the Government's anti-inflation resolve.

Giving evidence to the House of Commons treasury and civil service committee on last month's budget, he said technical changes in the operation of monetary policy had been "overdramatised."

The target for sterling M3 was suspended last autumn and re-instated for a year in the budget with a much lesser range than originally intended.

"I wish to make it quite clear that there has been no change - either in the course of last year or in the budget - in our general approach, whether in relation to the aims of policy or its implementation," he said.

The Governor also indicated that the rapid growth rate of sterling M3 did not necessarily preclude further reductions in interest rates in so far as these were consistent with continued downward pressure on inflation.

Mr Leigh-Pemberton was forecasting a planned speech by Mr Nigel Lawson, Chancellor of the

Exchequer, tomorrow at the City of London's Lombard Association.

The last 1/2 percentage point reduction in base rates followed the publication of figures showing that the rate of growth of sterling M3 had accelerated in March, he said.

Mr Leigh-Pemberton emphasised, however, that British interest rates could be expected to remain well above those of its main international competitors as long as unit labour costs here were rising much faster than abroad.

The opportunities for faster growth and lower inflation for presented by falling oil prices could easily be frittered away through high pay awards, he said.

Mr Leigh-Pemberton detested the high salaries at present being paid in the City of London, telling MPs that they should be seen in the context of a small number of people competing in a tough international environment.

He said that he regretted the political impact of such salaries but added that in the same way that "top stars" or footballers received large salaries: "I am not sure why the stars of the financial world should not be allowed to have their, probably all too brief, opportunity."

# Japan pressed for give-and-take deal on securities licences

By Barry Riley

THE GOVERNMENT might bring forward the implementation of the controversial reciprocity clause in the Financial Services Bill in order to put further pressure on the Japanese authorities to give licences to British securities firms.

Mr Michael Howard, Minister for Corporate and Consumer Affairs at the Department of Trade and Industry, said yesterday that clause 151 of the bill, which gives the department powers to disqualify or restrict firms from countries that do not offer reciprocal opportunities to British investment businesses, could take effect before the rest of the bill.

This might mean that clause 151 could become effective before the end of this year, whereas the rest of the bill is likely to come into force some time during the first half of

1987. The clause, in a miscellaneous section of the bill, is separate from the main body of legislation which deals with the regulation of markets.

Further talks on British access to Japanese financial markets are likely towards the end of May when Japanese officials are due in London to discuss international regulatory issues. "I would hope never to use clause 151," said Mr Howard, "but it is there to assist us in negotiations."

After talks involving Mr Howard in Tokyo at the beginning of this month it was agreed that two British banks, Baring Bros and Country Asia Securities (an associate of National Westminster), would shortly receive Japanese securities licences while Nomura, Japan's largest securities house, would be invited to ap-

ply for a banking licence in London.

But at least three Japanese securities houses have had their applications for membership of the London Stock Exchange held up pending progress on the issue of access by British firms to Japanese financial markets.

Mr Howard said that this was a matter for the stock exchange. But the stock exchange would no doubt wish to take into account the existence of the reciprocity clause, and the consequent possibility that Japanese member firms could be disqualified from trading in the UK.

Mr Howard yesterday made it clear that the recent deal represented only the first stage of protracted negotiations between the two countries. "We've got things that they want and they've got things that we want," he said.

**EUROPEAN TRADED OPTIONS**  
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# New paper planned for London

By Raymond Snoddy

THE CHEQUEPOINT finance group, which runs retail foreign exchange businesses in five countries, plans to launch a new London evening newspaper before the end of the year.

The paper, with a working title of The London News, would be a colour tabloid aimed at a younger readership than the London Standard, currently the capital's only evening newspaper.

Mr Alastair Holberton of Barclay Administration, which co-ordinates the activities of Chequepoint's holding company Inver Trust, yesterday said plans for a new London newspaper were "well advanced."

The annual turnover of Chequepoint was \$150m a year.

Chequepoint announced its plans yesterday after Mr Best Hardy, chief executive of the London Standard, referred to the project at a conference in Paris last week.

At the same conference Mr John Winnington Ingram, managing director of Associated Newspapers' newspaper interests said Associated was reviewing the possibility of reviving the London Evening News.

Mr Rupert Murdoch's News International has plans for a new evening paper, the London Post, but these have been pushed to the background by the transfer of existing titles to Wapping, in London's docklands.

Chequepoint, whose chairman is Mr Felix Grovit, publishes London Week, a weekly newspaper for tourists, and the Marbella Times in Spain.

Mr William Thomson, chief executive of The London News project, said detailed planning had been underway for two years. A contract for weboffset printing presses would soon be placed with Rockwell-Goss and the company was negotiating with Kemetron for an electronic newsroom system.

The aim would be to produce between 300,000 to 500,000 copies six nights a week.

The plan for new printing plant in central London implies that Chequepoint may also be considering launching another national daily as well as a London evening.

The tense contest for the loyalty of readers of the racing press gets under way today with the launch of the Racing Post.

The race pits Robert Maxwell's broadsheet the Sporting Life, against the tabloid owned by the Falkstone brothers of Dubai, who have invested heavily in British bloodstock.

# Australian group buys radio stake

AN AUSTRALIAN television company Darling Downs Television of Queensland has bought a majority stake in London Broadcasting Company (LBC) from Selkirk Holdings of Canada, Raymond Snoddy writes.

The Australian company has bought all the UK commercial interests of Selkirk, including 30 per cent of Beacon Radio in Wolverhampton, 30 per cent of Radio Forth in Edinburgh and a 15.4 per cent stake in Radio Victory in Portsmouth which loses its franchise at the end of this year.

Although Darling Downs has bought 50 per cent of LBC Holdings, it will have only 40 per cent of the voting rights. Independent Broadcasting Authority (IBA) rules say commercial broadcasting operations in the UK have to be controlled by interests from the EEC.

Other major shareholders in LBC are the Associated group, Charterhouse and Home Counties Newspapers. LBC also has operational control of IBC, the commercial radio news service although it is paid for by subscriptions from the other local commercial radio stations.

EMPLOYEES in the north-west of England are most likely to face claims for equal pay for work of equal value, according to a study by Incomes Data Services, the independent research group.

It also suggests that the white-collar union Apex is the union most likely to lodge claims and pursue them through industrial tribunals, rather than through negotiation.

MR JAMES MILNE, secretary general of the Scottish Trades Union Congress, died yesterday only a few days before he was to retire. He was 65.

Mr Milne was one of the leading campaigners to preserve and expand Scottish industry. As wholesaler of manufacturing industries such as shipbuilding, steel, engineering and mining divided in Scotland, Mr Milne led protests, warned of the social consequences and called for revitalising of investment.

SCUTINY of the workings of the commercial court is being undertaken as part of the Lord Chancellor's review of civil justice.

Coopers and Lybrand Associates has been appointed to try to identify the main causes of delay, cost and complexity in the handling of commercial cases. Last year 1,570 writs were issued compared with 1,049 in 1980. The court handled 130 trials and 4,400 interlocutory applications.

A VOTE was to take place in the House of Commons early today on the shops bill which paves the way for general shop trading on Sundays in England and Wales.

Mr Douglas Burd, the Home Secretary, offered a series of concessions to Conservative opponents of the bill in an attempt to head off what looked like being the biggest backbench revolt of the present Parliament.

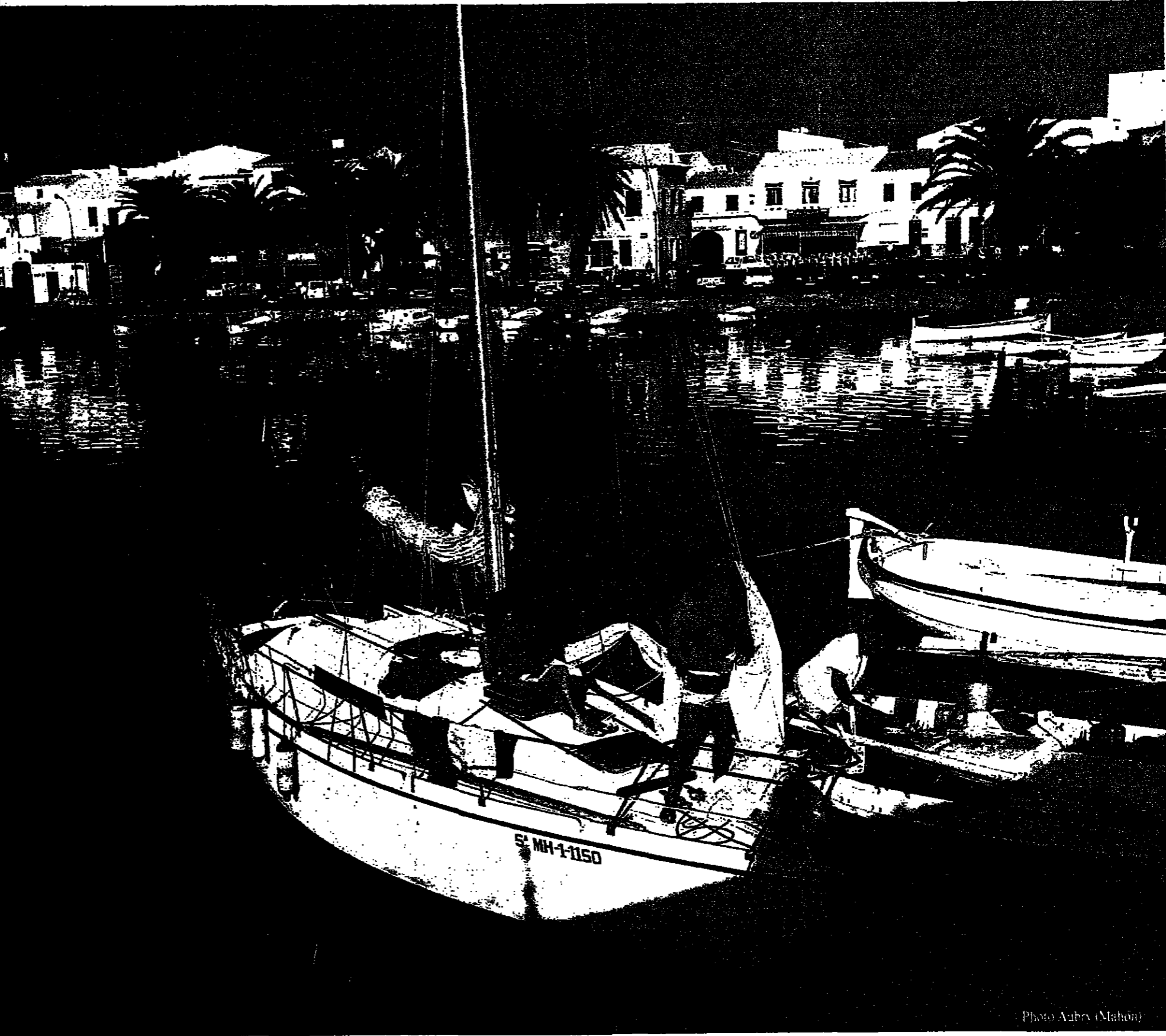


Photo: Aubrey Mahon

# Rush hour in Menorca.

Dusk is falling. In this small village on the island of Menorca, the moment when the sun slips down between the gentle hills signals the start of rush hour.

But you have to really look to notice it.

Some fishing boats are tied up in the small harbour which is the center of village life. Ten or twenty people come there for different reasons: to welcome the fishermen, to buy at low prices the world's freshest fish, or just to wander around.

The spectacle may also include the peaceful arrival of a yacht, returning to port after exploring the small neighboring islands.

It's not a strange coincidence if you're the only tourist.

It's normal.

As normal as making friends in a few moments, and being invited to have a drink in a picturesque little fishing tavern.

And don't worry about the language.

For your new friends, a smile and a tap on the shoulder are equal to the richest of vocabularies.

But best of all, Menorca's small fishing villages are only an example of what rush hour is like in a thousand villages in Spain.

Choose any of them and dive into that strange sensation which perhaps you thought was lost forever: peace and quiet.



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# Hanson Trust offer for Imperial.

The United Biscuits offer for Imperial has now lapsed. The Hanson Trust offer is the only offer available and it next closes on Friday 18 April\* at 3pm. To accept the Hanson Trust offer send in the green acceptance form.\*\*

H A N S O N T R U S T

\*Unless by then it is unconditional as to acceptances. \*\*The cash alternative is no longer available.

## Birmingham sets pace in bid for Olympics

By Arthur Smith, Midlands Correspondent

THE MOMENTUM for Birmingham to overcome international competition to host the 1992 Olympic Games is gathering pace, Mr Denis Howell, president of the Birmingham Olympic Committee, said at a press conference in London yesterday.

He was unveiling the city's three-volume bid document, weighing nearly 14lb and detailing why Birmingham should be chosen when the 91 International Olympic Committee delegates meet in Lausanne, next October to make the final decision.

Birmingham is challenging the acknowledged front-runners, Barcelona and Paris, for the 1992 Games. Also competing for the honour are Brisbane, Amsterdam and Belgrade.

Barcelona has bid three times to host the Olympics. But it was not until April last year that the Labour-controlled Birmingham City Council called in consultants Ove Arup to investigate the technical and economic possibilities offered by Britain's second city.

Birmingham's advantages of location and facilities - particularly the National Exhibition Centre, which is able to house 10 indoor Olympic sports - put it ahead of Manchester and London to carry Britain's hopes. Mr Howell, a former football referee, Labour Party minister and sports politician, insisted yesterday that no one could have any idea who would win the competition for the 1992 Olympics.

It was a secret vote by the International Olympic Committee and he was putting as much effort into the campaign as he would to retain his present Birmingham parliamentary seat. The only difference, he suggested, was that in the British Parliament there was a limit upon expenses: Birmingham plans to spend some £125m on promotion, compared with £12m by Barcelona.

Mr Howell maintained that, regardless of promotion, Birmingham had natural geographic advantages. The National Exhibition Centre, with the planned adjacent stadium and Olympic village, meant that more than half the athletes would be competing within a central complex.

Birmingham, a city famous for its municipal enterprise, maintains that it will at worst break even by staging the Olympics.

## UK NEWS

# Manufacturers investing in automation 'far too slowly'

BY NICK GARNETT

FINANCIAL TIMES CONFERENCE

Automated Manufacturing

BRITISH MANUFACTURING companies were told yesterday that they were investing in automation far too slowly and did not generally understand the changes in financial accounting methods necessary to take correct decisions on automating their factories.

At the Financial Times' fourth manufacturing automation forum they were also advised to explore the benefits of using much more specifically designed proprietary production technology, the industrial property rights of which are owned by the equipment user, rather than the supplier.

Survival for large parts of Britain's manufacturing industries depended on production automation but the promises of the 1970s had failed to materialise. Mr Trevor Broughton, director of manufacturing engineering at Rolls-Royce told the conference.

Expenditure on automation had been low and, with some exceptions, British factories tended to look the same as they did 10 years ago. Yet "survival means investing in automation," Mr Broughton said.

Prof Gordon Edge, group chief executive of P. A. Technology, told the conference that manufacturing companies must be prepared to invest in developing proprietary automation technology specifically suited to their own production requirements.

Mr James Brimson, vice-president for business development at Computer Aided Manufacturing - International, said companies in the West were struggling to understand how to manage technology. One of the symptoms of this difficulty was they did not understand their own cost structures.

Companies were examining the cost of integrated manufacturing using 1950s methods applicable to purchasing single tools and with accounting systems developed in the 1920s. "We are facing a revolution in how to look at things," he said.

Mr John Collins, director of manufacturing technology at TI Domestic Appliances, said the technical risk rested not in the technology itself but in its management.

Correctly introducing advanced manufacturing methods required fundamental changes in attitudes, including the breaking down of the separate baronial empires such as marketing, finance and production, so that manufacturing strategies could be discussed collectively.

Mr Mike Bright, chairman and managing director of Kearney and

Trecker Marwin, said the benefits of advanced manufacturing technology could be applied to 70 per cent of UK industry but there was much evidence that many companies, even major ones, were only just accepting the fact that advanced technology was the route to survival.

A study by the National Economic Development Office showed that companies should adopt a step-by-step approach at a pace they could absorb.

Mr Andrew Barr, managing director of operations at Austin Rover, said the introduction of advanced automation "partly depends on a company possessing a uniformity of technical excellence across the entire range of its operations. It is pointless having experts in the engineering department and at the point of production without a broad understanding of technology

throughout the total structure of management," he said.

Mr John Towers, director and general manager of Peterborough Products at Perkins Engines, explained how his company which makes 400,000 engines a year took an integrated approach to manufacturing. This was based on a 10-year plan which included strategies on equipment technology and manufacturing facilities tied into the company's overall direction.

Mr Ivor Lewis, production director of J. C. Bamford Excavators, which has invested £20m in advanced manufacturing at its two British production sites, said a continuous process "mentality" had to replace stop-go attitudes when automated and integrated production systems were introduced.

The ethos of separate design and production engineering departments had also to be buried.

Mr R. Sharpe, general works manager for the Dursley Diesels business of Lister Petter, said some of the hidden benefits of flexible manufacturing included the erosion of barriers between management on the shop floor, while hidden costs included more expensive training that the company had expected.

## British Telecom places order for advanced equipment with STC

BY JANE RIPPETEAU

STC TELECOMMUNICATIONS, a unit of Britain's troubled computers and telecommunications equipment company, has won a small but important contract to supply advanced telephone equipment to British Telecom (BT).

The equipment, including digital multiplexers, will permit customers to gain access to advanced services such as high-speed facsimile, colour picture and data transmission over a single existing telephone line.

Once installed in the BT network late next year, it will make possible an extension of BT's integrated digital access, or IDA, service to small and medium-sized business customers who want such capability but cannot afford to set up their own

private network by leasing lines from BT or Mercury.

IDA is BT's version of the so-called integrated services digital network that telephone operating companies in Europe, the US and Japan are now developing. The STC equipment is compatible with an international transmission rate standard designed to make such networks work across international boundaries.

STC's contract is the first of several that BT expects to award for similar access equipment. The market, including such products as multiplexers, which receive, repackage and transmit information, and network termination units,

which connect subscriber lines to the telephone network, could be worth as much as \$3bn worldwide over the next five years, according to Mr Philip Dobby, marketing director for STC's local transmission division, which will handle the BT contract. BT will not comment on the estimate.

STC views the sector as a replacement for its fading telephone exchange business. It currently supplies BT with equipment based on outdated analog technology, but it expects this £220m per annum revenue to dry up within five years as BT completes its conversion to more economical and efficient digital switching and transmission.

## Strategy talks at Unity Trust

By Philip Bassett

TRADE UNION leaders are being called to a meeting this month to determine the development programme for Unity Trust, the trade union financial institution.

The move comes as the organisation announces marked increases both in its pre-tax profit and its operating balance sheet. Mr David Bassett, the trust's outgoing president, has called general secretaries of the organisation's original founder member unions to a meeting to discuss a medium and longer-term strategy for the trust.

Mr Bassett said that the organisation had already confounded the critics and established a track record of which it could be proud. He will be succeeded in the post by Mr Ron Todd, general secretary of the Transport and General Workers' Union.

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# The Argyll Offer for Distillers.

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Argyll's offer closes at 3pm on Friday April 18.

Figures based on the market prices at 3.30pm on 14th April 1986. The above value is for Argyll's Final Increased Basic Offer and takes account of an estimate by Rowe & Pitman, Panmure Gordon & Co. and Scrimgeour Wickers of the value of the new convertible preference shares of Argyll. The value of the convertible preference shares of Argyll is estimated because they are not presently quoted. The convertible preference shares of Argyll were valued on the basis used by Guinness' advisors in relation to the new Guinness convertible preference shares. Argyll would be valued some 6-6p higher at a price of 128-4p, thereby increasing the value of Argyll's Final Increased Basic Offer to 751p. Source: Published Accounts.

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# Distillers' Shareholders. The Argyll Offer closes at 3 p.m. Friday April 18th.

The Argyll Offer values Distillers' shares at 744p - 23p more than their current market value. If you want to know why you should accept the Argyll Offer, call James Gulliver by dialling 100 and asking for Freefone Argyll Offer.

If you have any difficulties filling in your Acceptance Form, call the Argyll Helpline on (031) 556 7761 or (031) 558 1252.

If you have accepted the Guinness Offer, and now wish to withdraw, complete and return the withdrawal form. If you require assistance, or a new form, call the Argyll Helpline on (031) 556 7761 or (031) 558 1252 for advice.

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UK NEWS

Schoolboy 'shadow' for BR chairman

By Hazel Duffy

MARK ASHEY, an 18-year-old schoolboy, started work yesterday alongside Sir Robert Reid, British Rail chairman. He will spend five days shadowing the BR chief - which will include attendance at two top level management meetings - as part of an Industry Year exercise designed to give schoolchildren a glimpse of business in action.

Unless more executives participate in the scheme, however, Mark will be one of the few lucky ones.

About 800 executives have put their names forward for the scheme, sponsored by the Department of Trade and Industry and the Institute of Directors.

But Mr John Butcher, Industry Minister, said yesterday that he had hoped for 3,000 volunteers by now.

"It is sad that - with some notable exceptions - it is a feature of Industry Year that education is beating industry hands down in terms of taking positive action... It is action, not words that will make Industry Year work," Mr Butcher said.

He criticised industry for not showing the enthusiasm with which schools have responded to the work-shadow idea.

The scheme will run through this term and the summer months. Most of those taking part are chairmen, chief executives, and managing directors. But some are executives of charities, journalists, and one is a school headmaster.

Some 16 per cent of volunteers are women, including Ms Brenda Dean, general secretary of Sogat '82, the general print workers' union.

Rolls-Royce aero-engine orders accelerate to £300m in quarter

BY LYNTON McLAIN

ROLLS-ROYCE, the state-owned aero-engine group which the Government plans to privatise, won civil engine orders worth more than £300m in the first quarter this year. This is greater than the annual orders won by Rolls-Royce in 1980, 1981, 1982 and 1984 when civil engine orders did not exceed £250m in any one year.

Mr Ralph Robins, managing director, said yesterday that orders were increasing at the highest rate the company had experienced. In 1983 and 1985 Rolls-Royce's civil engine orders for the full year came to under £400m.

The long-term strategy of the company is beginning to pay dividends, with far more emphasis being paid to developing advanced

technology ahead of its requirement by the market," Mr Robins said. "The strategy is giving us the lower cost of entry to the market with increased opportunities at lower risk. We expect higher profitability as a result."

Rolls-Royce spends about £250m on research and development each year, a rate of investment likely to continue for the foreseeable future of this sum, £100m is generated from Rolls-Royce's own resources.

The company is continuing studies on advanced propeller (propfan) engines, but the fall in the price of oil has taken away some of the potential gains in fuel efficiency from this new technology. Rolls-Royce is maintaining study programmes to

evaluate propfans, but it believes the market for these engines will not emerge until at least the mid 1990s. This is several years later than US aero-engine companies expect to be selling propfan engines.

Rolls-Royce is in touch with General Electric and Pratt and Whitney of the US about propfan technology, but no collaboration is planned for the immediate future. "Propfans are likely to be later rather than sooner and the aircraft using them are likely to be smaller rather than larger," Mr Robins said.

Senior managers in Rolls-Royce indicated yesterday that the company was unlikely to be privatised this calendar year, but it could possibly come to the market before March 31 1987.

US banks complete takeover of brokers

BY NICK BUNKER

CITICORP and Shearson Lehman Brothers, the US investment banks, announced separately yesterday that they had both completed their acquisitions of London stockbrokers. Since March 1, London Stock Exchange rules have permitted outside interests to take 100 per cent holdings in member firms.

Yesterday also saw the completion of the planned merger between S.G. Warburg, the British merchant bank and three UK securities houses to form Mercury International Group, a merchant banking, stockbroking and asset management conglomerate.

All three developments form part of the restructuring of the London stock market that will culminate on October 27 with the introduction of dual capacity operations by stock exchange member firms.

Citicorp said that Scribgeour Vickers, the stockbroker formed last year from a merger between broking firms Scribgeour Kemp-Gee and Vickers De Costa, has become a wholly owned subsidiary of Citicorp Investment Bank Ltd (CIBL).

CIBL - which initially took a 29.9 per cent stake in the combined firm last May - also announced that Scribgeour Vickers had ceased to be a partnership and had been incorporated as a limited liability company.

Shearson Lehman, itself a subsidiary of American Express, the financial services group, said yesterday that it had taken 100 per cent control of I. Messel, the 113-year-old London stockbroker. The US bank purchased a 5 per cent equity holding in I. Messel in 1984.

Ulster call for stiffer opposition to pact

By Our Belfast Correspondent

ULSTER UNIONISTS will have to consider ways to toughen up their tactic of withdrawing consent from the Government in protest against the Anglo-Irish Agreement, Mr Harold McCusker, deputy leader of the Official Unionist Party (OUP), said yesterday. The Anglo-Irish Agreement, signed late last year, gives Dublin a say in the affairs of Ulster.

Mr McCusker, speaking at his party's weekly news conference, made his comments in reply to Mr Cecil Walker, the party's MP for Belfast North, who said at the weekend that the Unionists should return to the House of Commons to voice their opposition.

Mr Walker's sentiments are not shared by senior members of his party. Mr McCusker said he thought there should be a complete withdrawal from Parliament and a tightening of the boycott tactic in Ulster.

He said: "We have to force the Government to do what it does not want to do - for instance, to put commissioners in place of local councils." The debate focuses on a dilemma for the party. The OUP, like its partners, the Democratic Unionist Party, wants to step up the campaign. However, it wants to avoid giving hard-line Loyalists the opportunity to hijack legitimate forms of protest as happened during a strike in the province on March 3.

Door closes today on bids for Land Rover

BY JOHN GRIFFITHS

NO NEW would-be bidders for Land Rover, BL's four-wheel-drive and vans company, had emerged by last night.

When the BL board and its merchant bank advisers Hill Samuel close the door on any further bids tonight they are expected to consider rival proposals from only the Schroder Ventures-led management buy-out consortium, the Lorch group, and J. C. Bamford, the construction equipment concern.

J. C. Bamford, which declared its interest only last week, is understood to have joined Schroder and Lorch in drawing up detailed pro-

posals following talks with Hill Samuel and a visit to Land Rover's headquarters at Solihull in the West Midlands.

However, BL is also keeping open the option of retaining Land Rover within the BL group while preparing it for a stock market flotation in about two years.

A flotation on a similar time-scale is also the objective of the management buy-out group which was organised by Mr David Andrews. Mr Andrews is on leave of absence from his job as chairman of Land Rover Limited, which embraces all BL's commercial vehicle activities.

New Issue April 15, 1986

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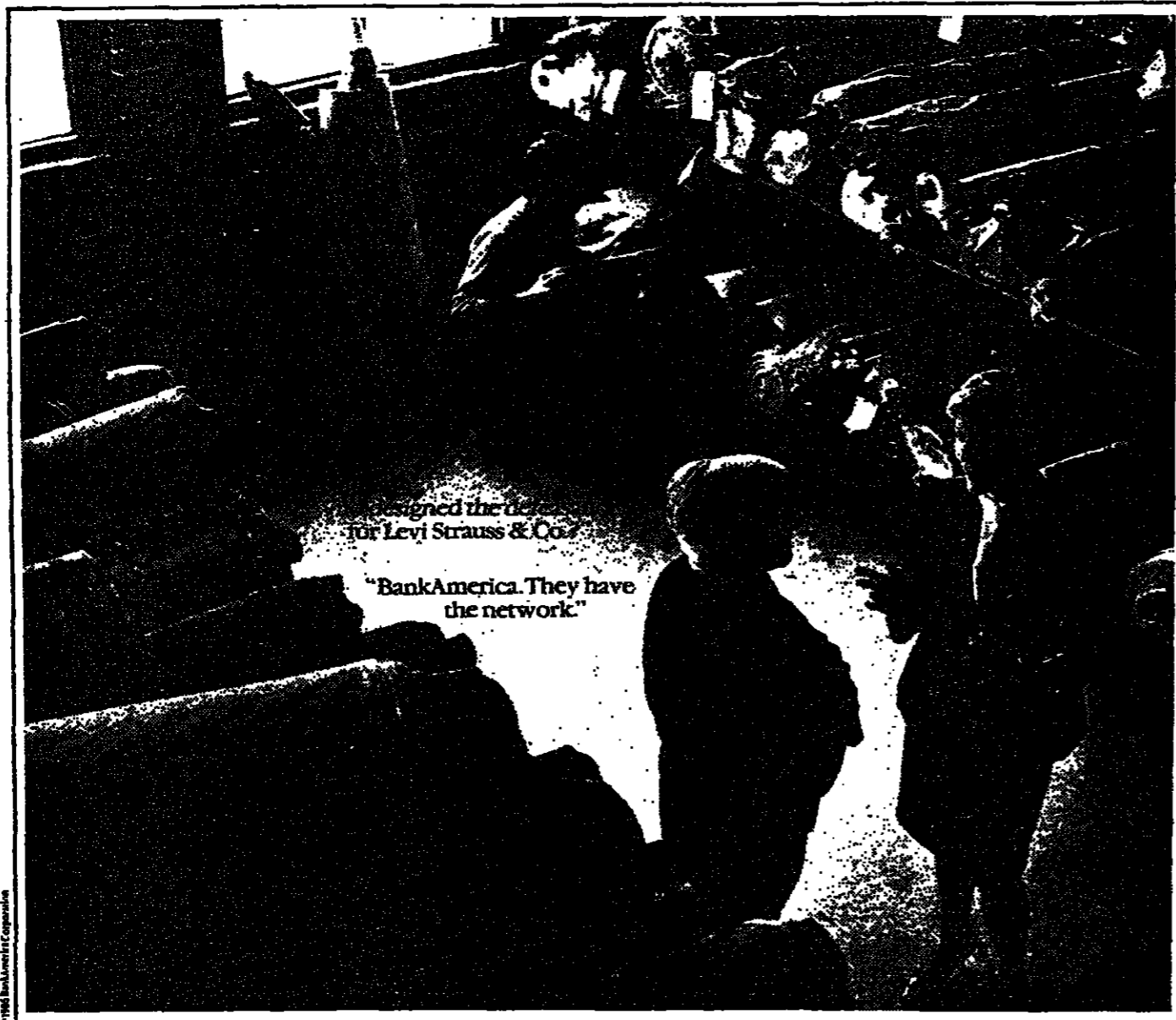
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uesday April 15 1986

Financial Times Tuesday April 15 1986

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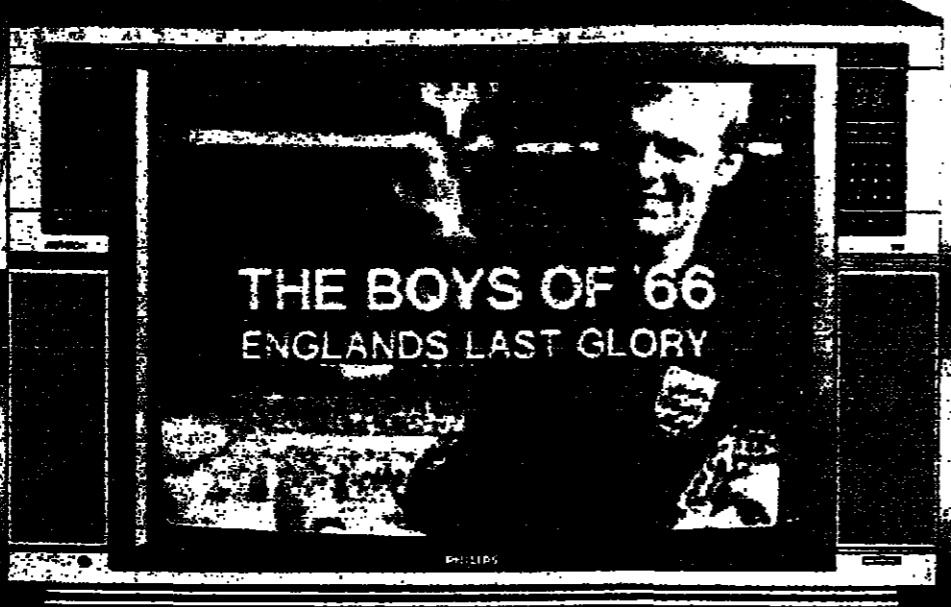
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By Our Belfast Correspondent  
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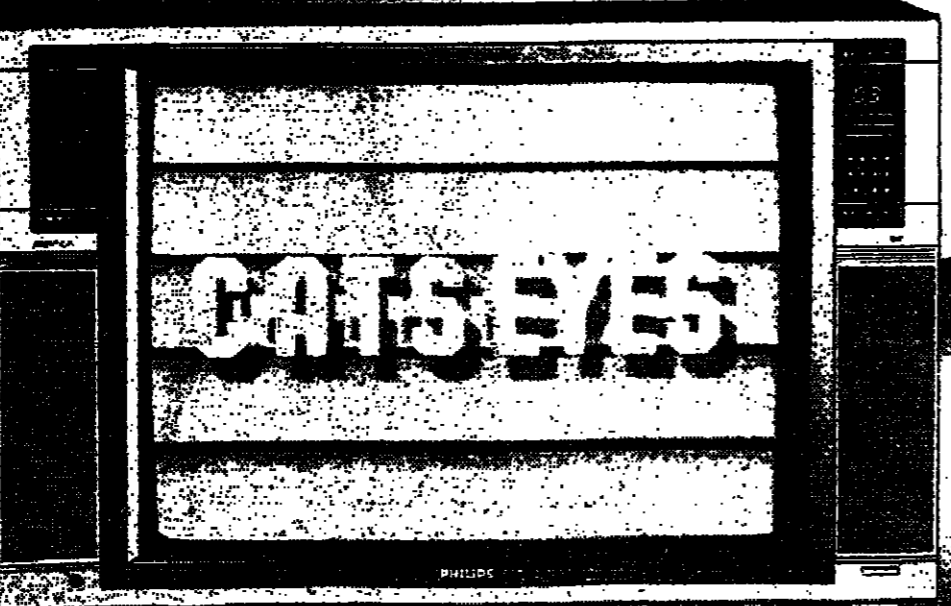
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# Then who?

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Kick-off is at 10.30pm tonight with 'The Boys of '66', a fascinating documentary in which Michael Parkinson follows up the careers and lives of England's World Cup winners.

For those too young to remember the heady days of 1966, our award-winning children's series 'Number 73' offers plenty of fun and games at 9.25 on Saturday morning.

Judging by past experience, viewers of all ages will be entertained by the antics of brilliant impressionist Bobby Davro, returning for another series, later on Saturday, at 7.00pm.

Later still, 9.15pm sees the return of the highly sophisticated espionage thriller series, 'C.A.T.S. Eyes.'

And to round off the week, 'Catchphrase' at 7.15pm on Sunday is one quiz show that really catches the attention.

But there are no prizes for guessing who takes the credit for all these programmes.

We do.

We're TVS, the television contractor for the South and South-East. You can look forward to seeing our programmes considerably more often.

And as this coming week will prove, TVS is definitely a name to watch out for.

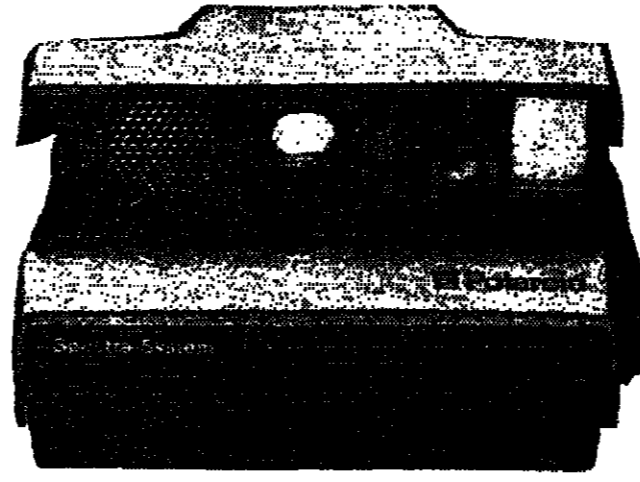




TECHNOLOGY

Louise Kehoe, in San Francisco, on the new camera and film with which Polaroid is looking to out-do its 35mm competitors.

# Shooting for an instant comeback



POLAROID CORPORATION

	1984	1983	1982	1981	1980
Net sales:					
US .....	243.5	230.1	252.5	317.8	291.3
International ...	528.0	534.4	541.4	616.5	659.9
Total net sales	1,271.5	1,254.5	1,293.9	1,419.5	1,450.8
Pre-tax earnings...	62.3	100.1	61.7	62.7	144.2
Net earnings .....	25.7	49.7	23.5	31.1	85.4

LIKE instant porridge and instant rice, instant photography has never quite lived up to the quality of the original approach. But Polaroid, which launched a new instant camera and film in the US earlier this month, is wagering that with the aid of advances in technology, it can out-do the best that 35 mm cameras can offer.

Persuading the general public of its claims is critical to an all-out effort by the company to reverse the dwindling popularity of instant cameras, which it invented 40 years ago. Unit sales have fallen from a peak of more than 9m in 1978 to 3.5m last year, and Polaroid's commercial fortunes have suffered correspondingly.

The level of the stakes is underlined by the scale of the promotional effort which Polaroid is mounting. The launch cost the company \$1m, and it plans to spend \$40m on an advertising campaign intended to reach 80 per cent of the US population in the next nine months. It will also woo prospective buyers with a nationwide demonstration programme.

The new Spectra camera and film, which will be launched in Japan next month and in Western Europe next October, are the fruits of a four-year development programme. They incorporate significant technical progress in optics, film chemistry and the use of electronics.

Key to the performance of

the Spectra is the proprietary film developed for use with the camera, Polaroid's first new film chemistry since 1972. It is the first photographic film to use two different chemical technologies in a single film structure to eliminate chemical "cross talk."

The problem is analogous to what happens when you get a crossed phone line—the two conversations interfere with each other and there is a loss of information. Just so with the processes by which different colours are developed in a photographic film. If the development of yellow and red interfere with each other, for example, then subtle colour shades are lost.

To avoid cross talk, the Spectra film uses two chemical processes that work independently. "The challenge was to design processes that would function in harmony without interfering with each other," Polaroid's chemists say.

Their solution is an 18-layer film structure that contains three-colour recording "sandwiches" of a photosensitive emulsion and related image dye. The upper sandwich records blue information, the middle green and the lower, red.

For the new Spectra film, the blue-light sensitive sandwich has been radically altered by the first-ever use in photographic film of "thiazolidine dye release" chemistry, in which exposed silver ions react with the dye to release mole-

cules that produce the colour image.

This new chemistry required the creation of a yellow dye molecule and a release mechanism that involves only a very small quantity of silver.

The dye release process contrasts with the established dye developer process which is a passive process in which dye molecules begin to transfer as soon as the reagent is spread on the film as it is ejected from the camera. Because they follow fundamentally different chemical rules, the three dyes do not interfere with one another.

While the brightness and colour density of the new Polaroid film is striking, the size and shape of the pictures produced by Spectra are also different. The new Polaroids are significantly larger than earlier instant photographs, and for the first time they have the rectangular shape preferred by camera enthusiasts. They are still a lot smaller than the standard prints obtained with 35 mm film, but Polaroid will offer an enlargement service that digitally enhances the image to further improve picture quality.

Although large-instant pictures would obviously be desirable, the size of the pictures is a major factor in determining the camera size—already bigger than other amateur cameras.

In an effort to increase image size, while keeping the camera reasonably small, Polaroid in-

vented a novel optical system which it has called the "Quintic lens." Instead of multiple optical elements moving forward and back, a single kidney-shaped central lens element slides through the middle of the lens system to one of 10 pre-selected focusing positions.

Named after the five levels of polynomials in the equation required to describe its unusual shape, the Quintic lens is the first use of this optical concept in a commercial product, Polaroid claims.

When the two-stage Spectra shutter button is pressed to its "ready" state, the lens-focusing system is electronically activated and the Quintic lens slides into a position determined by the sonic automatic focus systems to focus from

2 ft to infinity.

As well as setting the lens position, the sonic system works with two photodiodes that measure both visible and infra-red light to determine the correct exposure setting.

The inner workings of the Spectra camera represent a complex electronic, optical and chemical system. Spectra is, however, very simple to use. Essentially it is a point-and-click camera.

The viewfinder provides a readout of focus distance and alerts the user if the subject is too close, if there is not enough light, or if the camera is out of film. Audible signals are also included. Expert photographers can override the camera's automatic features if they wish.

## IDEAL TIMING FOR THE PROMOTION OF A BETTER IMAGE

"WE PLAN on shouting from the rooftop that instant photography is clearly the best way to record images," said Mr I. MacAllister Booth, president and chief executive of Polaroid at the US launch of the Spectra camera.

In one sense, the company's timing could scarcely be better. Since it won a 10-year legal battle six months ago against Kodak, which it had accused of infringing its instant photography patents, Polaroid has had the US

market to itself.

Though Kodak may appeal against the court ruling, it has already announced its withdrawal from instant photography. Damages have yet to be assessed, but industry analysts guess that Kodak might be ordered to pay Polaroid between \$1bn and \$3bn.

Elsewhere, the only other competitor in instant photography is Fujii of Japan, which licensed its technology from Kodak and is negotiat-

ing a settlement with Polaroid.

However, Polaroid has still to overcome scepticism among those in the US who argue that instant photography is a dying fad. Spectra is also plying to compete at the upper end of the market against popular automatic 35 mm cameras made by several Japanese manufacturers.

Film for the Spectra is relatively expensive, too. At a list price of \$11.75 for a 12-exposure pack, each photograph costs almost twice as

much as a 35mm snap, including the purchase price of the film, development and printing.

Is Spectra worth it? Polaroid claims the new film yields brighter images with more colour depth and brilliance than its earlier products.

However, some photography experts attending the US launch had marked reservations. "It's a great improvement but it certainly doesn't rival 35mm," said one.

"Whether the consumer

recognises the improved quality of the picture is a big question."

On the other hand, initial reactions among the more than 100 Wall Street analysts at the launch were overwhelmingly positive. Few doubted that if Polaroid can win consumer attention the Spectra will be a winner.

"They will sell 1m units in the next 12 months," predicted Mr James Magid of stockbrokers L. F. Rothschild, who pronounced the camera "fabulous."

# Rolling back the frontiers of television

A NOSTALGIC, even quaint event in the esoteric world of moving pictures happened in London last week. British Petroleum held a film premiere for some 200 VIPs at its plush Barbican cinema: subject, the onshore oil development at Furzey Island, Dorset, purpose, to demonstrate the extraordinary care which is being taken over environmental issues in this sensitive area.

The event was nostalgic because once upon a time BP was synonymous with the impressive public relations film, and its Barbican cinema was the venue of many grandly hosted screenings. Nowadays, video dominates the activities of BP and many other major companies, and most of the programmes are aimed at very small groups—with less subtlety and few of the PR trimmings in presentation.

Last week's occasion emphasised the dramatic change in distribution methods which has hit the moving picture business. Here—as in the 1960s—the audience journeyed to see the film (and on a wet Monday evening), whereas new technology is increasingly taking the film to the audience—whether as a physically delivered videocassette or a trans-continental satellite programme.

If the difference may seem obvious, it is a difference which deserves closer attention in the razzamatazz of media marvels—because it brings a knock-on effect for the industry, the public, governments and even national cultures.

This is typified by two small but interesting new items of the last fortnight. The British-based company IVS Enterprises announced an agreement to provide a broadband satellite television system in the Chelsea Cloisters apartment complex in London. This will provide residents (via cable) with four off-air broadcast TV services plus four satellite delivered channels.

The other item of relevant news came from the satellite TV dish aerial company Megast, which is supplying Ladbroke betting shops with the necessary receiving equipment

for the relay of live TV coverage of race meetings.

There is an irony in both stories. IVS was originally known in the industry as a supplier of entertainment films to ships at sea, using the new technology of video, but delivered in boxes. And in 1982 John Logie Baird planned the commercial future on a large screen TV system which he used to relay the Derby live to a cinema audience of 5,000 people.

Following Baird's experiments, the control of television firmly passed to public authorities—and only the arrival of satellite technology has permitted private transmissions of the kind now being undertaken by Ladbroke. For IVS, the marine service was a bespoke operation for a captive audience.

An example of audience targeting which would have been unmanageable on 16mm film was recently demonstrated at a London seminar by Richard Birchmell of the Burton Group—the company which made an imaginative use of video in its successful takeover bid for Debenhams. Some 4,300 shareholders received a copy of an 18 minute programme about Burton's plans—all within five days of requesting it.

As these developments in distribution occur, with the television screen as a unifying element, the status quo is under attack. Companies with important PR problems, such as in the oil industry, are no longer solely governed by the stern rules of public service television if they wish to reach mass audiences. And, on the other hand, wider competition for public TV audiences is changing the economic balance of broadcasting—as the BBC is painfully aware.

Such upheavals go beyond the new influence which industry and commerce might exercise on the media and deeper than financial pressure which threatens the creative output of the BBC and ITV. There are also national fears about cultural and political values as satellite television becomes no respecter of national boundaries.

The big debate was signalled in 1984 with the publication of the EEC's green paper, *Television: without Frontiers*—and rolls on as some argue for regulation, others for more freedom, and Europeans or "harmonisation." Marshall McLuhan was right—and we are now entering the era of the sunbeag galaxy; but who will control the printing presses—businessmen, politicians or the public?

## Video & Film

BY JOHN CHITTOCK

ence, not amenable to the scale of distribution which cable now offers them.

What is happening, of course, is that the large or scattered audiences provided by electronic media are at last being made accessible to private operators—whereas not so long ago the only route readily available to companies wishing to reach such audiences was 16mm film (or TV advertising). The privately-run 16mm film show is becoming almost an anachronism now that cheaper and more convenient methods of reaching audiences are available.

Meanwhile, however, the remote and disembodied audiences of satellite television are unseen and unheard—so that, for example, Sky Channel has tried to define them with a recently commissioned and weighty two volume report from AGB—The Post European Television Audience Survey. The bottom line is, of course, that if you cannot bring the specially required audience to the advertiser at least you can identify—in the saturation coverage of satellite TV—

enough specific groupings to justify the buckshot technique. Emerging from such developments is a polarisation of distribution methods—to the very large audience groups, or to the very specific. The former was generally unavailable to the private operator and the latter extremely difficult or costly to reach, as indeed must have been the case for BP's film premiere last week.

### NOTICE OF REDEMPTION

## RCA International Development Corporation

5% Guaranteed Sinking Fund Debentures Due 1988

(Convertible on and after May 1, 1969 into Common Stock of Radio Corporation of America (now RCA Corporation))

Redemption Date: May 7, 1986

Conversion Right Expires at the Close of Business on May 7, 1986

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of Section 3.02 of the Indenture, dated as of February 1, 1968, among RCA International Development Corporation; Radio Corporation of America (now RCA Corporation), Guarantor; and First National City Bank (now Citibank, N.A.), Trustee, the entire principal amount outstanding of the above captioned Debentures (the "Debentures") will be redeemed at the close of business on May 7, 1986 at a redemption price equal to 100% of their principal amount plus accrued and unpaid interest from February 1, 1986 to May 7, 1986 of \$13.333 for each \$1,000 principal amount of Debentures, for a total redemption payment of \$1,015.833 for such amount of Debentures.

At the close of business on May 7, 1986 the Debentures will become due and payable at the redemption price upon presentation and surrender of the Debentures with all coupons maturing after the redemption date at the office of the Trustee, Citibank, N.A., 111 Wall Street, Fifth Floor, Corporate Trust Services, New York, New York 10043 or at the offices of the paying and conversion agents as listed below.

#### Paying and Conversion Agents

Citibank, N.A. 111 Wall Street 5th Floor - Corporate Trust Services New York, New York 10043	Citibank, N.A. Avenue de Tervuren, 249 B-1150 Brussels	Citibank, N.A. Herengracht 545/549 Amsterdam	Citibank, N.A. Neue Mainzer Strasse 40/42 D-6000 Frankfurt/Main 1
Citibank, N.A. Citibank House 336 Strand London WC2R 1HB	Citibank, N.A. Foro Buonaparte 16 (20121) Milan	Citibank, N.A. Citicenter 19 Le Parvis La Defense-7 Paris	Banque Paribas pour le Grand-Duché de Luxembourg, S.A. 10 A Boulevard Royal Luxembourg

On and after May 7, 1986, interest on the Debentures shall cease to accrue.

Holders have the right to convert the Debentures into fully-paid and non-assessable shares (calculated to the nearest 1/1000th of a share) of RCA Corporation Common Stock at the conversion price of \$52.40 per share by presenting to any of the conversion agents listed above, prior to the close of business on May 7, 1986, Debentures with (i) all coupons maturing after the conversion date and (ii) a form of notice of election to convert, properly completed as indicated on the back of each Debenture. At the current conversion price, each \$1,000 principal amount of Debentures is convertible into approximately 19.084 shares of RCA Common Stock.

No fractional share will be issued upon conversion. Instead an equivalent amount will be paid in cash, based on the market price of RCA Common Stock at the close of business on the day preceding conversion. No accrued and unpaid interest will be paid on Debentures that are converted, and no dividends declared prior to this Notice will be paid on RCA Common Stock issued upon conversion after March 17, 1986.

The right to convert will expire at the close of business on May 7, 1986, the redemption date, and any Debentures that are not converted prior to that time will be redeemed. As long as the market price of RCA Common Stock is at or above \$53.23 per share, Common Stock (including cash paid in lieu of fractional shares) received upon conversion will have a market value greater than cash received upon redemption.

RCA Corporation (the Guarantor), General Electric Company, and Gesub, Inc. (a wholly-owned General Electric subsidiary) have entered into a merger agreement dated December 11, 1985 which provides that, if and when the merger is consummated, each share of RCA Corporation Common Stock will be converted into the right to receive \$66.50 in cash.

RCA International Development Corporation

March 18, 1986

Important: Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agent has the correct tax identification number (social security or employer identification number) or an exemption certificate from the payee. If you surrender your Debentures for payment in the United States, please furnish a properly completed Form W-9 or exemption certificate or equivalent.

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مكتبة النهر



# FINANCIAL TIMES SURVEY

Tuesday April 15 1986

This unspoilt part of Portugal out in the Atlantic is now included in the EEC. Funds from Brussels will help the economy but exports to Europe are likely to meet stronger competition in future.

## Poised between two worlds

BY DAVID WHITE

NOT MANY places are quite as far away from anywhere else as the Azores. The nearest land, Madeira, is 500 nautical miles away. Lisbon, New York over 2,000. On a north-south line from the most westerly islands, there is nothing else between Greenland and the Antarctic.

Unspoilt, well-preserved and unpolluted, part of Portugal but for the last ten years enjoying a fair measure of autonomy under their own government, the islands lie somewhere between the old and new worlds. They were colonised 500 years ago and have echoes both of continental Europe and (especially in the boom-and-bust cycles which have characterised their economic history) of Brazil.

The other side of the New World is there too, in the cocoon of American civilisation: at the Lajes US air base, which flies in its own milk to a milk-producing island.

This western outpost of the EEC is made up of nine inhabited islands, together about the size of Luxembourg, strung out loosely along roughly the same latitude as Lisbon and Washington DC. Meteorological science has produced the result that they are heard of less in their own right than as the "weather-kitchen" of Europe. The permanent Azores anticyclone (involving air currents around a high-pressure zone) more or less decides, when it edges north in summer, what weather the Continent will receive.

However, the islands have other claims for being on the map. At crucial stages of Portuguese history they have played a big part—the place

**BASIC STATISTICS**

Population (est.)	250,000
Area	2,200 sq km (850 sq miles)
Gross Internal Product (1982)	Esc 27.87 bn
Distribution:	
Agriculture and fisheries	33.0 per cent
Industry	21.3 per cent
Services	45.7 per cent
Trade including mainland Portugal (1982):	
Imports	Esc 17.98bn
Exports	Esc 7.71bn
International Trade (1984):	
Imports	Esc 5.72bn
Exports	Esc 2.26bn
Foreign tourists (1984)	22,720

period and in the post-war period the most dynamic sector of the economy, will become exposed to competition from northern Europe.

Although funds from the EEC will give the islands a shot in the arm, and although they can now tap a much larger market if they can send quality produce at competitive prices, there may be problems in store.

The regional government, which has stayed in the hands of the centrist Social Democrat Party (PSD), currently in power in Lisbon, has put on the best face possible. But nobody really knows how the EEC will work out, and a certain ambivalence reigns on the issue.

Since the first settlements, the Azores have been through a long series of economic cycles involving various exports—wheat, wood, oranges for ships' stores and for the English market, whaling, and in more recent times pineapples grown in whitewashed greenhouses, chicory for coffee, sugar-beet, and above all dairy farming. People do not like to talk in terms of the "cow cycle," expecting that the Common Agricultural Policy will at least keep dairy farming going and that it will not go the way of all the other cycles.

Until Portugal's 1974 revolution, the islands, split into three administrative districts, suffered from a neglect that Dr Jose Bosco Mota Amaral, the current Azores president, puts down simply to bad government. Like the Azores' three football teams today, they played in Portugal's third division.



# The Azores

The autonomous government has taken on the hard task of forging a united regional identity. Catering to inter-island rivalries, especially between the two largest islands of Sao Miguel and Terceira, has meant adopting an extraordinarily unwieldy government system, with the president on one island, the 44-member assembly gathering on another, part of the government based on yet another, and government meetings held at least once a year on each of the nine.

However, autonomy has brought clear benefits by giving the archipelago its own voice in the country's affairs, including internationally. The Azores and Madeira both have a clause in their statutes enabling them to participate in negotiations on any treaties and agreements which affect them directly.

The PSD's apparently unassailable majority and a low level of union activity have

given the islands political and labour stability contrasting with the turbulence and chaos and changes of national politics. Under the autonomy statute, the regional government is free to manage tax receipts — both those raised locally and those transferred from the state — and has some fiscal differences (a lower VAT rate), but it wants its powers extended so that it can organise its own tax system.

Some progress has been made in narrowing the gap with the mainland, but per capita income is still only about 60 per cent of Portugal's and less than one-fifth of the EEC average, and there is a serious housing problem.

Adult illiteracy — although now mainly affecting the over-40s — was measured five years ago as 23 per cent, and among the farming population as 32 per cent.

The Government has so far concentrated on channelling funds into ports and airports. It is now looking to ways of creating wealth within the islands by promoting industrial investment and tourism. Farms and fishing cannot continue to give work to almost 30 per cent of the population. Dr Mota Amaral says his aim has to be to stem the historic tradition, which is to export people.

The population has fallen from 328,000 in 1960 to 250,000. Although emigration has slowed — about 1,000 a year in recent years, compared with annual rate of 9,000 or 10,000 — and figures now indicate some demographic growth, some islands have ageing populations. There has been little inflow of people from the mainland this century.

Emigrants in modern times have gone mostly to the US and Canada, where Azoreans num-

ber about 1m — the bulk of the Portuguese community in those countries. This connection has built up strong affinities between the islands and the US. The only significant independence movement on the islands, which emerged after the 1974 revolution but is now moribund, is broadly pro-American.

On December 31 last year, the eve of Common Market entry, the US and Canadian flags were hoisted alongside the EEC flag.

Out of the US base agreement the Azoreans have become big recipients of US aid. The \$40m a year they now obtain as their share of economic offsets make up 20 per cent of the regional budget. Together with EEC funds and a smaller amount of French assistance

Harbour on Ponta Delgado on San Miguel, the most populous island. Autonomy for the islands has brought a voice in Portugal's national and international affairs.

### CONTENTS

- Government: carrying out an ambitious plan
- American links: home is also the US
- Economy: benefits and doubts about the EEC
- Agriculture: dairy farming a powerful sector
- Energy: plan to harness geothermal steam
- The people: influences and echoes of other countries

CONTINUED ON PAGE 2

## 9 Enchanting Islands

Each of the nine islands of the Azores has an individualised landscape. They have one point in common, however. The presence of luxuriant, exuberant greenery which includes all the colours of the rainbow and is speckled with bright flowers. Then there are the wonderful lagoons at the bottom of craters.

A pace of life in which there is time to stop and appreciate living. Nature in all its original splendour. Invitations to discover and experience a different world, repeated on each of the nine islands of the Azores.



For further information on the Azores contact:

Azores Tourist Board  
Rua Marcelino Lima 9900 HORTA AZORES  
Telex 82125 GRAZOR P

Regional Tourist Board - Rua Marcelino Lima - 9900 HORTA - Telephone 82301/2/3 - Telex 82125 GRAZOR P

**Nine islands for natural holidays**

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April 15 1986  
Lovell  
CENTENARY  
Two centuries strong and building  
1786

without  
ess Car  
cash



The Azores 2

# AUTONOMOUS REGION OF THE AZORES

## REGIONAL SECRETARIAT OF LABOUR

—An answer to youth  
—A proposition to companies

### Job Creation Programme

The Regional Secretariat of Labour offers a very attractive incentive package to companies who contract individuals between the ages of 16 and 25 through its official services.

For each individual employed the company will receive:

- (a) For the first contract (three months):  
80% of the basic salary for females and 50% for males.
- (b) For the second contract (six months):  
60% of the basic salary for females and 40% for males.
- (c) Admission on a permanent basis:  
Six times the value of the basic salary for males or females.

Note: The companies will also benefit from the payment, in the proportions referred to in each section above, of the Christmas and vacation subsidies for which the employees are eligible.

### Job Training

The Azores have an excellent training centre where the most diverse programmes have been taught. On-the-job training programmes can also be supported by the Secretariat of Labour upon evaluation on a case-by-case basis.

For more information on our programmes and labour force please contact us at:

SECRETARIA REGIONAL DO TRABALHO  
Direcção Regional do Emprego e Formação Profissional  
Rua da Cruz 9, 9500 Ponta Delgada, Azores  
Telex: 82125 Grazor P

# Ambitious regional plan

## Government

DIANA SMITH

PONTA DELGADA Airport has come a long way since the Second World War when aircraft preparing to land had to circle until cowherds clanking huge iron triangles could shoo their grazing cattle off the small grass landing strip. Today the tarmac runway of Ponta Delgada takes modern jets, and in a year or so the runway will be extended to accommodate passenger or cargo Jumbos.

The airport's extension and internationalisation is but a small part of the ambitious master plan of the Azores regional government led by Dr José Bosco Mota Amaral. The aim is to turn the archipelago into a mid-Atlantic agricultural, fishing and industrial zone properly equipped with commercial and fishing ports, airports, free zones and solidly-built storage space.

Ten years ago the Azores were granted the status of an autonomous region of the Portuguese republic. The region covers nine islands and, in the

words of their statute of autonomy "the sea and its depths" inside a 12-mile exclusive economic zone and 200 miles of territorial waters.

This covers no less than 1m square miles—a vast domain rich in the fruits of the sea, both smaller table fish and big game fish such as tunny, blue marlin, bonito and sailfish travelling in the Gulf Stream to spawn in northern waters. Autonomy endowed the region with a parliamentary system, whereas mainland Portugal is semi-parliamentary / semi-presidential. Members of Parliament—the regional assembly—are elected by universal direct suffrage with a four-year mandate.

Unlike mainland parliaments and executives that have come and gone every few months, the Azores, where Dr Mota Amaral's Social Democrats dominate politics, the assembly and executive have served their full terms. They are now midway through their third legislature and doggedly into the first medium-range development plan.

Each island is a constituency and elects two deputies. On top of that one deputy is elected for each 7,500 registered voters, a deputy representing Azoreans living in other parts of the Portuguese republic, and one

representing Azoreans living abroad—who number well over a million.

With representation came the right to taxation revenue. The regional government applies the income from all taxes—earned and unearned income, VAT and so on, levied locally. Because of the islands' more modest economic status the VAT rate is 30 per cent lower than in mainland Portugal.

### Scattered

The executive is spread over three islands—São Miguel which houses three-fifths of the archipelago's population of 250,000, Terceira, north of São Miguel, and Faial, far to the west. To scatter Government departments over three islands is good for local pride and certainly keeps the inter-island air line, SATA, busy. But in practice it is like having a Ministry of Agriculture in the Isles of Scilly and the Department of Trade in the Orkneys—not always conducive to speedy coordination.

The Cabinet if not peripatetic, must meet on a different island periodically. Thus Dr Mota Amaral and the regional secretaries—local equivalent of ministers—this month trooped from their offices in Ponta Delgada, Angra do Heroísmo

and Horta to little Graciosa to sit in cabinet and inaugurate Graciosa's first commercial port.

The Government is young with hardly anyone over 40, and cheerfully withstands all the travel and challenge of forging a united region out of islands that for 500 years ferociously competed with and often snubbed each other.

Disinclined to talk politics, eager to talk policies, the executive after a decade of self-government wants even more autonomy so that labour and tax laws imposed by Lisbon can be made more attractive locally to potential investors.

Stability has meant that these young leaders who built the islands' local government from scratch, could get on with the job of improving education and health and create new infrastructures, then try to make their preparatory work pay by attracting productive investment.

They have done so much in a decade to change structures in their islands without blighting the landscape, that they may achieve a small miracle: creating enough modernity to soften the urge to emigrate tempered with care to protect the ecology and "visual splendour" which make the Azores a haven.



Dr José Bosco Mota Amaral, president of the regional government, which has taken on the task of forging a unified regional identity.



Ponta Delgada on São Miguel Island, where three-fifths of the population live.

# Expatriate communities created by settlers

THE BEAUTY of the Azores is beyond question, but through most of their more recent history these spectacular, wind and rain-swept volcanic islands—some tiny and none very large—have not been able to provide good incomes for their good-natured, hard-working people.

The Azoreans, descendants of settlers who left the Portuguese mainland 500 years ago, chose not to turn back to continental Portugal in their restless search for improvement. Instead they went west to North America and beyond. Some took up whaling and settled on the north-east coast of the US. Large Azorean-American communities thrive from Rhode Island past Boston into Cape Cod and on to the little islands of Martha's Vineyard and Nantucket.

Others moved north to Canada, around Toronto or even distant Vancouver. Again, the first adventurous spirits created communities for their friends and relatives. Different islands bred different communities. The people of the largest island, São Miguel, preferred Massachusetts. Mention Fall River, New Bedford or Pawtucket to even a well-travelled person from England and he is apt to say "parion". Mention these towns to a resident of São Miguel and he is likely to tell you about his uncle in one, cousin once-removed in another and nephew in a third. As the Azoreans put it: "You'd have to search for years for an islander who has no American relative."

New England Azorean communities, like those in Canada, have taken to their new habitat energetically, although New England winters are several dozen degrees colder than any-

thing the Azores ever knows and they must master a new language and lifestyle.

They have become garment factory owners and restaurateurs, supermarket owners and newspaper editors, real-estate brokers and bankers, workers in the electronics industry and master builders. Selectmen—the Massachusetts version of aldermen—and mayors.

From tiny Pico Island, migrants have gone far west to California, to San Diego and the Napa Valley, to grow wine in rivalry with the Italians, set up amateur soccer teams and local radio stations—and they continue to fly back to visit.

### American links

DAVID SMITH

parents and relatives on their ancestral island. Even beyond California in Hawaii, there is a bustling Azorean community, descendants of workers hired to cut Hawaiian sugar cane who survived a gruelling six-month sea journey in appalling conditions. Today's Azoreans are proud that a candidate for the next Governor of Hawaii is one of these descendants.

There are other prominent Azoreans of the present and past whom the islanders proudly name like tallians—proof that an island group of 250,000 people which has almost six times its population living abroad—has bred people who have found status.

Where would American troops be without John Philip Sousa, the king of march music and son of the Azores? Would Ameri-

can literature of the 1940s be quite the same without John Dos Passos, who wrote USA and was an Azorean?

Nowadays, the Azores have a lobby in Washington through Congressman Tony Coelho, a Californian descendant of Azoreans. But to the delight of the Azores the traffic has begun to flow homewards. Azoreans who made good abroad are investing in the islands.

Three garment factories on São Miguel, with more than £1m invested, have been set up recently by Massachusetts Azoreans who speak English more easily than Portuguese and have solid US clients.

They came home because the US garment industry is in trouble. In the Azores they can hire female workers new to the job—new to the government's "pink pay" scale. Even the highest rate of exporting the finished goods it is worth their while.

Garment-making is not the ultimate aspiration for the island's industrial development, but since the archipelago is starting almost from scratch, labour-intensive industries such as this are seen as a useful first stage, allowing the labour force to find jobs and develop a skill.

That they develop fast is stressed by quality control supervisors of a US client of the first Azorean-American garment factory that in three months has gone from an empty shell to a bustling shop, who were amazed by the high quality of the work. Three months ago the 75 women there were jobless.

The islands are buzzing with talk of the "Americans" and their factories—and the hope is that there will be more money and jobs flowing eastward from the continent 2,400 miles across the water.

# Poised between two worlds

CONTINUED FROM PREVIOUS PAGE

linked to France's missile-tracking station on Flores, foreign aid makes as big a contribution of the budget as the Portuguese state.

It is questionable whether the islands will ever become fully self-sufficient. But the regional government is hoping that the pace of development will now accelerate—thanks to EEC support. Emphasis is being put on strengthening the fishing fleet to make use of the islands' huge zone of Gulf Stream waters, as well as on tourism and farm goods.

A young government is trying to build up enthusiasm. For the first time, overseas Azoreans are beginning to come back and invest in the islands.

### Sceptical

However, many people are sceptical, and some rather anti-development, preferring things the way they are. A compromise of sorts is called for, since the way things are is the Azores' best asset for tourism. The islands, though mild, do not have a fantastic climate for sun-seekers (or else they would have been discovered long ago). But they provide scenery every bit as changeable as the weather, a good deal of original atmosphere, and a fair guarantee that the visitor will not be mugged or harassed.

With no significant mineral riches and probably rather limited industrial possibilities, the island's natural beauty and the clean seas around them are among the principal resources. Between the rugged coasts and volcanic heights, their lush greenery, lined in summer by hydrangeas, is a welcome surprise.



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The Azores 3

# Benefits and uncertainties in EEC membership

## The economy

DAVID WHITE

THE HARD LESSON for the EEC's new members is that after waiting so long to join, they have not really arrived anywhere, but on the contrary are just starting out.

Nowhere is this more the case than in the Azores. The islands are not only one of the Community's poorest regions—a fact which guarantees them a certain amount of EEC aid—but their main agricultural livelihood is suddenly much less secure.

The regional authorities are looking for foreign investment for jobs in new activities, and are starting virtually from scratch. They have no choice but to strike out in new directions. The islands' trade has depended up to now overwhelmingly on mainland Portugal and three-quarters of sales there are animal products, a market where there is competition from now on from surplus-ridden northern Europe.

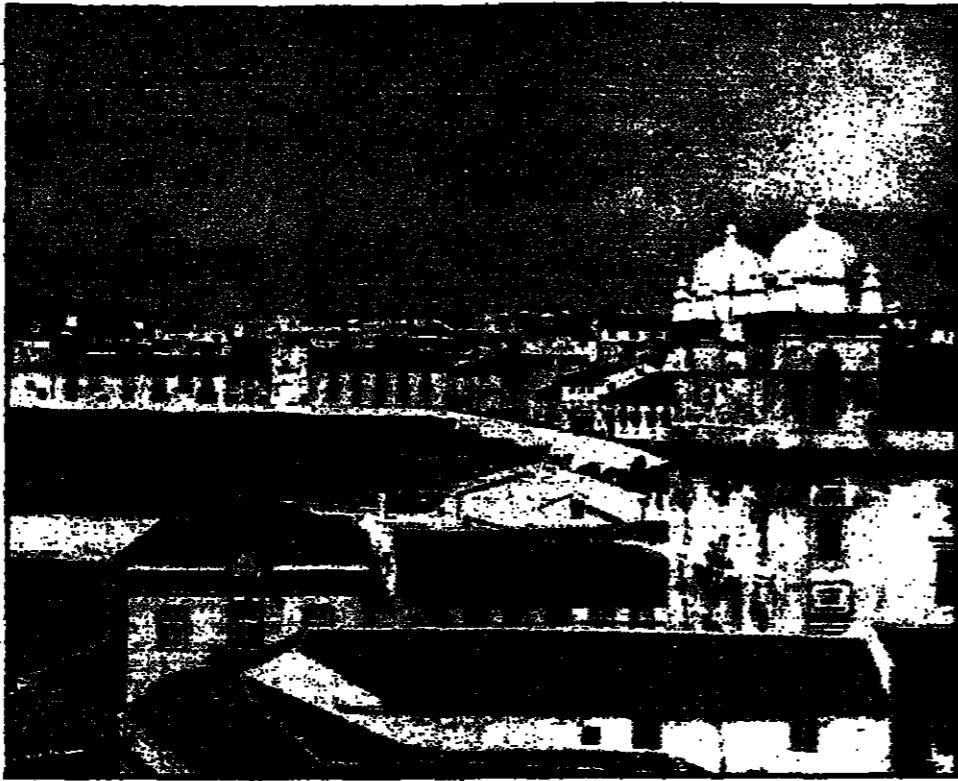
Only a small proportion of exports go elsewhere—canned fish to Italy, fresh fish, embroidered goods and cheese to the US. Even there the market, among the emigrant community, is largely a captive one. The Azoreans have no tradition in marketing their products.

As much as 29 per cent of employment on the islands still comes from farms and fishing. Industrial jobs, mainly in processing the products of these activities, have been increasing their share, from 25 per cent five years ago to about 28 per cent, and forecasts by the regional government show them shortly overtaking the number of jobs in the primary sector.

An estimated 2,000 or more new jobs a year are required to absorb the supply of labour, and even then the islands' relatively low unemployment rate of about 5 per cent can be expected to rise. Women, by island tradition less educated than men and kept to the home, are joining the search for work. At present, barely one in five Azorean women of working age has a job.

An incentive plan for employing first-job seekers, backed by EEC funds, is weighted to favour female employment, and the Government is also putting funds into job creation and training.

The investment effort so far has come mainly from the pub-



Rooftops at Angra. The authorities have difficulties in filling the islands' hotel rooms

lic sector, concentrated on improving infrastructure. This year the islands are due to receive their first Ecu 2.1bn slice of EEC regional funds to help finance commercial ports on the island of Santa Maria and at Praia da Vitoria on Terceira Island, as well as an airport extension at Ponta Delgada on the main island of Sao Miguel.

When completed, the islands will have three airports capable of handling international flights, even before the question has really been answered of what they will all be used for.

A regional development plan for the first five years of EEC membership—going up to the end of 1990—calls on financial resources (at 1986 prices) of Ecu 56bn. Two-thirds of the effort is to go into economic development. The third plan of its kind since 1977, its priorities are fishing, tourism and—inevitably—agriculture.

Fishing accounts for about 2 per cent of the regional product, twice as much as in mainland Portugal, but is under strength. One advantage of isolation is that the islands

have been able to establish exclusive economic rights over 1m sq km of sea. But they have to use the transition period of EEC entry to modernise and enlarge their fleet (with some Community help) to be able to occupy this zone.

Maritime resources are perceived as a store of potential wealth, but the store is unquantifiable; no reliable assessment has yet been made of fish stocks.

Tourism is even more under-exploited. Last year's total of visitors, including Portuguese, came to a modest 85,000. Means of access are limited; apart from the Portuguese airline TAP, which connects with the mainland and runs scheduled flights through to the US, the only connections these days are charters organised for the Azorean community in North America. Pan Am and TWA used to stop off on their way across the Atlantic, but no longer do so.

Of the foreign contingent, Germans far outnumber the rest, but are still only an adventurous trickle. There can be no doubt of

the islands' capacity for bringing in substantial tourist income, but the authorities are concentrating on quality rather than quantity, aiming to draw in visitors prepared to pay for specialised activities, from big-game fishing for tuna and marlin to thermal cures. The old baths at Sao Miguel's hot spring centre of Furnas are being refurbished.

"We have always said the same thing," says Mr Filipe Bensaude, chairman of Bensaude E Companhia, which among many other things helped to start tourism in the Azores 50 years or so ago. "This is no place for mass tourism, only for select tourism, for people who want to get away from civilisation."

The group, as a sideline to its main banking and shipping-agent activities, operates the country-house-atmosphere Sao Pedro Hotel in Ponta Delgada and another, pure 1930s-style hotel at Furnas. It could expand, but Mr Bensaude is against. He is sceptical about the possibilities. The islands' weather is mild year-round, with mean tempera-



tures moving in a narrow range between about 13 deg C (55 deg F) in winter and 23 deg C (73 deg F) in summer. But it tends to be damp and unreliable, and skies are rarely cloudless. The water is good for the hardened," says the sole full-length travel guide, published in German and "sea bathing is possible the whole year." But the beaches are of dark volcanic sand.

Two five-star hotels which have been built on Sao Miguel threaten to be white elephants. One, with 110 suites overlooking the remarkable twin lakes, one green, one blue, of Sete Cidades, has been sitting unopened. Meanwhile, when the Santo Cristo religious festivities come around next month, there will be no empty hotel rooms left. The islands have at most 1,800 hotel beds.

"It is a vicious circle," says Mr Bensaude. "You won't get charters unless you have beds, and you won't get beds unless you have charters."

The islands have two golf courses, and a third is planned. But Mr Bensaude says it cannot compete with the south of Portugal. However, he effectively declares his own position when he adds: "I would hate to see this turned into an Algarve."

Reluctance to take on major changes can be found in other sectors, and explains the low profile of local industry.

Manufacturing in the Azores faces obvious problems in the small size of the local market and in the cost of transport. But the authorities are hoping to attract light industry, taking advantage of regional incentives. The islands' position between the Americas and Europe, and their low Portuguese-level wages (average monthly pay around Ecu 40,000 to Ecu 50,000).

A new investment promotion body is being organised, and industrial parks being completed on Sao Miguel and Terceira and a free trade zone is being set up on Santa Maria. Located next to the US-built airport, which has been deprived of its past importance, the project is modelled on Ireland's Shannon. But some people question how much of a success it can be as long as it is limited to one small island.

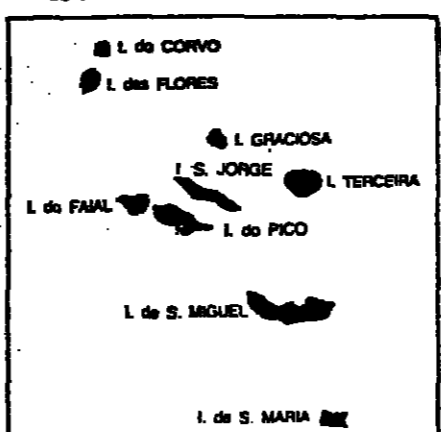
The authorities are hoping to attract activities such as electronics (despite one bad experience in this sector, a US-backed soldering operation which proved to have no market), which has the advantage of high value-added and low weight and volume.

Investment projects are handled locally, without having to go through Lisbon to be approved, and those well used to the ways of Portuguese bureaucracy will realise this is one big plus point for the islands.



Vineyards and maize on Sao Miguel island. A high proportion of work in the Azores is on the land

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S. Miguel — Azores  
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Production: Pasteurised butter; cheeses (Edam type, Serra type, Island type); milk powders; whey protein powders.

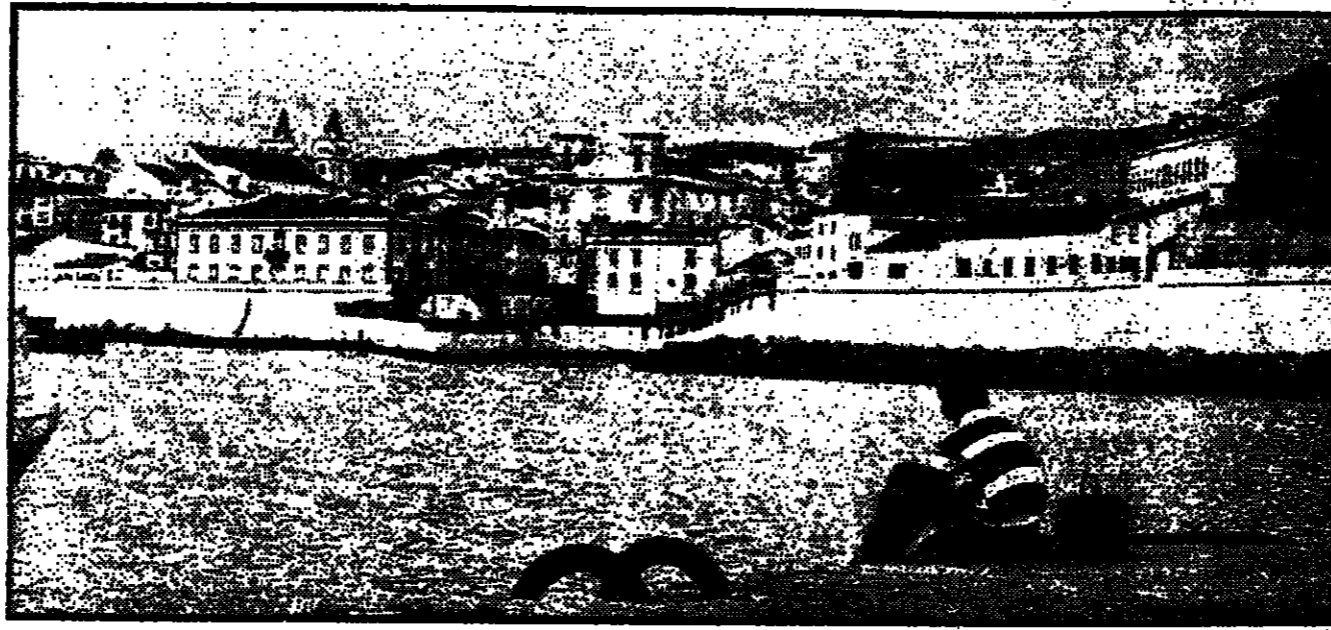
2. **LACTÍNIOS ILHA TERCEIRA, LDA**  
P.O. Box 34  
9701 Angra do Heroísmo Codex  
Terceira — Azores  
Tel: 22990 Telex: 82159  
Production: UHT milk; evaporated milk; chocolate milk; fruit juices in UHT system; cheeses (Serra type, Island type); milk powders.

3. **LACTÍNIOS LORETO, LDA**  
P.O. Box 110  
9502 Ponta Delgada Codex  
S. Miguel — Azores  
Tel: 33285 Telex: 82146  
Production: Pasteurised butter; cheeses (Edam type, Serra type, Island type); milk powders; whey protein powders.

4. **LACTÍNIOS DE SANTA CLARA, LDA**  
2a Rua de Santa Clara  
9500 Ponta Delgada  
S. Miguel — Azores  
Tel: 27321 Cable: LARA  
Production: Cheeses (Edam type, Serra type, Island type).

5. **PROLACTO — LACTÍNIOS DE S. MIGUEL, LDA**  
P.O. Box 39  
9501 Ponta Delgada Codex  
S. Miguel — Azores  
Tel: 31336 Telex: 82121  
Production: Milk powders.

## The Azores 4



Angra, capital of Terceira island, where the port is an important base for the Azores fishing fleet.

## Dairy farming a powerful sector

**Agriculture**  
DIANA SMITH

THE WANDERING herd moves slowly over the newly-paved road, trailed by a mare and her foal.

They are ringed by yapping dogs, and goaded on by sharp cries from men slapping the fat rumps of Holstein cows with local versions of a school-teacher's cane.

Car drivers peer impatiently for an opening between the solid ranks of dairy cows that obstinately occupy every inch of road. They must wait until a cow, or three or four, decides to step aside.

In many Azores islands—especially Sao Miguel, Terceira and Sao Jorge—the cow is queen of the latest cycle in the Archipelago's agriculture: dairy farming. There is no point trying to push her out of the way on a road that will be used by lorries carrying materials for a new industrial estate.

Why the maize and feed? Because on Sao Miguel, where pastures are a rich, deep green, cows are milked in the fields not in barns. Their milk is carried on horseback to private or co-operative dairies that represent a powerful sector of the Archipelago's economy.

There are 200,000 head of cattle in the Azores, and 250,000 people. The cattle graze

serenely amid spectacular scenery up and down slopes that run from high peaks to the water's edge. Holsteins were found to adapt well to the climate and conditions, and yields are high—often 40 litres of milk a day.

Only a horse can manage most of the giddy heights over which the cattle graze. In a recent spate of modernity many farm vehicles broke down irretrievably on terrain hostile to them. A four-legged animal is not the fastest, most powerful means of getting milk to the dairy, but it is often the only means.

Idiosyncratic volcanic islands rising from the mysterious depths of the Atlantic, in what is to many people the middle of nowhere, demand idiosyncratic approaches to cultivation. Hardy, hopeful settlers, who arrived years ago from mainland Portugal, Flanders, Holland and France, and their descendants, have developed the art of the possible, showing a flair for survival in conditions that would unnerve the average, modern urban dweller.

Undaunted by dense, unfamiliar vegetation, strange rocks and regular earth-tremors, early Portuguese settlers planted vines. Some islands still produce wine. Flemish settlers brought the plant that produced dyers' blue woad, which once gave early Britons their fearsome aspect; but when indigo was found in Brazil, the growth of woad shrank.

Later, sugar cane, wheat, flax, oranges and lemons—to supply passing vessels and prevent

crew and passengers from developing scurvy through vitamin C deprivation—became major crops, often shipped to the Portuguese mainland.

In the twentieth century, farming—apart from the ubiquitous cow—concentrates on pineapples (a luxury product grown in greenhouses), tea (making the islands the EEC's only tea-growers), sugar beet and passion fruit (made into a popular soft drink), figs, tobacco (for export and local consumption), sweet potatoes and yams. Most of these crops were developed from exogenous species introduced to the islands by travellers or imaginative merchants.

**Gulf Stream**

On Sao Miguel, the visitor suspects, anything could grow. The flora dazzles on an island whose second name is "green island." The parallel with the Emerald Isle a thousand miles north is not forced: like Ireland, the Azores benefit from the Gulf Stream's climatologically-moderating effect.

At this time of year, the Azores start to show off their colours—a riot of flowers along roads and lakesides, in parks and gardens. In the spring festival of Santo Cristo on Sao Miguel, the pavements are thickly carpeted with azaleas and rhododendron blossoms. Growing wild everywhere are bird-paradise lilies that, as a forage in European forests, look like the bright blue hydrangeas

will be in bloom. Banks and bushes of azaleas

of every shade of pinks and purples, and the doges, draw the eye. So does the variety of trees. Some are native; many are imported to grow like the Japanese cedar, to provide timber for the building industry, or the giant araucaria that towers over palms, plane trees and carnella bushes.

Not everything is for show: the Azores grow bulbs during Europe's winter for export to Holland where they will flower. Whether the dairy industry can flower now that the Azores, an autonomous region of Portugal, belong to the EEC, remains to be seen. Dairymen have invested heavily in new technology and better quality.

The large Sao Miguel unit—Projacto (Nestlé), Lacto-Açoreano and Lactínios Loreto—efficiently churns tens of millions of litres of milk a year as well as powdered milk, powdered whey and pungent "há" cheese, or Edam-type cheese, much liked on the Portuguese mainland. The cheese is exported to Massachusetts and California, to Americans who demand the produce of their native land.

Once the full effect of EEC agricultural policy hits them after a blow-softening transition period, they are unsure of what their future will be.

But the sturdy Azores have overcome, and survived the loss of other agricultural cycles, with their own government, so that the danger of a drop in the milk cycle seems less likely. Strolling Holsteins, likely to be around on new and old roads for a while yet.

## Echoes from other countries

**The People**  
DAVID WHITE

ONE OF the first things you notice about the Azores is that for all the expanse of ocean between and around the islands, there is little maritime feel to them: the Azoreans are not passionate about the sea.

Traditionally, many of them even built their houses facing away from it. As a people, they are more attached to their footholds of productive land than to the frequently hostile element surrounding them.

Descendants of farmer-settlers, their ancestors began to arrive towards the middle of the 15th century, initially from southern Portugal. Until then the islands were uninhabited and although they had appeared in maps the century before) unclaimed. It was not until years after the first colonisations that the western-most islands of Flores and Corvo were discovered.

The addition of a Low Countries element to the Portuguese stock created a mixture that has echoes in the Dutch influences to be found in north-eastern Brazil. The name of "Horta", the port on Faial Island which served once as a refuelling point for whalers and new fur fishermen, may have come from an early leader of Flemish settlers, Josse van Hurtere. And an alternative "name" of the Azores ("Hawak") archipelago was "The Finnish Islands." Later settlers also came from France.

On top of the natural attractions of coastal and hill scenery and "strange" geological accidents, the islands also display the manner in which Portuguese ways and architecture were able to adapt to the new habitat.

Rural walls, kerbstones, and the dark surrounds of doors and windows, which contrast with the white walls of the churches and houses, are all of local stone—red lava.

The islands' volcanic origin is ever present. The last eruption of Faial, took place in 1957-59, and the last earthquake which hit Terceira and also damaged Sao Jorge, and Graciosa, in 1980. But such manifestations of subterranean activity, where the sulphurous fumes of the earth seem bubbling or steaming to the surface, are cherished by Azoreans with a kind of homely affection.

The islanders, with their patriarchal families, show a fierce attachment to their individual islands. It may be because they were colonised from different parts of the continent—Terceira and Graciosa, for instance, by industrious folk from Portugal's northern Minho region—or because they are so spread out, but the sense of solidarity between the islands is at best tenuous. They have their own folklore and religious ceremonies, and their own newspapers (including the 150-year-old O Açoriano Oriental, published in Ponta Delgada, which claims to be Portugal's oldest).

The Azores are really nine separate communities, although the tourist rarely has time to visit more than two. The standard circuit takes in only Sao Miguel and Faial, with a detour from the latter of the mountain of Pico, rising 7,750 ft out of the sea. Rare are the visitors to tiny Corvo. In bad weather, they risk staying longer than they bargained for, and there are no hotels.

Inter-island differences are perpetuated among Azorean communities in other countries. The archipelago has been producing emigrants since not long after it was settled itself. Azoreans joined the organised colonisation of Brazil. From the second half of the 18th century, whaling ships from Newport and New Bedford began the trend of emigration to the US, and since the 1950s there has been a renewed flow to Canada.

The islands have provided few of the army of emigrant Portuguese workers in the EEC. They have more consciousness of the US than of Europe, and Europe in turn has little consciousness of them. Tourism may eventually change that, but the islanders are not so certain they want many tourists. That is not to say they are hostile; indeed, quite the contrary. The visitor will find the fine-featured Azoreans, with a refreshingly friendly, helpful, unobtrusive and straightforward people, with a keen sense of pride.

This pride is evident in the upkeep of the townships and countryside. It is mingled with a certain brand of conservatism epitomised by Dr Joao Bosco Mota Amaral, the region's president, a devout Catholic. The Azores have no striking beaches—but neither (a striking absence when you arrive from Lisbon) are there any beggars.

## Plan to harness geothermal steam

**Energy**  
DIANA SMITH

WHEREVER YOU stand on the island of Sao Miguel you are reminded of the volcanic origins of the Azores. The grey-black stone that decorates white-washed churches and houses is basalt, a volcanic rock.

The shimmering pale-blue or pale-green lakes that dot the highlands lie in the craters of extinct volcanoes.

Hot mineral springs and rancid, sulphuric geysers gush from the bowels of the earth, offering relief to the rheumatic and arthritic, but little pleasure for the palate or nostrils.

In the heights of Serra de Agua de Pau, in the centre of the island a project is under way to harness the geothermal force lying beneath the surface to produce 25 per cent of Sao Miguel's electricity within four or five years.

The plan is daring—and expensive. It requires a \$30m investment, a weighty sum for a region whose total 1986 budget is £330m (\$130m).

If negotiations, now in their final stages, are successful, the project will be undertaken by a joint venture of General Electric of the US, with financial backing from General Electric of Portugal and a consortium of Portuguese banks and insurance companies, and Stone and Webster, the major US civil engineering corporation.

Stone and Webster will handle drilling. General Electric harnessing, which follows relatively simple technology of the type already put to use in Iceland, Italy and California.

Rather like oil-company contracts, the operators will drill several wells if necessary, until they find geothermal steam under sufficiently high pressure to generate ten megawatts of electricity when the entire project is operating. Electricity generated will be sold to EDA (Eledricidade dos Azores) the

Archipelago's electricity corporation. The Serra de Agua de Pau looms over Ribeira Grande, which the regional government is promoting as an industrial estate. Ground has already been levelled, and roads laid on the estate, and soon a model pavilion will be built.

With plans to remove corrosive elements from the steam and hot water that runs at a constant temperature of 98 degrees centigrade, the authorities hope it will be possible to pipe steam and naturally-hot water to factories on the estate.

All being well, with an energy source that is in principle, inexhaustible, the authorities hope the project will be in full operation within three years. If it goes well, it will be a spur to similar projects on the island of Terceira, for which surveys and studies have already been completed with encouraging results, and later, on the island of Faial, well to the West.

The possibility is also being explored of building hydro-

electric schemes on Sao Miguel, the most heavily-populated and well-watered island of the archipelago, and actively fostering use of alternative energy by industry to decrease dependence on imported oil derivatives.

Major dairies, like Lacto Açoreano, now use wood—a raw material in plentiful supply on Sao Miguel—not fuel oil to generate steam. Houses, hotels and restaurants boast wood-burning fireplaces to offset the moderate but damp climate that prevails in winter.

Since autonomy, the authorities have laboured hard to take electricity to hamlets that not long ago lived by the light of oil lamps. It is not an easy task. Cottages and hamlets lie far from each other over difficult terrain. But slowly the archipelago is moving into the electrified twentieth century, and growing numbers of electricity poles can be seen clambering up sheer cliffs and down slopes, across fields and into tiny, close-knit communities.

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# FINANCIAL TIMES SURVEY

Tuesday April 15 1986

## Direct Marketing

Computer technology and new methods have raised standards of accuracy in reaching target groups for sales campaigns. In the face of increasing costs of other advertising, demand is growing in sectors such as finance

### Pinpointing the consumer

By David Churchill, Consumer Affairs Correspondent

DIRECT marketing has emerged as one of the fastest-growing and most cost-effective means of reaching target audiences with a sales or promotional message. The business has benefited from the escalating costs of other advertising and through efforts to raise standards and introduce greater professionalism.

Credit for much of this improvement in the UK must go to the Post Office which clearly has a vested interest in the granting of direct mail — and to bodies such as the British Direct Marketing Association and the Direct Mail Services Standards Board.

But the growing demand for direct marketing services, especially from areas such as finance and travel, has also prompted a rise in standards. Techniques in defining target groups and the mechanics of direct marketing have been improved out of recognition in the past few years, helped by imports of new methods from the much larger US direct marketing industry as well as from the benefits of new technology.

Direct mail is the main part of the direct marketing sector. It accounted for some £324m of advertising expenditure last year, which makes it a bigger medium than rivals like magazines and the regional press. But the growth of telephone marketing has also been significant.

New areas such as interactive networks based on home computers or via videodata systems also point the way forward from mailshots of the past. What underlines the growth in popularity of direct marketing as a modern medium is that

users can move accurately measure the response to the marketing effort than probably any other medium. Unlike advertising campaigns, a direct appeal to the consumer can be evaluated quickly for its cost effectiveness and either abandoned or developed.

The techniques and opportunities feature prominently in a direct marketing symposium and exhibition at Montreux starting this weekend. This is the 18th gathering of direct marketers from across the world and is expected to attract more than 2,000 participants.

Financial marketing is the key in the sector. It is likely to continue to grow, aided by increased consumer awareness in buying shares, and developments in the City of London, which require putting a particular financial message across. The wave of mega-mergers is leading to increasingly sophisticated measures to provide shareholders with information through the post.

The clearing banks are also following the lead set by the insurance companies and unit trust operators in talking directly to their customers about services on offer.

Retailers are beginning to embrace direct marketing. "Marks and Spencer will try direct marketing," suggests Mr Rod Wright, client services director for Ogilvy and Mather Direct. "Bloomingdale's in the US has had enormous success and so has Brooks Brothers." Travel, cars and consumer durables are also popular areas for direct marketing as companies recognise that their best

customers are their existing ones.

"Direct communication whether it uses the mail or telephone, or both, not only provides greater contact, making it more personal and private than television or newspapers, but also encourages regular dialogue between the company and the customer," says Mr Chris Gater, a director of direct marketing, company Christian Brown.

Mr Christian Brown, who has left the company he founded to concentrate on independent consultancy after 35 years experience in direct marketing, agrees that direct mail is an important and powerful channel of communication. But he says: "It suffers from the fact that it can be practised by almost anyone, apparently without any training or experience."

"The need for expert writing, design and production in direct mail is not as obvious as it is in display advertising or in the production of television commercials."

To help companies realise such differences, the Post Office helped establish the Direct Mail Sales Bureau to promote the medium, especially with advertising agencies.

It was also among initiators of other moves to improve the image of direct marketing. For example, the Direct Mail Services Standards Board was set up as an independent body with financial backing from the Post Office.

The board has two main functions. Firstly, it started a recognition scheme for direct mail agencies. To qualify, the



psychology of reaching potential prospects. "Too few agencies consider the differences between the doormat and the desktop—in other words whether one is trying to reach a person at home or at work," he says. "Approaches should be totally different."

agency must satisfy the board that it complies with the codes of the Advertising Standards Authority and provides services only to clients who subscribe to those codes.

Direct mail agencies are then able to use the board's symbol on their literature. Some 125 have been recognised by the board.

The test does not end there, however. Recognised agencies are then required to make annual submissions of trading accounts and the board can withdraw recognised status if it finds the agency does not come up to standard.

The second function rewards recognised agencies through a refund of just over 1 per cent financed by the Post Office on annual postal bills for mail shots. Agencies have qualified for about £22m of refunds.

The board also monitors standards in direct mail

generally. It examines samples from recognised agencies as well as all types of mailshots sent to consumers. Most problems are found with sweepstake and prize-draw types of mailings. This is not because of attempts to break the law but because rules covering such mailshots are extremely complex.

The direct marketing industry has also sought to enhance its image with the creation of the Mailing Preference Service. This was set up by the big trade associations supported by the Post Office to counter criticisms about the rise in unsolicited mail being received by the public.

As direct mail has grown as a marketing technique, so has the amount of unwanted mail sent to consumers. The preference scheme enables consumers who find such unsolicited mail an intrusion to

opt-out of direct mail lists. The snag is that consumers have to take the positive step of obtaining an application form to enter the service. About 30,000 have asked for their names to be excluded from mailing lists, although nearly 5,000 have asked to have more mail sent to them about certain areas in which they are interested.

More than 120 direct mail operators belong to the service, paying subscriptions based on annual volume of mailings.

The service is not entirely altruistic as companies have a vested interest in keeping recipients of mail shots happy — otherwise they will not want to buy the product or service offered. They also save wasted stationery and postage on people who do not want unsolicited mail. If standards can be maintained and improved, the future for direct marketing looks sound.

Earlier this year Mr David Ogilvy of Ogilvy & Mather told a Paris conference that direct marketing was growing twice as fast as general advertising. "Soon it will become the tail wagging the dog," he said.

#### CONTENTS

- Finance: Big spenders need guides
- Awards: Secrets on view
- New Technology: Dilemma of the computer revolution Page 2
- Direct Mail: Golden day for Royal Mail
- Telemarketing: Culture problems for infant industry
- International: US keeps its head start Page 4

## As one of Britain's biggest direct marketing agencies, WWAV's only function is getting results for its clients.

### Fortunately, this also produces interesting results for the agency.

WWAV, as Watson Ward Albert Varndell is more conveniently known, started life just 4½ years ago, in a small basement room, with four people and no business.

Today, we have over 70 people, a direct mail computing company in Bristol, WWAV North about to open its doors in Leeds, and billings of £16,000,000. There has, however, been no magical formula to this success.

It stems instead from a very simple view of what a direct marketing agency should offer its clients. Which is no more or less than the most cost-effective results possible.

At the end of the day, the only possible reason for using a direct marketing agency is not size, nor reputation, nor how well you make a presentation. It is simply down to the agency's ability to earn its keep and deliver a profit to the client.

Some cases in point. Working with Sun Alliance for over 2 years, we have helped them achieve outstandingly cost-effective results through a major programme of direct mail.

Two years ago, The Salvation Army came to us with a budget of £10,000 to see if we could help them raise funds through direct mail. Today, the budget exceeds six figures and we have raised well over £1 million for them. (And WWAV Computing, our computer subsidiary, has written, designed and installed a powerful database system for the Army into the bargain.)

Again two years ago, Lloyd's Life came

to us with an equally small budget for an 'off-the-page' insurance test with a product that had been sold purely by brokers for a decade.

Today, that same product, re-named 'Link-plan', is one of the most successful direct-sold insurance products of all time, with a promotional spend of nearly £3 million per annum. "Cash if you die. Cash if you don't" inserts and advertisements are now highly noticeable.

Grattan plc were one of our first clients. We began by handling agent recruitment direct mail, and our first work was a split test for them against the incumbent agency, which we won by over 40%. Today they mail millions of our packages each year, and average responses have trebled over that period.

(We have also launched Grattan Direct through space and insert advertising and mailings, and it is now becoming a successful brand.)

For NatWest Access, we recently produced a package that in a split test achieved over 300% improvement in response.

For IBM United Kingdom Limited, we have helped develop new catalogues, one of the primary routes for the sale of office and computer consumables.

For Boston Trust and Savings, we created a highly personalised mailing that generated so much business that it was mentioned in their Annual Report and Accounts.

We launched, last Christmas, a new hamper company that in just one season of promotion has now become a major company in its field.

These are some of our many successes. And it helps explain how the vast majority of WWAV's growth of 60% last year came from existing clients, rather than new ones.

The secret behind this achievement is a combination of experience, professionalism and hard work.

As a matter of policy, the agency tends only to recruit experienced people.

Rather than providing a training ground using our client's money, we take on people who understand the enormous complexities of successful direct marketing.

For example, most of our Account Directors come from the client side, from organisations such as Diner's Club, Book Club Associates, Reader's Digest and Consumer's Association.

In terms of professionalism, we have some of the most outstanding people in the business.

Our Planning Department is headed by a Fellow of the Royal Statistical Society, with over 12 years experience in analysing and directing successful mass mailing programmes.

Our Media Department is headed by one of the acknowledged experts in direct working media buying, which accounts for the fact that we also handle several 'media-only' clients.

1986  
£16 million

1985  
£12.5 million

Our Production Department, which will be directly responsible for organising and mailing over 40 million items this year alone, is staffed by people with an intimate knowledge of the mysteries of rebate postage, mechanised enclosing and laser printing.

And with one of the strongest creative departments in the business, we have won more awards in direct marketing than any other agency in the country, including two major awards from the United States.

Underlying this whole approach is the fact we are completely independent. All of the equity of the agency is owned by the directors and the staff combined. There are no outside interests. We are not part of some mega-American group that can dictate what we do, or how we do it.

We live, or die, by our own efforts. Which concentrates the mind wonderfully on making sure we get the results that we are being paid to get.

If you would like to know more about WWAV, the clients we work for, and how we may be able to help you become more successful in direct marketing, please contact John Watson, Managing Director, or Mrs Rinalda Ward, Client Services Director.

**Watson, Ward, Albert, Varndell.**  
35 Chapelside, Moscow Road, London W2 4LL.  
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1981 £0 million

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## Direct Marketing 2

# Big spenders short of jungle guides

THERE IS no dispute that the financial sector is the most dynamic of the direct marketing industry. Just as the major financial institutions — the banks, the building societies, the insurance companies, and stockbrokers — took their time getting to grips with the marketing concept so they were slow to embrace direct marketing.

But now it is transforming their business with the arrival of the Big Bang in the City of London in the autumn and the freeing of controls over the building societies early next year, the stage is set for rapid expansion.

The only problem is the lack of enough experienced executives in the direct marketing industry to guide these big-spending clients through the jungle.

The financial institutions are ideally placed to use direct marketing. For a start they are sitting on the most comprehensive lists in the country — all those account holders already computerised and waiting to be exploited. One of the Big Four banks would have about 5m names and addresses to follow up, and an insurance company like the Prudential almost twice that number. Since lists are the key to successful direct marketing, the financial institutions are off to a flying start.



At least the entire industry now appreciates the marriage of all the marketing techniques, and few financial institutions will ignore the role of television in building up confidence in their brand, the press for attracting through coupons, potential new customers, and the direct mail-shot to confirm the sale. At least the days when the banks and building societies sat back and waited for clients to call in to collect information are gone for good.

The first aim of the institutions will be to sell new services to existing clients rather than to entice away their rivals' clientele — it is cheaper that way. For a start using your own lists should reduce a direct mail shot to below £300 a thousand while acquiring a list means campaign costs nearer £350 a thousand, indeed

**Deregulation**

They must, however, be careful. Barclays tried to develop its business by offering its account holders its credit card. But then it was forced to turn down many applicants, causing much ill-will, because they were 20 years old or less, and the bank did not want their custom.

Lists have to be combined with the more sophisticated socio-economic pinpointing techniques, such as Super Profile, which, based on the electoral register, has taken over from Acorn as the best guide to selective direct marketing.

Once the banks have switched their lists from their initial accounting base to take on the lifestyles of their customers there is nothing to stop them offering other financial services. They have seen the way that deregulation in the US has spawned competition and if they do not move quickly they will lose business not only to the building societies but also to the main retail groups, which have already developed credit cards. Marks & Spencer, for example, is testing direct marketing methodically. It already has 1.2m cardholders; it is in regular contact with and it will, in time, offer them travel and other services.

Soon the monthly bank statement might be stuffed with offers for mortgages, insurance, pensions and travellers' cheques. NatWest has taken the biggest jump into the future with an offer based around a prize draw. The response was very encouraging.

The main problem for financial institutions will be finding the specialists to devise effective direct marketing campaigns, all though the advertising agencies have been forced, often by their

one useful attribute of direct marketing is its defensive capability — it can protect your customers from the competition.

Lists remain the key to success. One successful practitioner, evaluating the four elements in a direct mail shot, gives the list a weighting of 200, the offer a weighting of 100, the format 50 and the creative element just 30. But if the creativity of the shot is not over-important a great deal of creativity can go into an idea. For example, Mercantile Credit did very well by realising that most people received rates bills and that, for a consideration, local authorities would often be willing to allow the company to ride on the rate demand with details of its financial services.

While the Budget has put a stop to one of the worst features of financial direct marketing — "cold" calling to the public by telephone by salesman of insurance and other services — the revolution in the press this year has speeded up the testing and improved the regional selectivity of newspaper offers. The great thing about direct marketing is that every campaign can be tested on a small scale, using alternative strategies, before the big push.

Along with the computer, the improvement of lists and the use of laser address systems, the application of direct marketing has never been more refined.

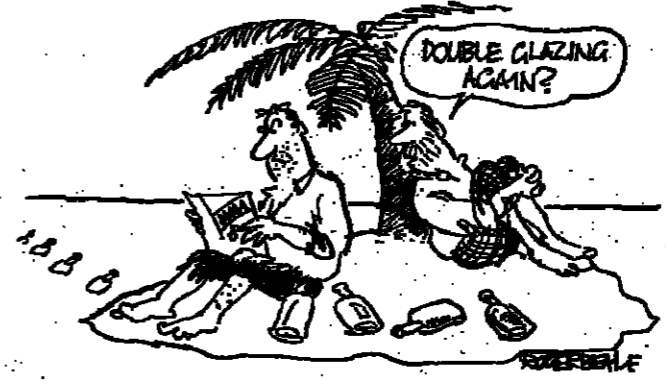
There remains the problem of personnel. In spite of high

salaries, direct marketing still fails to attract enough of the brightest people in marketing. The new approach is to recruit marketing executives from client companies rather than advertising agencies. It still represents much harder work for smaller rewards. One estimate is that the return in fees is one tenth of that for a large television campaign.

Even so, direct marketing budgets in the financial area can run into millions (TSB has recently admitted to spending £2.5m a year). The growing sophistication of the Post Office (postage is still the major cost factor), has ensured better value for money, but the great sales point for direct marketing is not its cheapness but its effectiveness.

A good mailing shot can produce a measurable return of 5 per cent. Advertising is almost impossible to evaluate and a coupon on a press advertisement can be reckoned a success if it attracts replies from 0.1 per cent of the newspaper's readership (although one of the recent success stories in financial marketing has been the use of the popular dailies to sell insurance).

But if a return of 5 per cent still seems small there is also the potential for goodwill in



## Valuable secrets unlocked

BY ITS mode of operation, direct marketing is a discreet medium. Successful practitioners buy their lists to their hearts' content and use promotional packages that have proved effective is not disclosed to the competition.

Just as the overall expenditure on direct marketing is a mystery, although the Post Office's latest estimate placed it at £324m a year and growing, so there is little guidance for new practitioners other than experience, which can be secured at great cost.

So when companies parade their case histories on such occasions as the Direct Marketing Awards organised by the British Direct Marketing Association and the Royal Mail, prospective new participants should take note.

The gold award in 1985 was won by FCB, one of the advertising agencies which takes direct marketing seriously. For the firm, Harmsworth Press, publishers of The Field.

The aim was to sign up new subscribers. A list was used of ABC 1 consumers with an interest in the countryside and the response was 4.28 per cent (very good for this medium) with a signing-up response of 0.78 per cent. The main attraction was a miniature copy of The Field, plus the offer of a Chatsworth lightweight gun as first prize in a draw.

Companies are realising the effectiveness of multi-media marketing and the silver award went to the AB Group for its package for the National Breakdown Recovery Club. Four commercial radio stations were used in a light-hearted advertisement campaign, linked to the money-saving booklets distributed to homes in the same regions. Inquiries were 66 per cent up on forecast, while membership take-up was 93 per cent above expectations.

One of the great growth areas in business-to-business marketing but, it is an area where mistakes have been made. As Mr Brian Raymond of Mailplan International says: "Too few agencies understand the differences between the domestic and business-to-business prospect at home or at work. Approaches should be different."

## Dilemma of computer revolution



Computers rarely create new marketing techniques, but they can add new force and accuracy to old ones. A good example is the use of post code analysis to help improve targeting of direct mail.

The Post Office conveniently splits the country into 120 postal areas and sub-divides it into 2,700 districts and 8,900 sectors. A single sector contains about 2,500 households and is described by the first four characters of a postcode, such as SE1 8.

Specialist computer bureaux like GACI and Pinpoint use mapping techniques and clever computer software to convert these little parcels of the population into co-ordinates stored in the memory of their computers.

National census data, however, which contains a rich seam of the kind of information marketing staff need to target mail shots more precisely, is gathered from the 150,000 enumeration districts in the UK with some 12 to 20 enumeration points per sector.

The trick is to use the computer to combine the two sets of data so that the geographic distribution of consumer characteristics can be easily seen and studied. The system provides all the necessary post codes for direct mail shots in a form ready to be fed to a

laser printer.

Companies using this technique include Grattan, the mail order group; Circular Distributors, the door-to-door lead and sample distributor; and Thorn EMI. They reckon to save thousands of pounds through more accurate mail shots.

Laser printers have made a significant difference to the quality and effectiveness of direct marketing.

They make possible the production of very high speed of high quality "customised" letters and leaflets indistinguishable from material printed using traditional inflexible technologies.

The principle is simple. A laser beam controlled by a computer is scanned across a moving belt via a mirror system. The image is constructed by switching the beam on and off as the beam scans the belt. The belt takes up the image in the form of an electrostatic charge.

The image is then transferred to paper, toner is applied to the paper and the image finally heat fused in place. A laser printer such as the Xerox 9700 can reach speeds of 18,000 lines a minute.

Because generation of the image is under computer control it can be changed at high speed simply by alterations in the software. This enables long production runs of direct mail,

for example, with a separate, customised message on each sheet if desired. The quality of the image by the laser printer is also virtually indistinguishable from the best letterpress printing techniques.

The mailbox is traditionally the target for direct marketing. New technology is spreading that target area to include the television, the telephone and the domestic computer.

The key is interaction. Television viewers are passive receivers of conventional television advertising. Interactive television forces the potential customer to respond.

Experiments in teleshopping, direct order entry from home are already under way in the US and in a small number of European countries including France, the United Kingdom and West Germany. The most common is the use of videotex or viewdata, where messages are sent between the home and the service operator's computer over the telephone line. The messages, whether text or images, are displayed on a modified television set.

The chief difficulty with this technology is the quality of the images displayed on the screen. They are not only a simple representation of the products on offer.

Mr Johnson, of Butler Cox, believes that mail order and shopping catalogues could be replaced by interactive videodisc systems, coupled to videotex equipment.

Interactive videodiscs have massive capacity and can be used to register very accurate video images, either as stills or as moving pictures.

Messages

Such a composite system would link the visual accuracy of the interactive videodisc with the order entry capacity of videotex. Such hybrid systems are already operating experimentally in the US (Comp-U-Store operated by Comp-U-Card and Z. P. Stevens) and in West Germany (Oto Versand, the mail-order company). The disadvantage is that the customer has to have both an interactive videodisc player and a videotex set to operate the system.

Direct marketing, using electronic mail is even more of a specialist activity, depending on a reasonable population of home computers.

Electronic mail is a method of moving messages from one computer to another, reliably and cheaply. The usual technique is to establish an electronic "pigeonhole" or mailbox for each subscriber in the memory of a large computer. Correspondents can address mail to their intended recipients mailbox, but cannot read what has been stored there.

The recipient uses a personal computer and dial into the computer centre to find if there is a message and can read it on his screen.

That message could be advertising. Electronic mail is only a couple of years old in the UK but already the first customers are bemoaning the drop they have to clear from their systems — the equivalent of leaflets through the door.

But couple seasonal census results with the use of electronic mailing services and you have direct marketing for the 21st century!

Information Technology: Its Impact on Marketing and Selling, Butler Cox, December 1984.



The award winner in this category was DDM Advertising and its client British Telecom Mobile Phones. The mailing consisted of a briefcase-style box sent to 1,200 Ford main dealers offering them the chance to become accredited stockists and installers of British Telecom mobile phones.

The box had to be impressive to match competitive offers. It contained the dashboard of a car with a telephone in place, and a cassette recorder containing an audio letter recorded from a telephone, plus a message to customers.

This costly package was delivered by private courier, and an inquiry response of 10 per cent, with a conversion rate of 25 per cent, delivering 30 dealers, was required to allow a break-even on the recruitment costs in the first year. In the event 97 dealers were signed up, with a conversion rate of a third of the forecast time.

Runner up in this category was Apple Computer, also a client of DDM, which mailed 150,000 managers and professionals such as architects, stockbrokers, with an offer to test drive the Apple Macintosh personal computer. The response was forecast at 1 per cent but in practice totalled 3.8 per cent, or 5,080 test drives.

Another runner-up in this sector, Janssen Pharmaceutical, with agency Vanbeck Advertising, has a success in the highly competitive medical industry. In an attempt to get GPs to try its anti-emetic product Motium it offered 32,000 doctors a free cassette of Beethoven's Pastoral Symphony. The target was a 20 per cent response but the actual result was 44 per cent. Sales grew during the promotional month from 55,000 to 90,000.

One obvious growth area in business-to-business marketing will be the greater use of the telephone to clean up lists, follow up mailings, and even in cold calling. In the US this is one of the most familiar tools of the trade and there is still some way to go before British companies acquire the necessary sophistication.

British industry has not had much encouragement from advertising agencies to become involved in direct marketing. But as advertising costs rise, and the precise evaluation of direct marketing begins to sink in with big companies, so the agencies are responding.

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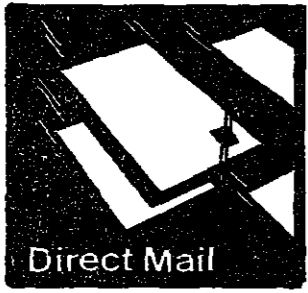
Alan Cane Antony Thorncroft





Direct Marketing 4

# Golden day for the Royal Mail



of the bewildering array of services. Direct mail involves communicating with private individuals at home or with business executives or professionals at their home or business addresses. If correctly used, it matches its message to the target.

You ought to talk differently to the chairman of a company and to a buyer of office products," says Mr Christian Brann, an independent consultant on direct marketing.

An early avenue to explore is the Post Office itself, which has improved its special schemes for the first-time and regular users. These include discounts for advertisers using direct mail for the first time on first-time mailings of 1,000 items or less.

But for bigger mailings it now also incorporates a sliding scale allowing significant special discounts which may be additional to any standard discounts. A first-time direct mail shot of 100,000 items, for example, could attract free postage on 40,000 items in addition to the normal rebate.

The introductory offer for new users of the Post Office's reply-paid services has also been enhanced. Companies applying for the reply-paid offer may now be eligible for free postage on their first 500 replies—an increase of 200 on the previous total.

**Costs**

The Post Office also has special schemes for those wanting to mail overseas, even if they have previously taken advantage of similar schemes confined to the UK.

The recent reduction of 1p in the cost of the basic second-class postage is also seen by the Post Office as a means of stimulating direct mail. With postage accounting for about a third of direct mail costs, 1p off means savings on overall campaign costs of about 2.5 per cent.

Using direct mail, however, requires that the company has a list of addresses of people who might be expected to respond to that mail-shot.

The list business is struc-



Training for telephone canvassers is important, yet there are few courses

MARKETING by telephone has made the leap across the Atlantic, but cannot yet be said to have "come of age" in Britain. US-style "telemarketing" or telephone selling remains an infant industry in the UK, facing problems of culture as much as administration.

While two-thirds of all expenditure on direct marketing in the US goes on telephone marketing, the majority of telephone marketing companies in Britain have sprung up in the past two to three years.

Most of the outbound telephone marketing in the UK is conducted business-to-business rather than business-to-consumer. The simple explanation for this emphasis is that businesses are reachable by telephone for eight hours a day and consumers for three.

But there are other reasons for the immaturity of the consumer market. Mr Simon Roncoroni, general manager of British Telecom's outbound service Telecom Telemarketing, says: "Most customers in the UK don't complain, and you suddenly lose business. On the other hand, British marketing tends to be very blinkered. Industry does not want to hear complaints."

Mr Roncoroni suggests that telephone marketing can be used as a measuring device for the effectiveness of other media. A customer given an opportunity to complain may then be mollified and persuaded to buy something else.

He cites the example of General Electric in the US, which now puts a telephone number on every product to encourage consumers to complain.

British companies are far from such "customer awareness," and British consumers on the whole do not welcome telephone sales which they see as an invasion of their privacy. (Whereas potential customers in the US answer the phone with a cheery "hello" in Britain it is more likely to be with the number called, thus setting an instant psychological barrier.)

Despite such limitations, telephone marketing in Britain appears to be growing by leaps and bounds. At the forefront are British Telecom's inbound telemarketing service Telecom Tan and its outbound service, Telecom Telemarketing.

Telecom Tan, which handled more than 600,000 calls in 12 weeks during the British Tele-

# Infant industry has culture problems



communications in late 1984, used sophisticated computer technology to allow potential customers access to information.

The onus is initially on the customer to ring in, having made note of a telephone number placed prominently in an advertisement. The call could end in a completed purchase, or simply provide more information to complement the advertisement.

Telecom Tan has recently increased its capacity to be able to handle more than 8m calls this year, and Mr Clive Bailey, group marketing director, says its client base grew by more than 100 per cent last year.

Inbound telephone marketing

has a head start over outbound calls, however, is the consumer's interest in the product has already been stimulated. Outbound marketing often achieves this through direct mail-shot.

Consumer antipathy to "junk mail" may be reduced by careful targeting by the company using telephone marketing. Opinions vary as to whether telephone marketing is necessarily complemented by information through the post.

"If you compare the costs of different (marketing) media, on a unit cost basis, a telephone is probably the most expensive," says Mr Roncoroni. "As a result, it should be extremely carefully targeted."

The Institute of Marketing, the professional marketing body in the UK, has a membership of some 21,000 companies and offers training courses in telephone and other forms of marketing. It also acts as a broker, taking clients' needs and matching them with marketing consultants.

"As companies are beginning to realise they have to become market aware, so they are beginning to realise they have to target marketing very precisely," says Mr Ian Griffiths, director of marketing.

Many companies are coy about the extent to which they are prepared to be seen to consider telephone marketing. One of the advantages is that such marketing is invisible—the competition does not know what you are doing, suggests Mr Roncoroni.

Training for telephone canvassers is extremely important. Yet there are few courses, and most companies do their own training.

Telemarketers not only train their own employees but offers test packages for potential clients. These cost approximately £1,250 for work completed over three to four days.

The growth of telephone marketing in Britain has been accompanied by mounting concern over the way some companies appear to be using the guise of market research to obtain names and addresses.

The British Direct Marketing Association (BDMA), the leading trade association representing both traders and service companies using direct marketing, is revising its guidelines on telephone marketing in conjunction with the Office of Fair Trading (OFT).

Dina Thomson

# Head start maintained by US size



THE FINAL reminder in a recent US Republican Party mailing to raise funds from supporters who had been lax in regular contributions to party coffers begins: "I wouldn't want to be the one who has to tell the President."

US organisations have realised the possibilities of receiving a measurable response to advertising in the last decade and political parties, financial organisations, charities and even consumer durable manufacturers have turned towards this attractive marketing.

Where the US has led, the rest of the world has followed. British consultant Mr Glenmore Treanor-Harvey suggests that the US still has the advantage of a head start, however. Because of the size of the country there will always be more opportunities to sell.

"New techniques are more easily tested on a population of 250m, media is cheaper and there are more opportunities," Mr Lee Graham, president of Scali McCabe & Sloves Direct in

the US, points to growth in areas such as health care and fast-moving consumer goods.

"Changes in government rules concerning the reimbursement for medical costs has led to an explosion as companies rush into the field of health care," he says.

"But this is just the latest in a long line of industries to discover the applications of direct marketing. In the late 1970s, the beginning of financial deregulation led to an explosion in the banking, broking and insurance sectors. And in 1984, when the AT&T monopoly was broken up, there was a flurry of activity."

One of the big success stories is General Foods' venture into the direct marketing of packaged goods.

Wundermans, their agency, persuaded them to set up a "coffee club" styled along the lines of a book club. Customers were sent a pottery jar and received through the mail a supply of Gevalia, a speciality Swedish coffee. General Foods is now exploring selling other

visually as well as verbally."

A controversial technological development has been computerised telephone selling. The consumer is telephoned at home by a computer with a recorded sales message and offered an opportunity to respond.

This depersonalised approach to selling has been banned in some states as an infringement on personal privacy.

In Europe, technology has been applied in different ways. The "smart card" — a credit card with a microchip, is already in wide use throughout France.

Information is collected at the point of sale about the customer. The firm purchases and the location from which it was bought. This data is invaluable to the direct marketer in setting up a mailing list.

A Europe-wide campaign can be successful once the most applicable list is prepared, says Ms Ruth Naylor-Smith of international specialists Mardev.

"There are 380m consumers in Europe, making the poten-

tial market 30 per cent bigger than the US," she says.

Mr Tim Steele, formerly of Sony and TBWA, and who was responsible for setting up the Diners Club direct mail campaign says. In spite of 10 per cent of the population moving each year, the right mailing lists being almost impossible to come by, he is optimistic.

"Companies which sell technological products make sales to the same 5 per cent of the population year after year. The product after-product. Lists can therefore be built up and regular contact made with the client."

"This kind of multinational marketing is possible with any item which can transcend cultural barriers — fashion, cars, computers."

Most major US and UK advertising houses are developing links with or buying subsidiaries on the Continent to steer their way around language, legislative and psychological impediments.

Perrie Crowshaw

## Montreux Direct Marketing Symposium & Exhibition

### Publishing Program 1986

The Montreux Direct Marketing Symposium is the world's leading forum of exchange of information and knowledge about today's marketing practices and tomorrow's opportunities.

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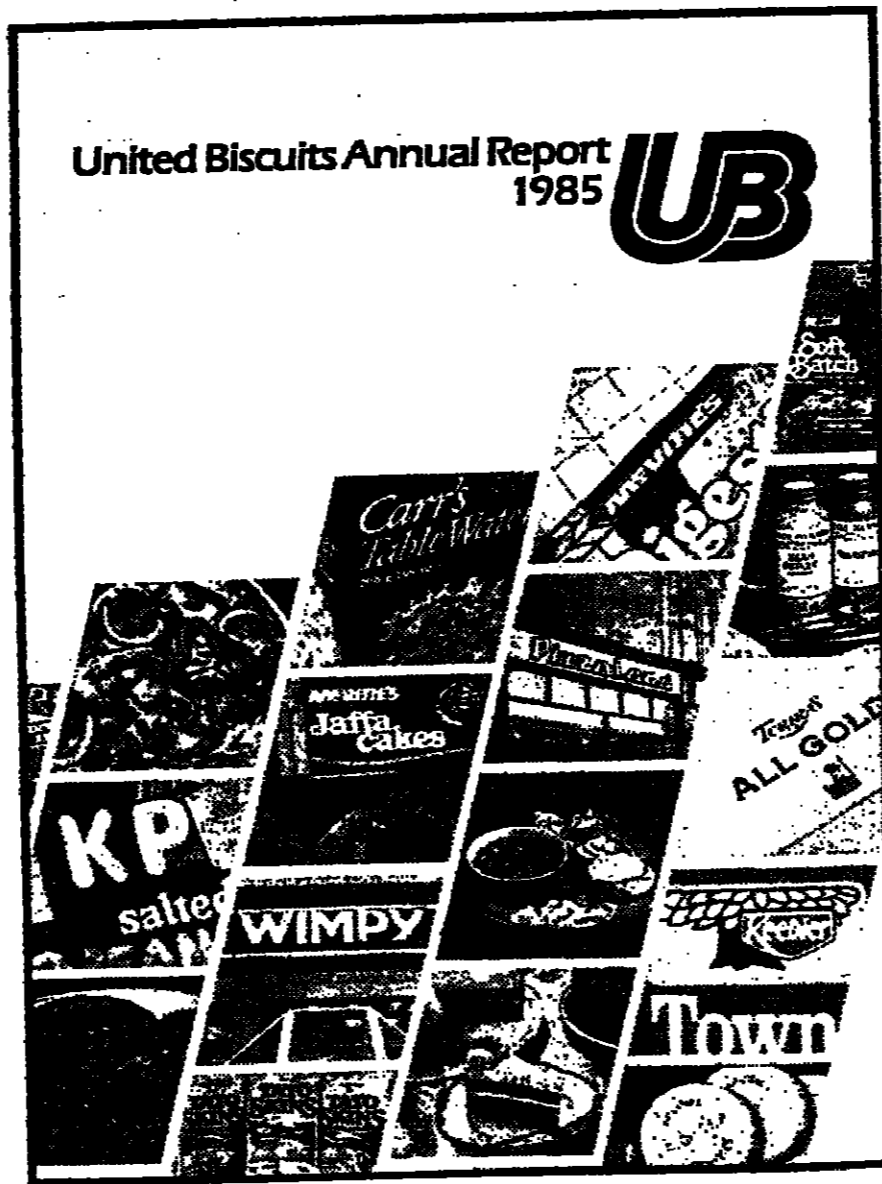
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Tuesday April 15 1986

**Hard choices for Israel**

**THE WEEKEND'S** crisis in the government's sudden truce in Israel tells us more about the politics of disinflation than about the economic measures required to achieve price stability in a hyperinflationary society. The first political lesson is one which has been sinking in around the world after the recent experiences in Argentina and Brazil, as well as Israel. When faced with a choice between economic austerity and hyperinflation, the public invariably seems to regard inflation as the greater scourge.

The second lesson is less familiar. It helps to explain why governments, especially in over-indebted developing countries, have taken so long to discover that anti-inflationary policies can be the surest route to the public's hearts. Even if electorates are willing to embrace austerity in preference to inflation, politicians are much less eager to do so and act upon this choice. It is public opinion which exercises a restraining and sobering influence on the politicians, not the other way round.

**Old adversary**

Thus, Mr Shimon Peres, the Israeli Prime Minister, would presumably have loved not only to pour extra funds into struggling businesses belonging to the Histadrut labour federation, which has long been allied to his party, but would also have suited him to break up the coalition agreement under which he will soon have to return to power to his old adversary, Mr Yitzhak Shamir. Mr Shamir's Likud Party, for its part, would have liked to turn the unquestioned need for belt-tightening throughout the Israeli economy into an attack directly against Labour's long-established political power base in the Histadrut. In either case, the immediate casualty would have been the unprecedented political consensus which has enabled the anti-inflationary programme to succeed beyond all expectations since it was launched last July.

In the event, the crisis appears to have blown over, largely because both sides feared the electoral retribution they would suffer if they were seen to have undermined the coalition's achievements. Opinion polls have made it abundantly clear that Israeli voters have an overwhelming preference for an economic policy that leads to a stable and prosperous economy.

The history of past disinflationary suggests that hyperinflation can all too easily return as a result of this kind of lethal interaction between the balance of payments and domestic indexation.

Although inflation had fallen from the 1,000 per cent stratosphere to an annual rate of only 3 per cent between November and January, it appears to be accelerating again. The current rate is 30 per cent, while the Israeli Government regards as a signal achievement, will be difficult to stabilise for long at that level, given the large element of inflationary wage indexation which has been reintroduced since the wage freeze of last July.

Meanwhile, the balance of payments is showing a renewed deterioration. This is hardly surprising; any acceleration in domestic inflation feeds rapidly into Israel's international competitiveness as long as the shekel's exchange rate is being held firm against the dollar to counter an even faster resumption of the inflationary spiral.

**Defence budget**  
There is only one way Israel can be assured of overcoming its dismal inflationary history. It must go much further than it has done so far in cutting budget deficits and public spending. And while the reductions in government support for the economy are in the Mordai certainly have a further role to play, the key to the defence problems remains the defence budget which consumes 25 per cent of the country's gross national product.

**Testing time for Mr Ridley**

**THE BRITISH** and American governments claim to share the same beliefs about the importance of free trade and competitive markets. Why then is there so much friction between the two countries over the issue of air transport? Earlier this year, Mr Nicholas Ridley, UK Transport Secretary, became so concerned about the impending expiry of part of the Bermuda Two air services agreement and with the jurisdiction of US anti-trust legislation that he postponed the privatisation of British Airways.

Mr Ridley's position looks inconsistent on several fronts. In recent years he has gained a good deal of esteem for the series of liberal air service agreements he has negotiated in Europe. There has been a lot of rhetoric about the need for "open skies" and the importance of liberalising tariffs and capacity controls. Why, people may ask, should the Transport Secretary be worried about renegotiating Bermuda Two, surely the agreement between the Netherlands and the UK would serve as an excellent model?

This is evidently not the case: what is good for Europe is not good for the lucrative North Atlantic routes. The UK Government's position here is very clear: the market share of British Airways and British Caledonian must be defended at all costs. The emphasis is on "fair" and "equal" competition. But when was a competitive market ever fair or equal? Is a small computer company's position vis-a-vis IBM fair and equal? In the US domestic air transport market, is the position of People Express "fair" as against that of United or American?

Progress towards liberalisation in Europe or the opening up of the US market, however, will require countries to take a long run and international view of what makes economic sense. The difference between the mercantilist and the free trader is that the former supports liberalisation only when it is in his country's short-term interests. The evidence to date suggests that over Bermuda Two, Mr Ridley may turn out to be more of a mercantilist than a free trader.

**THERE IS** a mood of self-congratulation creeping into defence relations between the US and Europe, pursued by worry.

The congratulations come because, after a long period in the doldrums, relations do at last seem better across a wide front. In particular, there have been marked improvements in the so-called two-way street in defence trade for long the source of great friction between the US and its Nato allies, as well as in the climate favouring the joint US-European manufacture of armaments.

Only two years ago, Lord Carrington, taking office as Nato's new secretary-general, described the two-way street as a seven-lane highway from the US to Europe and a single track back. Today that esbroad highway is reduced to about three lanes, and if there is not yet quite a motorway in the reverse direction, there have been major sales successes by European defence contractors, the most recent example being the US Army's \$4.3bn contract for the French-built Rifa mobile telephone system.

That contract will enable France for the first time to sell more to the US than it buys from it. Even Britain, despite having lost the contract to France, is believed to be in balance in its defence trade for the first time — though this will not last long since heavy spending on the new Trident missile begins very soon.

Such is being made of these developments within Nato, where only today armaments directors meeting in Brussels are expected to take a new step in furthering co-operative production of armaments when they approve six high technology projects for financing by a special fund set up by the US Congress, often the biggest obstacle to good transatlantic defence relations.

There are two underlying reasons for thinking the shift in pattern may prove short-lived, not least because it has been nurtured over the past two or three years by the absence of a major political crisis within the alliance, like that over the cruise missile deployments in the early 1980s. The new approach could easily succumb to a colder climate.

More worrying is the risk of another bout of US isolationism brought on not so much by burgeoning anti-Americanism in Europe (demonstrated in Britain by the Westland and Leyland affairs) but by the anticipated furor over defence spending. This is expected to erupt within the US as the wrangles between the Administration and Congress over the huge US budget deficit gather pace.

For an issue that has provoked such bitterness over the years, the amount of defence trade are small: some \$5bn a year, compared with the \$350-400bn which Nato collectively spends annually on its defence.

Many people, like the influential Richard Perle, assistant defence secretary at the Pentagon, believe that drawing up a separate balance sheet for defence makes little sense. "We wouldn't expect to balance out the defence industry in other words allow the defence industry to become an economically viable nation."

BA's other major contract, again with McDonnell Douglas, involves development in the US of 300 of the successful British Hawk jet trainer aircraft. The \$4.5bn package—nearly 45 per cent of which will accrue to BA—should provide for the US Navy an overall pilot training system both more efficient and nearly 50 per cent

**ATLANTIC ARMS TRADE: THE TWO-WAY STREET**

**Improvement may yet be a mirage**

By Bridget Bloom, Defence Correspondent

around 10:1 for much of the 1970s, has long ranked, underrating for Europe the inevitably unbalanced position of the US within Nato. European anger has been fed, too, by US protectionist measures in the defence field, usually the responsibility of Congress, which were particularly virulent, and often apparently very petty, in the late 1970s and early 1980s.

Today's improved balances are attributed to three main factors. First, has been the relative success of intensive campaigning against US protectionism within the alliance, with European governments finding support for this both from an influential if small group within Congress and from the Pentagon.

Second, European businessmen and officials seem to have made greater efforts to understand and penetrate the US defence market. Finally, the figures have been boosted by several large European contracts like the army communications deal, which as it happens have not been matched by similarly large US sales to Europe.

In 1984, when the Netherlands bought US Patriot missiles, the balance in its trade with the US stood at 24:1, reduced last year to 1.5:1 in the absence of such purchases.

No European country has ever succeeded in selling a fighter or tank to the US and probably never will, according to Mr Jim Ambrose, the US Army Secretary. Speaking in his office in Washington last month, he said there could be no question of the sale of a European company bidding for the next generation helicopter, known as the LHX, on the grounds that such competition could undermine US future capacity to build its own helicopters.

Where European companies have been successful, it is usually because they have had something unique to offer and because they have linked with experienced US prime contractors. Such was the case with the \$5bn deal involving among other things the supply by McDonnell Douglas, British Aerospace, Rolls Royce and others of 228 jump jet AV8B aircraft, based on the unique vertical take-off and landing Harrier, to the US Marine Corps. Of this sum \$2bn goes to the UK.

BA's other major contract, again with McDonnell Douglas, involves development in the US of 300 of the successful British Hawk jet trainer aircraft. The \$4.5bn package—nearly 45 per cent of which will accrue to BA—should provide for the US Navy an overall pilot training system both more efficient and nearly 50 per cent

cheaper to run than any equivalent system based on US-designed aircraft. Thomson-CSF of France and Plessey of the UK found themselves competing for the US army communications contract last year because no US company could offer comparably developed systems. Both European companies had US prime contractors.

The Thompson-GTE partnership won on price a \$4.3bn contract for the Plessey Rockwell bid of over \$7bn, the latter partly inflated by \$600m to cover currency and inflation risks.

At the level of sub-systems there have been some notable European successes. One of the most significant is the sale by GEC Avionics of the so-called head-up displays for pilot navigation. The company established an early technological edge in HUD development and has now delivered

over 3,500 systems, worth some \$900m. For component manufacturers like Ferranti, the rule has been that success comes only through partnership with US prime contractors. The company is involved, for example, in a multi-million dollar contract with Bendix to supply combined map and display systems for the F18 Hornet, while Ford Aerospace is supplying laser designers for the same aircraft's night vision equipment.

But those who are encouraged by the improvements in defence trade also see significant developments in several other areas. They believe, for example, that new directives, issued by Mr Caspar Weinberger, the Defence Secretary, to involve more foreign companies in US defence contracting—part of new "value for money" campaigns in defence procurement—could result in bigger opportunities for European companies.

Of potentially great significance, however, could be new moves within Congress to stimulate transatlantic arms co-operation. Senator Sam Nunn of Georgia, a supporter of Nato, and an influential member of the Armed Services Committee has long believed both that Europe should do more to share the burden of alliance defence, and that Nato's overall resources should be used more efficiently. In 1984, he produced his

controversial amendment to the Appropriations Bill—not, in the end, passed—threatening withdrawal of some US troops from Europe unless more was done by European governments to improve conventional forces.

Last year Nunn added a carrot to this stick by requiring the Pentagon to set up a new \$250m fund to boost research and development of common weapons systems, on the grounds that this could be a critical step towards eliminating wasteful duplication in Nato's weapons production.

Taken together, these improvements in transatlantic defence relations involve commitments from the US Administration, from Congress and from Europe. So why the worry that they may prove a mirage?

The most immediate reason is fear that many of the new US measures will succumb to the twin pressures of the normal budget-cutting process and the tough new Gramm Rudmann Hollings deficit-slashing legislation which is expected to bite particularly hard on the Administration's 1987 \$311bn defence budget.

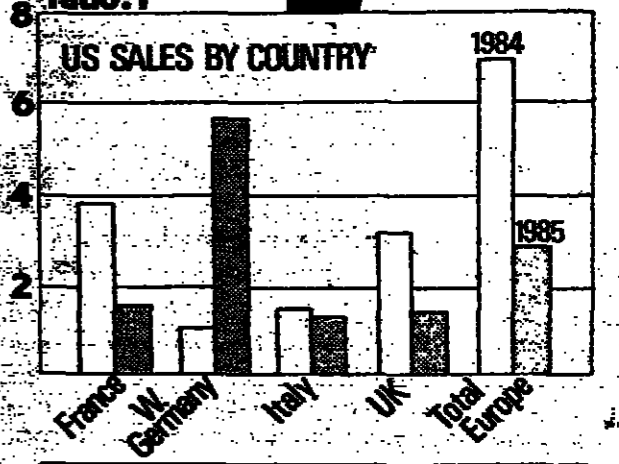
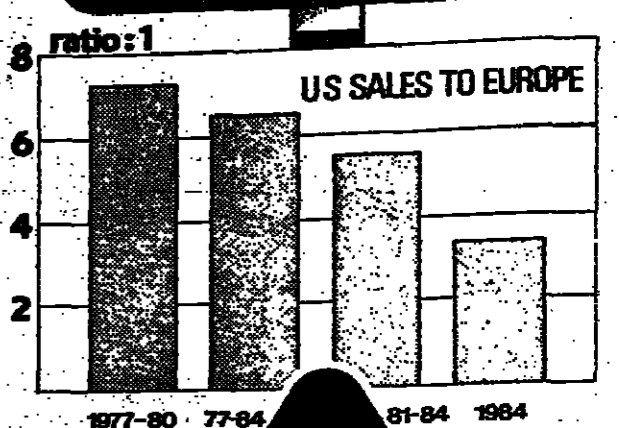
US officials accept that even today US procurement remains highly protectionist. Maintenance of a very broad industrial base is a key tenet of policy.

Barriers of another sort exist in the stringent rules governing the transfer of technology from the US to its allies. Inquiries in Washington last month turned up only one major co-operative project where there apparently is a genuine two-way transfer of technology between a US prime contractor and its European partners: the third phase of the 44th Multi-Launch Rocket System, where the US prime, Martin Marietta, has subcontracted to Thorn EMI of the UK, Thompson-Brandt of France and Diehl of Germany each have particular technologies of their own to offer the project.

All this tends to support the view expressed by Sir Raymond Lygo, chief executive of British Aerospace, during the Westland crisis, that Europe has little chance of substantial business with the US unless it can trade from a position of strength.

European efforts to step up such co-operation have begun—they were a priority of Mr Michael Heseltine, the former British defence secretary—but only in a very few cases have they reached a stage where they might be seen to challenge the US on the grounds envisaged by Sir Raymond.

Currently, by far the most advanced programme is that agreed last August between Britain, Germany, Italy and Spain to build a new European fighter aircraft. (Efa) Last autumn, Mr Weinberger offered US co-operation with Efa, and in Washington last month, Dr



**Donald Hicks**, who as Defence Under-Secretary in charge of research and development for the Pentagon has done much to improve transatlantic defence relations recently, explained what the offer meant.

Dr Hicks insists that Mr Weinberger's offer had in no sense been designed—as it had been publicly portrayed—as a drum up business for the US, but the influential *Armed Forces Journal* was much more blunt on what it felt were the real reasons for US caution towards Europe in the new European fighter. Efa, it said recently, "could well usurp billions of dollars in future US fighter sales."

In this light improvements in transatlantic defence relations seem destined to remain at the margin of overall US-European economic relations. The two-way street can only improve when general economic and political conditions permit. When the going gets difficult, European defence industries are unlikely to prove sufficiently strong to make a real dent on the US market place.

**Many sides of Holmes à Court**

It would be a shame if observers of the Australian business scene have to shift their attention from the Bell group's Robert Holmes à Court, to Elliott. So much remains to be learned about Holmes à Court and his philosophy.

During the middle of his most recent bid for the Hill Proprietors, the Bell chairman took himself off to a small Mediterranean island. At the Gozo home of Dr Edward De Bono, the emigmatic corporate raider spent a week learning to think.

Lateral thinking is the tag always attached to De Bono, since the huge success of his book on the subject. He now says that the concepts are wider than that. Holmes à Court was apparently much impressed by what he encountered.

Back in Perth, Holmes à Court has a full-time curator for his art collection—which includes possibly the finest portfolio of French Impres-



"Those Mediterranean prawns look terrific — they're not Libyan are they?"

**Men and Matters**

isnism still in private hands. Less well known is the curator's other job.

He is under instructions to acquire the original of every Holmes à Court cartoon to appear in an Australian newspaper. There are now more than 200 in the collection and it has never grown faster than in recent weeks.

Unfortunately for the Australian financier, as word has spread among the lampooning fraternity of the deals available, the market in Holmes à Court originals has firm. They are now costing him upwards of \$10,000.

**Banker's book**  
Bankers are supposed to balance books; they are not so well known as avid readers of them.

But Sir Jeremy Morse, chairman of Lloyds Bank, has been persuaded by Jenny Hargreaves of the BBC World Service to contribute to the series. Good Books, by choosing one book he considers outstanding.

**Oil Light**  
While other oil ministers from the Organisation of Petroleum Exporting Countries head wearily for yet another prolonged, and probably useless, negotiating session at Geneva's Intercontinental Hotel, the Kuwaiti oil minister, Sheikh Ali Khalifa Al-Sabah, found time to talk oil yesterday in an audience of oil company chief executives, bankers and institutional investors, seemingly mesmerised by the Sheikh's arguments for the UK becoming a proxy member of Opec, and cutting its oil production, packed the Butchers' Hall.

**Outsiders**  
I hope Morse's reading includes *The Racing Post*, the nation's first Arab-owned national newspaper which hits the streets today.

Battle has been joined between its owners, the Maktooms of Dubai, and Robert Maxwell, the power behind *The Sporting Life*, Britain's established sporting print.

If Sir Jeremy is a betting man he may well prefer the new

paper. For yesterday's *Sporting Life* brought us the completely false news that Morse has lost his job.

Referring to Colonel Sir Hugh Brassey, the *Sporting Life* describes him as Lieutenant of the Yeoman of the Guard, and chairman of the Beaufort Hunt. He has, in fact, retired from both posts.

The *Sporting Life* also refers to him as chairman of Lloyds Bank—a post from which he has retired for the simple reason that he never held it.

He has, however, retired from his directorship of the Salisbury regional board of Lloyds Bank—not in the same league in banking terms.

On this form I'll look to the Maktooms for my tips.

**Q.E.D.**  
Unilever recently agreed to give a helping hand to Liverpool and Lancaster university dons who are preparing an introductory course in Latin.

It seems to be just another altruistic gesture by the business world, with Unilever's computer people helping with software to put the new course into computer-usable form.

Unilever may be the ultimate beneficiary of this academic venture.

One of the group's experts involved believes that Latin is simpler than English. He thinks the task of putting the Latin course on computers will teach Unilever some short cuts in developing its own information storage systems.

Will the next step be the adoption of Latin as the common language for a high-tech European Community?

**Press card**  
Nigel Lawson, Chancellor of the Exchequer, reminded government, union, and industrial representatives attending yesterday's meeting of the National Economic Development Council (Nedec), to you and I) that the chief press officer, Tom Rickett, is retiring, and, furthermore, that Rickett had attended every meeting of the council since it was set up in 1962.

"Yes," piped up Rickett, "and I briefed you at the press conference after the meeting." Lawson was then, as a smiling City journalist, said:

the record" at the Sheikh's insistence.

But it was still quite a coup for Humphrey Harrison, oil analyst at stockbrokers, Fielding Newson Smith, who persuaded the Sheikh to talk to Fielding clients.

Earlier this year, Harrison persuaded the then Nigerian oil minister, Prof. Tam David West, into rendering Fielding's friends a similar service.

Only 11 more ministers to go, Humphrey.

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Barclays Bank	11 %	National Westminster	11 %
Beneficial Trust Ltd.	12%	Northern Bank Ltd.	11 %
Brit Bank of Mid. East	11 %	Norwich Gen. Trust	11 %
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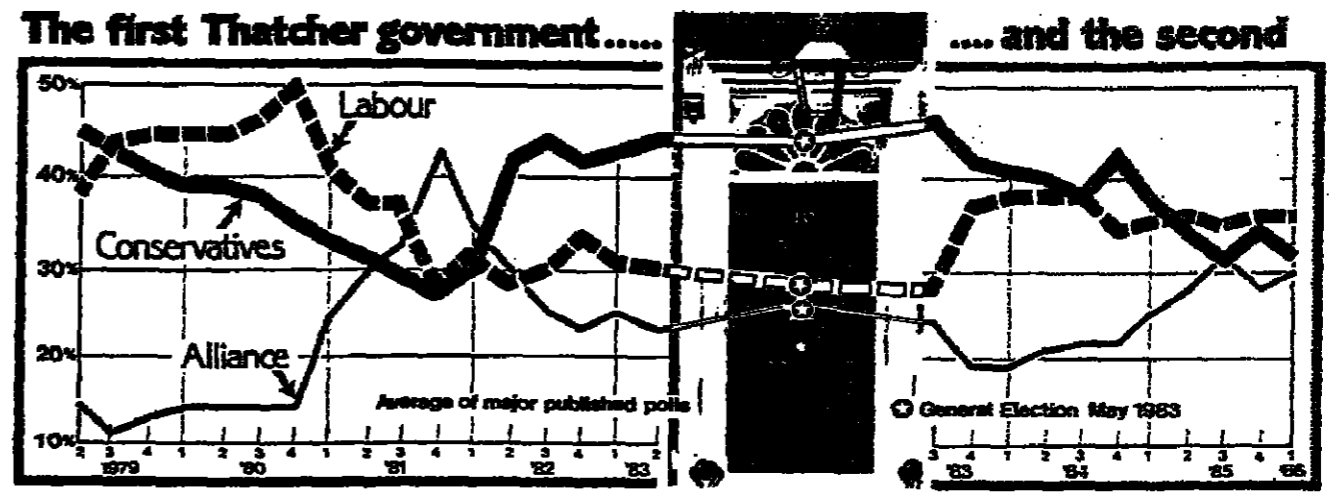
Simplistic, 19th century unpopular capitalism

From the Chairman, Tullis Russell
Sir—In case Rodney has not had the time to reply to George (Lombard, April 7) I suggest the following as a draft.
Dear George, In your extraordinary letter under the title 'Unpopular capitalism' you attacked the idea of profit-sharing and assumed—wrongly—that as a Chief Executive of long standing, would agree with you.
One of the assumptions you state to prove the intellectual coherence of your views is: 'Labour is a command-like anything else and its price—the wage—is set in the market place. As a Chief Executive of long standing I must take exception to that simplistic 19th-century academic nonsense! If you had ever tried to run a company, and behaved as if you believed that, you would rapidly have been taken to the eyes of your beloved risk-takers, by going bust. You would have been Mr Scargill's dream boss, and

would have limited your people against you.
It is true that labour is partly people's time, and that the time can indeed be bought in definite quantities for definite prices, which are fixed in the market, give or take the odd distortion due to union power, and unwillingness to move. To this extent labour is indeed like copper.
Labour however is also people's application, devotion, effort, creativity, concern, focus, thought, commitment and ability to work together. Now this makes labour different from copper. If you could inspire copper to give you twice as much output for a given quantity, or to invent a better way of melting itself, by leadership or by persuasion or perhaps by the promise of a share of the profits, then there would indeed be a case for doing it. And that is exactly what you can do with people. You can inspire them. Or rather, you could, if you stopped living in a world of pristine ideology and started getting to grips

with people as they are.
I assure you, you can't. It is not only the Japanese who manage to inspire the extra 2 per cent commitment in their people, which really counts in long term competitive success. And to have your best 'labour' will probably leave you to join your competitors, even for lower wages, if your competitors give them a share of their profits.
You make other points in your letter. You say that employees shareholders may be tempted to purchase too much labour or pay it too highly. My feeling is that an employee is going to be a dashed sight more reasonable in the annual negotiations if he stands to benefit from profit than if he does not. As a shareholder he can certainly vote against me, but I shall make sure he does not tell me how to run the business, any more than you, as one of my shareholders, do. Certainly it may be less comfortable to deal with employee shareholders than to deal with City shareholders—but frankly I am not so sure! Have faith in my ability to deal with the political aspects of my job, George.
Finally you say you are worried about unemployment. My feeling is that when employees are committed to their companies, the cake gets bigger. The thing which will reduce unemployment is a booming, internationally competitive economy. For that you need to inspire your people. And profit sharing will help. It is an idea which will help us to create wealth rather than just defend privilege, and that is what we need. With best wishes, Rodney.

D. E. Erdal, Kirkcaldy, Glenrothes, Fife.



Mid-term messages

By Peter Riddell, Political Editor

AS Mr Nick Raynsford took his seat on the opposition benches in the Commons yesterday afternoon, one crucial question might have worried Labour strategists. Will his Fulham by-election victory last Thursday at last give Labour the impetus to move clearly ahead of the other parties in the opinion polls?
Since the 1983 general election, the story of the polls has been primarily one of Labour frustration, after an initial recovery, and then of shifts mainly between the Tories and the SDP/Liberal Alliance. Labour has been stuck in an unusually narrow range of 35 to 37 per cent.

The graphs are based on averages of all the main published polls on a quarterly basis in the last and current parliaments. The sample is over 15,000 rather than the 1,000 or so of each individual survey. This means that variations between sampling methods and break results.

The main contrast is in the degree of volatility. In the 1979-83 parliament confidence in both the Tories and Labour was badly shaken and the Alliance burst on the scene. This resulted in large movements between the parties. However, in the current parliament, party support has shown less variation as three-party politics has become established. Initially, though, in the autumn of 1983, after the election of Mr Neil Kinnock as party leader, there was a sharp rise in Labour support to over 35 per cent from the historically low level of 28 per cent in the 1983 election. This was at the expense of the Alliance as Tory support remained high.

Then, from late 1984 onwards, Conservative support began to slip back, almost entirely helping the Alliance. The result has been a rough three-way split, with Labour having the biggest share, then the Tories and the Alliance. Moreover, government fortunes are usually at their lowest and those of the main opposition parties at their peak during a mid-term period, before ratings narrow as an election approaches. Professor Anthony King of Essex University has shown, on the basis of Gallup data, that all seven governments since the mid-1950s have suffered a mid-term slump in their popularity. This has varied between a loss of 16.5 percentage points for the 1966 Wilson administration and 2.7 points for the Callaghan government. The drop in Conservative support since the 1983 election has not been out of line with past experience. The key difference compared with 1979 and before is that support for the opposition parties is split and Labour's share is less than that of other oppositions in mid-term. In particular, the Alliance seemed, before Fulham at any rate, to have been building a solid core of at least 25 to 28 per cent.

Some Labour strategists believe that its rating needs to be well above 40 per cent if the party is to have the necessary cushion of support in the pre-election period. On this view, Tory support could recover thanks to a continued rise in living standards, tax cuts, the possibility of a flattening out of unemployment and the avoidance of controversial legislation after the current session.

party in a hung parliament, if not outright victor.

The opposition parties can, however, comfort themselves with the Market and Opinion Research International figures showing greatly increased dissatisfaction with Mrs Thatcher's performance as Prime Minister. There is also more concern about issues such as education and health on which Labour traditionally scores better than the Tories.

Nothing is predictable in three-party politics. But the evidence of past parliaments is that Labour needs to have a higher opinion poll rating than its current standing to have a realistic chance of office. Hence, many Labour leaders believe that the party can realistically hope to increase its number of MPs only from 210 (post-Fulham) to between 270 and 280 out of 630, though this is better than the semi-annihilation many feared in 1983. With a few more seats Labour could become the largest single party in a hung parliament. But this also depends on the Alliance more than doubling its current total of 25 MPs.

By-election successes like Labour's at Fulham are a poor guide to the outcome of subsequent general elections—even more so now with a more complicated electoral pattern than just Labour versus Tory. But such victories do have a psychological impact.

That is why attention has now turned to the local elections in London and the big cities on May 8 (where Labour did well in seats last fought during the Falklands war in 1982) and to the Rydal and West Derbyshire by-elections (where the Alliance has to do well to retain credibility).

All but a handful of opinion polls over the past year have implied a hung parliament with Labour as the largest single party. But, given past mid-term and the uncertainties of three-party politics, a continued Conservative majority is equally plausible.

Oil exploration and tax

From Lord Ezra
Sir—I wish to support the conclusion reached by Mr Max Wilkinson in his article on world oil (April 11). The dramatic fall in the price of oil has begun to have a major adverse impact on the level of oil exploration in relatively high cost areas such as the North Sea. This is inevitable under present arrangements,

which link exploration with the petroleum revenue tax. Any change in the fiscal regime for stimulating exploration is now desirable. Otherwise we might find ourselves with diminished productive capacity at a time when the oil will be needed more than it is at present.
Ezra, House of Lords, SW1.

Inadequately prepared exam

From Mr P. Anderson
Sir—I must take issue with the notion in your leader April 9 that we are entering a period of relative calm in our state schools.

Experimental examination should be brought in full and hearty co-operation of the teaching unions. Perhaps you do not realise that the GCE and CSE examinations will not be awarded in an alternative. It is inevitable that many children will be forced to take examinations for which they have not been prepared.

I am a parent of a child who is due to take the new GCSE examination in June 1986. Some of his teachers are refusing to teach the new syllabus, as they maintain the examination has been inadequately prepared, and there are insufficient funds for required new books and equipment. I am not taking this situation calmly but I and many other parents are certainly not!

If the General Election happens to occur in June 1986, I cannot believe that many of the affected parents, contemplating their children's blighted examination prospects, will be supporting this Government.
P. E. Anderson, 22, Woodstock Road North, St Albans, Herts.

Undisciplined accountants

From the Vice-Chairman, British Railways Board
Sir—The letter you published on April 8, from the Under-Secretary, Chartered Association of Certified Accountants, highlights the confused and confusing state of the accountancy profession in the UK today.

to this confusion the profession's inability to agree on fundamental issues such as accounting for changing price levels and emerging uncertainty about the role of auditors, no wonder clients and potential new entrants to the profession are confused and that there is scope for unqualified accountants to increase the confusion.

There are six chartered bodies of accountants. Members of only three of these bodies can use the designation 'chartered accountant', some of their members are entitled to practising certificates, and there is a seemingly little prospect of a unified profession in the foreseeable future. Add

to these issues and stopped bickering among themselves about their parentage and the small print on their membership certificates.
Derek Fowler, PO Box 100, Euston Square NW1.

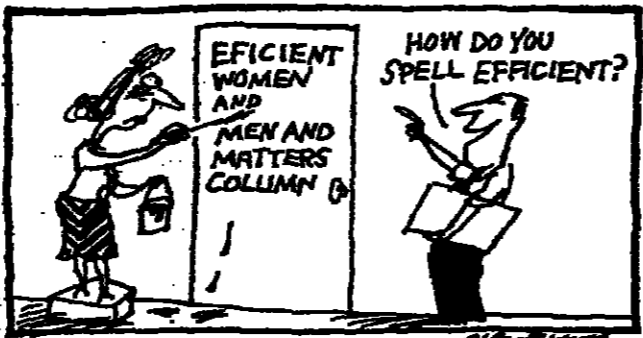
Budget handouts or tax reform

From the Chairman, Wider Share Ownership Council
Sir—Your editorial (April 8) rehearses the compelling arguments, both logical and practical, for replacing the present income tax regime with the expenditure tax alternative. Surely, however, you are seriously adrift in saying that with the proposed introduction of personal equity plans, Mr Lawson took a significant, if unadmitted, step in this direction.

process in that the investor's ability to tax for the year concerned is reduced by the amount of the investment; and this also (as the council has again repeatedly pointed out) is precisely the line taken by the previous Chancellor in introducing the business expansion scheme.

Such a step might indeed have been attributed to the Chancellor if he had accepted the recommendation of this council (made annually for many years past) and introduced an investment incentive scheme similar to the French Loi Monory. In a scheme of that type the tax incentive is directly related to the saving

Both these schemes, therefore, were steps in the direction of an expenditure tax. What the Chancellor has done, however, is to concentrate his tax reliefs on dividend income and capital gains. Although FEPs are naturally welcomed by this council as a further encouragement for wider share ownership, in the strict context of your editorial the step Mr Lawson has taken is more properly described as retrograde.
Edgar Palmountain, 94, St Paul's Churchyard, EC4.



Efficient women and matters

From Mrs E. Parsons
Sir—On April 3 there was an item on efficient women under the heading 'Men and

Matters.' Do these women count as men or matters? (Mrs) Elizabeth Parsons, 11 Northam St, E9

A huge fall in unemployment

From Professor R. Lazard
Sir—The discussion of unemployment benefits is grossly distorted when people like Mr Bennett (March 22) imply that most of the unemployed would not consider a job at, say, £100 a week. The facts are as follows.

Institute for Fiscal Studies). If we guaranteed a one-year job at around £100 a week to the adult long-term unemployed, I have no doubt that the majority would take it.

This would lead to a huge fall in unemployment at a manageable cost to the Exchequer (less £50,000 jobs at a cost of £3bn). It would not cause extra inflation. If the Government is serious about unemployment, the job guarantee should be its first priority. (Prof) Richard Lazard, Centre for Labour Economics, London School of Economics, Houghton Street, WC2.

Unemployment benefits are grossly distorted when people like Mr Bennett (March 22) imply that most of the unemployed would not consider a job at, say, £100 a week. The facts are as follows. Of unemployed men half are unmarried (Supplementary Benefit worth around £50). Only one in five have as many as two children (Supplementary Benefit worth around £90). So it is not surprising that the average cost of unemployment is 40 per cent poorer than when he was in work (estimates of the

Nuclear power economics

From Dr L. Brookes
Sir—Debates about energy would be less stimulating if Professor Peter Odell March 25 and April 9 were not around. Unfortunately much of the stimulation arises from exaggeration. It is really saying that for the next several decades the CEBG will be able to buy coal and heavy fuel oil in 100 million ton quantities at prices only one third of what they were in 1981? One factor he may have overlooked is that internationally traded fuels are usually quoted in dollars; the pound stood at \$2.44 in 1981 as against about \$1.45 today.

turn to nuclear fuels in that event than we were on the previous rounds.

The fall in oil prices was due to the collapse of the OPEC cartel which led to the impact on OPEC's highly geared position of a world recession (at least partly due to the energy price increases themselves) and the substitution of other sources of energy for OPEC oil. One important alternative source has been non-OPEC oil, some of which may not be economically viable at prices below \$10 per barrel. For Europe another important substitute has been nuclear energy—which accounted for only 3 per cent of Europe's electricity in 1973 but over 25 per cent today. If the much reduced oil prices led to a world economic upturn, OPEC's position will be as highly geared on the way up as it was on the way down and it seems unlikely that we shall be any less glad to be able to

Nuclear energy was an economic proposition before the energy price hikes of the 1970s because, although the alternative fossil fuels were cheap, capital plant costs were much lower in real terms. Some writers from the nuclear industry predicted that high fossil fuel prices would be bad for nuclear power because they would push up capital costs and lead to an economic downturn and a slump in orders for power plants, and this is indeed what happened. If we are now to see a return to lower energy prices we should also see the fall in capital costs which tends to favour capital-intensive systems like nuclear power, and rates of economic growth to produce the economies of replication that have eluded nuclear power construction in but a few countries, and the conversion of the economic case for new nuclear plants into one for new firm power instead of system cost savings alone.

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Hypermarkets and the battle for Wimbledon

From the Chairman, Development Committee, London Borough of Merton
Sir—Mr N. Rennie (April 9) commented that your article on Wimbledon town centre was timely. In that I can only agree it is unfortunate, therefore, that he should carry on to exaggerate and misrepresent the position.

cell by Communications Research last summer. The Grey-coat proposals for Queen's Road, however, frustrate these policies. It is clearly not the Conservative administration which is acting 'despite the strong views of residents.' It is, indeed, policy that Wimbledon should have a high quality distinguished shopping centre. (Councillor) A. J. M. Chamberlain, Via Crown House, London Road, Morden, Surrey.

lished suburban High Streets with possible devastating results. It knows that its policy is opposed by the councils concerned, many of them Conservative. The Department of Environment has proved unwilling to call in these planning applications. The GLC contested them unsuccessfully, mainly because their proposals to define the circumstances under which hypermarkets could be built were dismissed by central government—leaving a planning vacuum that is currently being exploited by the developers.

There are now proposals to site several hypermarkets along the A3, with some in the Green Belt. At the same time, Kingdon are attempting to Croydonise their town centres. Each development seems to be considered separately, whereas common sense suggests that their combined impact needs investigation. From how far

Skeynhawk's proposals for the Queen's Road site cannot reasonably be described as 'Croydon-style.' Croydon is characterised by a large number of office blocks from about eight to over 20 storeys high, and a 1960s-style one-storey shop development. In contrast, the Skeynhawk proposal is for a modern covered, but naturally lit shopping centre, with only a small office content not above second floor level.

From Mr P. Jackson
Sir—The controversy over the development of Wimbledon High Street is only the tip of the iceberg. The Borough of Merton has a policy of encouraging the building of hypermarkets round its borders, regardless of the impact on its neighbouring boroughs. It admits that these developments will poach trade from the estab-

lished suburban High Streets with possible devastating results. It knows that its policy is opposed by the councils concerned, many of them Conservative. The Department of Environment has proved unwilling to call in these planning applications. The GLC contested them unsuccessfully, mainly because their proposals to define the circumstances under which hypermarkets could be built were dismissed by central government—leaving a planning vacuum that is currently being exploited by the developers.

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# FINANCIAL TIMES

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AN INTERNATIONAL  
PROPERTY SERVICE

Chris Sherwell looks at Singapore's efforts to reverse its trade slide

## Island state scans market horizons

AMONG the regular statistics which have documented Singapore's startling economic contraction over the past year, one - the island state's trade with the outside world - shows how its famous entrepôt role, like so much else, has run into trouble.

In 1985, for the first time in 10 years, the value of Singapore's total trade showed a fall, from \$51.2m (\$51.3m) in 1984 to \$51.08m. More to the point, monthly figures over the past 12 months reveal a relentless slide, and one that seems to be continuing.

In the first two months of 1986, exports fell by 21.1 per cent and 5 per cent on January and February of 1985. Imports were off by 19.3 per cent and 11.8 per cent. Since the middle of last year only one monthly figure - for December's imports - has shown any rise.

Inevitably there are complications in interpreting the statistics. Growth in world trade as a whole slowed markedly in 1985 after an exceptional 1984. It was led by a loss in pace of US imports, and this hurt all the newly industrialising countries of East Asia.

Singapore's problems, moreover, were compounded by a weakening of neighbouring economies and by depressed demand both for commodities and equipment traded through Singapore.

But with the regional outlook still gloomy and every prospect of an unprecedented second successive year of negative economic growth in Singapore, no one is expecting the underlying trend to alter.

As a result Singapore is now looking hard for new markets, for new

products to sell, and for a new dimension to its entrepôt role.

This role has already changed much since Singapore first capitalised on its strategic location and the freeport status which Stamford Raffles established after founding the state in 1819. Its entrepôt trade is no longer confined simply to commodities like rubber, timber, palm oil and spices, imported from the region and exported elsewhere. It also involves the import of industrial and consumer goods from rich countries and their re-export to its neighbours.

Yet, however efficiently this is done, Singapore's neighbours have long sought to take over this trade themselves, leaving the island state to carve out fresh niches for itself. The one most talked about in Singapore these days is "information" - taking advantage of advances in telecommunications technology to become a centre for collecting, processing and supplying information.

Singapore's ambitions go beyond this. It wants to be a "brain services" centre, offering marketable expertise in engineering and construction, in design and maintenance, in architecture and accounting, and in legal and medical services. It wants to build on its existing financial services, covering banking, insurance and futures, to expand its oil trading role and to become a counter-trade centre.

Little of this can be done quickly, so in the meantime Singapore hopes its counter-recessionary measures will help maintain the island's vital role. Its port, one of the busiest in the world and Asia's largest

trans-shipment centre, certainly wants to stay that way, and last month the Port of Singapore Authority announced yet more cuts in charges, adding another \$545m to the \$550m in revenues foregone through reductions in 1985.

The search for new markets, and for new products to sell, is spearheaded by the Government's Trade Development Board (TDB), now in its fourth year and charged with promoting the country's trade. Scarcely a fortnight goes by these days without some fresh announcement of moves to develop trade further.

Only last week heavy publicity was being given to its efforts to set up international purchasing offices in Singapore. US manufacturers such as IBM, AT & T and Kodak have already done so, as have Northern Telecom, Philips and Sony. The TDB is trying to persuade more Japanese companies, such as NEC, Hitachi, Canon and Fujitsu to follow suit.

Last week, too, a TDB-led delegation of officials from government and private sector companies visited Burma, while a similar team travelled to Manchester in the UK at the end of last month on the first Singapore Airlines flight on this new route.

The main overall effort, however, is being concentrated on China and India, both huge potential markets. Missions were sent to each last year, and Singapore needs only a morsel of the business to benefit greatly.

The search is also being spread wider. This year missions will go to

North and West Africa in June, and to Eastern Europe in September. Canada is another target, and altogether 25 missions are planned for the fiscal year which has just begun.

That compares with 19 in 1985-86 and only six the previous year. Singapore will also participate in 48 international fairs, while the TDB, having opened three new offices last year, will set up three more this year, in France, the US and in China.

Among the new products Singapore would like to sell in existing markets, the TDB lists jewellery in Japan, electronics in Australia and industrial machinery in the Middle East. To all rich countries it would like to export high quality products like fashion wear, specialty food, quality furniture and industrial electronics goods.

Helping in the promotion is no less a person than Mr Lee Kuan Yew, the Prime Minister. Over the past nine months he has visited China, the US, Indonesia, Burma, Thailand, New Zealand, Fiji and Australia. No opportunity has been missed by Mr Lee or his ministers to promote Singapore as a place to invest or trade with, and to explain how it is combating the recession.

Singapore's virtues of its own free trade practices, Singapore also loses no chance to point out its worries over protectionist trends abroad. It makes no secret of its belief, for example, that Japan should open up its markets, and last year even presented an envoy of Prime Minister Yasuhiro Nakasone with a list of 33 products it would like to

see Japan include in its liberalising measures.

Similarly Mr Lee, in a press interview earlier this month, urged the US not to neglect the interests of all the non-Communist nations of South-East Asia over trade in tin, rubber and textiles, and especially over the Generalised System of Preferences, under which developing country exports are given tariff privileges.

This is particularly important for Singapore. One of its great fears for the future is its inevitable "graduation" to developed country status, which would halt these privileges. Last year it became embroiled in a dispute with New Zealand when Wellington, as part of its own trade liberalisation, decided to end privileges for countries with per capita GNP's higher than 70 per cent of New Zealand's.

Singapore saw this as the thin end of the wedge and with the help of its Association of South-East Asia Nations (Asean) partners persuaded New Zealand to back down. Singapore feels GNP is a misleading measure of relative wealth because of the large foreign component in its economy. More generally, it feels products, and not countries, should be "graduated."

For all this, it cannot be long before Singapore is treated as a developed country, especially as its current economic setbacks cannot be expected to last indefinitely. Times will undoubtedly be tough for the next two years at least. But the country has everything to play for - and few people feel that its well-established trading role can ever actually be lost.

## THE LEX COLUMN

### Saatchi, Saatchi & Spendit

The £406m that Saatchi is raising is not the largest rights issue in the history of the London market, though it comes pretty close behind Hanson Trust's memorably indigestible offering last year. Even if Saatchi has signalled the beginning of a heavy rights issue season, that need not of itself send the market into a prolonged reverse. Rights issues may have been in short supply lately, but takeover activity has kept underwriting capacity at a fairly full stretch. And the escalator has continued going up throughout.

If it is a fraction short in sheer size, the Saatchi issue is an undoubted winner for corporate cheer. A seven-for-eight increase in the issued ordinary capital, aimed almost entirely at acquisitions yet to come, is about as heavy as the market can be expected to bear and may sit rather heavily on the share price over the coming months. But a near doubling of Saatchi's market capitalisation is as nothing to the effect on a balance sheet that had remarkably little in the way of equity: the issue increases Saatchi's tangible asset base by about 550 per cent. Assuming that Saatchi spends the money at a fair speed, the resulting amortisation of goodwill is nevertheless bound to start making inroads on its spanking new share premium account.

More cash and a bigger equity base jointly provide a licence to spend money with considerable abandon. If Saatchi were unexpectantly stuck with the entire proceeds for a full four months, £12m of interest income would still improve earnings per share. But the earnings forecast of 20 per cent growth does no more than add the notional interest to the £52m that the market was looking for. It is the reaction to Saatchi's shopping that will decide where the shares go from here.

#### Elders/BHP

The cross-holding cemented yesterday between BHP and Elders DXL was all too reminiscent of the equity links established by Hong-kong Land and Jardine Matheson in 1981.

The purpose of both transactions was plainly defensive - Mr Robert

Holmes & Court is a worthy successor to Li Kashing - and sorely looked to be in the best interests of shareholders in either company. The Land-Matheson tie-up brought nothing but misery to all concerned and it is hard to see much commercial logic in yesterday's deal.

In both cases a small and over-heated stock market dominated by a handful of entrepreneurs with long credit lines created the conditions for corporate incest.

In contrast to the Hong Kong arrangement, which was an effective lock-out, the BHP/Elders link looks highly unstable. The Melbourne Stock Exchange and the National Companies and Securities Commission are both asking awkward questions about the recent stock market activity and, even if the two companies will still have Mr Holmes & Court to reckon with.

Yesterday he took advantage of the stock market conditions he had helped to create by launching a four for five rights issue through Bell Resources which will leave his company no more than 200 per cent geared. In the current Australian climate that scarcely counts as gearing at all. But, while Bell may press ahead with his bid for BHP, its task has been made immeasurably more complex by the weekend's events.

The BHP holdings in Elders, once converted into 20 per cent of issued equity, almost immediately, taken together with the other firm Elders holdings, they effectively prevent Bell from securing control of BHP through Elders. If Bell is to succeed through a direct assault it will now need to secure another 20 per cent or so of BHP equity. And even after the rights issue, that looks a tall order.

The possible permutations are almost endless. An alliance between Bell and Elders looks the least likely, while the only arrangement with much to recommend it is an offer by BHP for both Elders and Bell Resources. This would enable BHP to cancel around 40 per cent of its equity, boosting both assets and earnings per share.

It would leave Mr Holmes & Court with a profit which could be as high as AS\$300m and presumably put Mr Elliott of Elders in the driving seat at BHP. From that vantage point he

could bid for Allied-Lyons without needing to make friends of either the Monopolies Commission or his bankers.

#### Evered/McKechnie

The charms of the UK engineering sector had been well hidden until a few would-be conglomerates began to scrape away the muck to reveal the brass underneath.

One such is Evered, whose £116m offer for McKechnie Brothers yesterday follows last week's £175m bid from another, F.H. Tomkins. For Pegasus-Hattersley. The former deal owes much to the earlier efforts of a third, Williams, which offered £140m for McKechnie in February.

Hardly a company in the sector can feel safe from the attentions of a determined expand-by-acquisition group, especially as many stand on p/e ratios in the low teens making them targets for higher-rated companies which can perform the trick of pushing their own earnings per share ahead after winning all-paper bids.

McKechnie is unfortunately placed having only just escaped from Williams by a narrow vote of shareholders who may be swayed by the new, higher offer even if it is not backed by a cash alternative. Its profit record is steady rather than sensational and it has already forecast pre-tax profits for the year to end July of £16m.

Evered's offer puts a multiple of 14% times on forecast earnings, while its own shares stand on a historic p/e ratio of 18.8.

That exit rating may look cheap compared to the fancy prices being paid elsewhere in the market, but engineering has been viewed as a low margin activity.

Evered's argument is that a much higher return on sales, of say 10 per cent, can be achieved, though so far it has not managed to reach that target throughout its own group. While McKechnie had been making some of the right moves towards cutting out the less profitable parts, it still had large chunks of turnover producing not very high margins. If McKechnie shareholders believe the Evered promise of faster action, other engineers should expect bids.

## Seki City sits on cutting edge of yen's sharp increase

BY CARLA RAPOPORT IN TOKYO

MR AKIRA HASEGAWA gripped a piece of fried seaweed with his chopsticks, dipped it in soy sauce and said: "My city lives on exports. Now we must change. We must find new products to sell to Japanese customers."

Mr Hasegawa, 60, lives in Seki City, a picturesque town in central Japan where local residents have been making swords and knives for over 750 years. Seki ranks with Sheffield of the UK and Solingen of West Germany as one of the world's leading centres of knives, shears and cutlery production.

Since last September, when the yen began its steep appreciation against foreign currencies, life in Seki started to change.

Today, cases of goods intended for exports are gathering dust, large machines are quiet half the week and many workers are told to stay at home. Exports of close to ¥300m (\$167.4m) in 1984 dropped to around ¥27bn last year and are projected to go below ¥21bn this year.

For a town of 64,000 people, where 8,000 work in the cutlery business, the yen's appreciation amounts to the most serious problem it had faced since the Second World War.

"Usually, we work eight hours a day. Now it's five hours. The rest of the time we work on new products," says Mr Mitsuzo Sumikama, president of Sumikama Cutlery. His ex-

port business has dropped by 60 per cent in recent months, he says. Upstairs in his empty showroom it was not hard to see why Sumikama may have to change its product line.

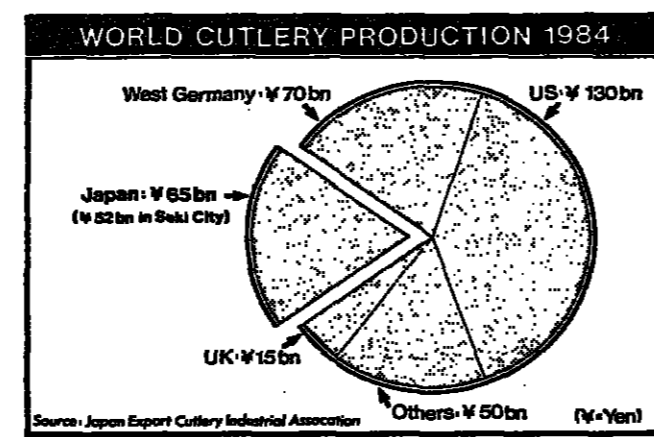
There, displayed in bright English signs, were cheap cocktail fork sets, egg slicers, pizza cutters and fondue sets. Mr Hasegawa, director of Japan Export Cutlery Industrial Association, waves his hand over rows of these products: "In the future Korea and Taiwan will make these things."

And what will Seki make? "Cutlery for export is the cheapest kind," says Mr Sumikama. "Japanese knives have to be of the finest quality. Americans use knives to cut vegetables, we use them to slice meats and fish very finely and to mince our vegetables."

Therefore, he will borrow ¥1.5bn to invest in equipment which will allow him to make higher quality goods for finicky Japanese customers.

This loan will be borrowed at a special reduced rate because of a ¥300bn emergency loan programme for exporters, recently approved by the Japanese Government. Like other industries grown out of a craft tradition, Seki's factories can use the help.

Seki is proof that large areas of Japanese industry live in a different era from the high-tech, robo-



used factories of a Nissan or Toshiba. In Sumikama's factory, for example, a worker manually places bits of metal in a 200-tonne, 20-year-old scissors press. Walking about the city, one hears solitary workers banging on metal behind garage doors on almost every street.

Indeed, the town has 1,000 "household" companies in addition to its 200 factories. These employ a handful of workers, usually including a mother, father and grandfathers making components for Seki's cutlery exports.

Japan's Ministry for International Trade and Industry would like to see many of these family businesses gradually faded out or rationalised into medium-sized companies. Few in Seki willingly share such goals.

Take the 73-year-old owner of a household company which makes wooden cases for knife and scissor sets. In spite of the brand-new Toyota outside his house, he was dressed like an elderly raggedy man and his office looked and felt like the inside of an ashtray. But his views were emphatic.

"This import/export imbalance is caused by large enterprises, cars, electronics, machinery, not by our knife blocks. We are very small, it is not reasonable that the higher yen only hurts us. It is impossible to ask my son to join this business. This business must continue by someone, but who?"

He plans to switch to domestic sales and has asked his staff to accept a 20 per cent pay cut. These workers now earn between ¥100,000 to ¥200,000 a month. But as their average age is 63, many receive some social security benefits, and so won't be too badly off, he says.

This company-owner's son is a lawyer trained at Tokyo University and lives in Tokyo.

Would his son want to join the business even if it was thriving? Avoiding the question, the businessman pulls out a lightweight, inexpensive knife block he has designed to recapture the export market.

"We don't think the yen will stay at ¥160 to the dollar forever," he says.

## US-Japan trade initiative

Continued from Page 1

still refusing to give details of which new sectors will be added to this list.

White House officials have been going out of their way to emphasise the areas of agreement that exist between the US and Japan, and so far as possible, to minimise the continuing frictions over the US's \$50bn bilateral trade deficit with Japan.

In part, this reflects a desire to create a positive atmosphere ahead of the forthcoming economic summit in Tokyo.

Another reason for the US desire to play down any differences and work towards a successful summit is their desire not to create any obstacles to Mr Nakasone's chances of securing a third term.

Separately, at a press briefing Mr Nakasone said that he expected the US trade balance with Japan to show "tangible" improvements within about six months as a result of yen/dollar exchange rate adjustments, Japanese efforts to stimulate domestic demand and other factors.

## EEC plans curbs on Libya

Continued from Page 1

pressure on Libya, and avoid the need for any military action.

The joint position represents a considerable hardening in the attitude of the member-states, and particularly of the Greek Government, which only in January had blocked any mention of Libya in a condemnation of terrorism.

Mr Leo Tindemans, the Belgian Foreign Minister, said the meeting was persuaded on the basis of "convincing evidence" of Libyan involvement in recent terrorist incidents which was presented by Mr Hans van den Broek, his Dutch counterpart and the current Council chairman.

Mr Tindemans said the major concern of the meeting had been to decide on the appropriate European action to be taken, rather than on how to restrain the US from unilateral action.

"We share American outrage at the outbreak of terrorism," he said, referring to the recent bombings of a TWA airliner over the Mediterranean and a night club frequented by US servicemen in West Berlin. He none the less stressed to the meeting that some 200 German civilians had been injured, and a Turkish woman killed in Berlin in addition to the death of a US serviceman and wounding of some 15 others.

A working group of national officials, meeting in The Hague today, is being asked to identify further appropriate security measures and the application of diplomatic immu-

nity and consular privileges, and report back to next week's meeting of foreign ministers.

Tony Walker adds from Tripoli: Libya has renewed its threats to carry out suicide missions against Americans if the US bombs selected Libyan targets.

Revolutionary committees, the backbone of Col Gaddafi's rule, passed resolutions on Sunday night in Tripoli and Benghazi saying that Libya was prepared to "strike against America on its own ground."

Zahf Al Akhdar, the revolutionary committees' publication, said: "Groups of suicide squads are now ready awaiting only a signal to begin executing courageous operations to pursue Americans one by one and strike them the mightiest blows."

These threats are similar to those issued several weeks ago by Libya when the US hit at radar and missile installations on the disputed Gulf of Sirte.

Lengthy resolutions passed on Sunday also said that revolutionary guards were ready to replace workers in oil installations and factories to protect facilities against American aggression.

There was little overt sign of tension in Tripoli yesterday, although Western officials said the atmosphere was more edgy than during previous crises, such as last month's US-Libyan clashes in the Gulf of Sirte.

## British industry's input costs plummet

By Philip Stephens in London

BRITISH industry's fuel and materials costs fell by 10.9 per cent in the year to March, the sharpest drop since the 1950s, as manufacturers continued to benefit from the collapse in oil prices and weak international commodity prices.

The fall has reinforced confidence that retail price inflation will soon drop to below 4 per cent and that the Government's target of 3.5 per cent for the last quarter of the year is well within reach.

The Department of Trade and Industry said that its unadjusted index of input costs fell by 3.1 per cent during the month, due largely to lower fuel costs, smaller electricity bills and the strength of the pound against the dollar.

Manufacturers' output prices, which reflect labour costs, profit margins and other overheads as well as materials costs, rose by 0.8 per cent in March, but the annual increase fell back to 5 per cent from 5.1 per cent in February.

The pace of increase in factory gate prices mainly reflects the continued buoyant growth of average earnings. The current rate is none the less, the slowest since the beginning of the 1970s.

The expectation in financial markets is that falling home loan costs and lower petrol prices will soon feed through into lower retail price inflation. London broker Laing and Crucikbank, for example, is forecasting that Friday's figures for the March retail price index will show a drop from February's 5.1 per cent to 4.4 per cent and that the rate for April could be as low as 3.5 per cent.

Civil service officials said that of the 10.9 per cent fall in input costs over the last year, about a third could be attributed to lower oil prices and there are likely to be further reductions in the pipeline.

The Department of Trade and Industry also publishes a seasonally-adjusted index of materials and fuel costs, which showed a fall of 1.5 per cent in March and the same 10.9 per cent drop over the year.

Of the 0.8 per cent increase in output costs over the month, about a third resulted from the increase in tobacco duties announced in the budget last month.

The improved inflation outlook and prospects for falling interest rates worldwide has strengthened expectations of further reductions in Britain's borrowing costs later this year.

The Government has warned, however, that a major reduction in rates will depend on a significantly lower level of pay awards in the next wage round, a view reinforced last week in the Bank of England's Quarterly Bulletin.

The present pace of earnings and productivity growth suggests that Britain still has a "core" inflation rate of close to 5 per cent, well above that of its international competitors.

## World Weather

Location	Temp	Wind	Cloud	Pressure	Temp	Wind	Cloud	Pressure
Algeria	14	57	F	10	58	F	10	64
Alexandria	19	65	F	7	45	F	10	59
Amsterdam	8	47	F	6	51	F	10	64
Paris	16	61	F	13	55	F	10	64
Bombay	27	81	F	8	43	F	10	64
Calcutta	31	88	F	18	61	F	10	64
Hong Kong	24	75	F	22	74	F	10	64
London	14	57	F	11	52	F	10	64
Madras	27	81	F	15	58	F	10	64
Rangoon	27	81	F	5	41	F	10	64
Shanghai	13	55	F	3	38	F	10	64
Singapore	27	81	F	2	36	F	10	64
Tokyo	13	55	F	1	35	F	10	64
Washington	7	45	F	2	38	F	10	64
Yokohama	13	55	F	3	38	F	10	64
Delhi	27	81	F	27	77	F	10	64
Jaipur	31	88	F	27	77	F	10	64
Kolkata	31	88	F	27	77	F	10	64
Madras	27	81	F	27	77	F	10	64
Calcutta	31	88	F	27	77	F	10	64
Chennai	31	88	F	27	77	F	10	64
Coimbatore	31	88	F	27	77	F	10	64
Cuttack	31	88	F	27	77	F	10	64
Durgam	31	88	F	27	77	F	10	64
Faridkot	31	88	F	27	77	F	10	64
Gurgaon	31	88	F	27	77	F	10	64
Haridwar	31	88	F	27	77	F	10	64
Jammu	31	88	F	27	77	F	10	64
Lahore	31	88	F	27	77	F	10	64
Lucknow	31	88	F	27	77	F	10	64
Mumbai	31	88	F	27	77	F	10	64
Nagpur	31	88	F	27	77	F	10	64
Patna	31	88	F	27	77	F	10	64
Rajkot	31	88	F	27	77	F	10	64
Ranchi	31	88	F	27	77	F	10	64
Surat	31	88	F	27	77	F	10	64
Tripura	31	88	F	27	77	F	10	64
Ujjain	31	88	F	27	77	F	1	



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SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**

Tuesday April 15 1986

**Elf curtails spending in wake of oil price fall**

By PAUL BETTS IN PARIS

ELF AQUITAINE, the state-controlled oil group and France's largest enterprise, expects to lose FFf 6bn (\$833m) in cash flow this year because of the collapse of oil prices. This has forced it to make substantial cuts in its exploration and general investment budget to cover the cash flow decline.

Mr Philippe Huchache, Elf's financial director, said the French oil group had estimated in its initial budget cash flow this year to total about FFf 25bn. This was based on a Brent oil price of US\$24.50 a barrel and a US dollar at FFf 6.25.

But the revised Elf estimates use as a base a Brent oil price of \$15 a barrel and a rate of FFf 7.50. According to the group's best estimates, this will lead to a loss of FFf 6bn in cash flow this year bringing the total cash flow figure down to FFf 19bn for 1986.

To compensate for this decline, Elf is planning to reduce its exploration budget by FFf 2bn this year to FFf 4bn from an original target of FFf 6bn. The year before Elf spent FFf 6.4bn on exploration.

Mr Huchache also said the group was planning a further FFf 2bn-2.5bn in savings by postponing a number of investments in other sectors outside exploration. This will reduce total investments this year by between FFf 4bn-4.5bn from the original target of FFf 23.5bn for 1986.

The cuts will bring investment spending in line with the latest cash flow expectations of FFf 19bn for 1986, enabling the company to pursue its policy of financing its investments out of cash flow.

Spending cuts mainly affected Elf's oil sector and not chemical and health care operations. Mr Huchache said Elf was not halting any of its big oil projects including those in the North Sea, Angola and Congo.

The group would review the overall situation this summer to draw up its investment strategy for the next two years.

The Elf finance director said the group, like other international oil companies, was also anxious to moderate the growth of general costs by a rate of about 10 per cent.

Upstream oil operations have been mainly responsible for the decline in cash flow. Elf, however, was now earning money on its previously loss-making refining operations.

Although the group had a downstream loss of FFf 600m last year, these operations were balanced in the last quarter of 1985 and have continued to earn money this year.

Chemical operations were continuing to break even this year as they had done at the end of last year. Although feedstock prices were lower, the prices of Elf's principal chemical products had also declined. Moreover, the decline of the dollar against the French franc had also hit the competitiveness of Elf's chemical products in Far East and Latin American markets and benefited US producers in these areas.

**Banks upset over Screg**

By David Marsh in Paris

TOP FRENCH banks have been upset by the failure of leading foreign banks based in Paris, including Citibank of the US and Barclays of Britain, to take part in a loan restructuring operation for Screg, the troubled building group which has just passed to the control of Bouygues, the country's biggest construction company.

This has revived bitterness among French banks, most of which are owned by the state, that foreign banks in Paris have received more generous treatment in a series of corporate rescue packages mounted for troubled companies in France in the past few years.

Bouygues last week raised to 30 per cent its stake in Screg, which lost FFf 1.75bn (\$243m) last year. At the same time Bouygues finalised a debt restructuring package with Screg's leading banks, under which the banks agreed to forego about FFf 850m through a mixture of loan write-offs and payments to Bouygues to assure eventual repayment of guarantees covering Screg contracts.

Banque Nationale de Paris - making clear that the view was shared by Crédit Lyonnais, Banque Indosuez and Société Générale, the other banks exposed to Screg - said the affair had been "extremely disagreeable."

Mr Michel Freyche, chairman of the Banque Française du Commerce Extérieur, the French foreign trade financing bank lending to Screg, said he was "shocked" by the attitude of the foreign banks among lenders to Screg.

Mr Freyche said: "We could not understand that they did not show solidarity with indigenous French banks. This attitude could harm future relations of foreign banks with French companies."

Foreign banks have substantial exposure to Screg, above all in the form of completion guarantees advanced to cover construction projects abroad, including the US. Bouygues said that during the month to April 9 it had managed to complete restructuring accords with most French banks as well as bilateral accords with foreign banks.

Among the foreign banks with exposure to Screg and which did not join in the general accord, apart from Citibank and Barclays, were Continental Illinois, Manufacturers Hanover, European American Bank, American Express and the Arab consortium banks BAI and UBA.

Mr Henri Jacquand, director general of Citibank's Paris branch, called "unfair" the idea that Citibank had "pulled out" of a global accord reached with French banks. "This does not correspond to reality," he said.

He added that Citibank had "substantial exposure" to the Screg subsidiary Dragages et Travaux Publics in "good projects" which he hoped would be completed as planned.

Citibank had not participated in any accord reached by other bankers to Screg. But refusing to sign "a bit of paper on the table" did not imply that Citibank was "the bad guy," he said.

**Deutsche Bank boosts profits**

By JONATHAN CARR IN FRANKFURT

DEUTSCHE BANK, West Germany's biggest bank, has sharply increased earnings again this year after achieving record operating profits in 1985 believed to have totalled more than DM 4bn (\$1.8bn) in the group and DM 2bn in the parent company.

Mr F. Wilhelm Christians, one of the executive board's two "speakers" (co-chairmen), said operating profit in the first two months showed a "very satisfactory plus" while business volume rose by DM 1.1bn (compared with a rise of DM 3.4bn in the whole of last year).

He warned that exaggerated conclusions should not be drawn from this for the whole year, not least because the January-February results were inflated by the massive transaction involving Feidmille-Nobel (the former Flick industrial group), which Deutsche Bank has bought and is bringing to the board. Details of the public issue are expected to be announced next Monday.

The interest margin, the difference between interest earned and paid, had again fallen a little this year from last year's level of 2.98 per cent - itself down on the 3.18 per cent of 1984. Competition for traditional credit business was even tougher and margins slimmer.

Against that, Deutsche Bank continued to boost earnings from commissions and from its own-account dealings in securities and foreign exchange. This was apart from the special profits, probably running in-

will have at most two shareholders.

Mr Alfred Herrhausen, one of the Deutsche's two "speakers" (co-chairmen) said accord had been reached with the Belgium and Dutch partners to acquire 15 per cent of Eurabank - backdated to January 1 this year. But so far there has been no agreement on acquiring Creditanstalt's stake.

However, it is understood the Austrian bank is taking over the remaining 3 per cent from the Belgium and Dutch to strengthen its holding to 25 per cent. Although Eurabank has proved costly to its owners in recent years it has a firm position in the South-East Asian markets and offices in 15 countries. Business volume is about DM 9bn and staff total 1,500.

The Deutsche parent bank raised its interest surplus by just 1.3 per cent to DM 4.27bn and commissions profits by 19.4 per cent to DM 1.30bn. After allowing for personal and other expenses, this produced a "partial" operating profit up by just 0.8 per cent to DM 1.85bn (with Dresdner up by 3.5 per cent and Commerzbank up by 14.8 per cent). On top of this came hefty own-account trading profits.

The Deutsche achieved these results on a modest increase in business volume of just 1.8 per cent to DM 242.7bn in the group and 2.4 per cent to DM 146.8bn in the parent bank.

Currency changes, especially the dollar's fall, were mainly responsible for the small volume increase. Without these fluctuations group business volume would have topped DM 250bn.

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**Swiss bank lifts year-end earnings 10%**

By William Dufforce in Geneva

PARIBAS Suisse, the Swiss bank jointly controlled by Paribas and Groupe Paribas de Paris, increased its net earnings by 10.8 per cent to SFf 67.9m (\$35.4m) last year. The board proposes to raise the shareholders' dividend from SFf 13 to SFf 14 a share, making a total payout of SFf 47.2m, after allocating SFf 17.5m to the reserves.

Paribas Suisse, which is Switzerland's oldest foreign bank and seventh largest measured by equity, has been reducing its dependence on oil trading, which it has specialised in financing, during the past two years.

It has built up its portfolio management business, restructured and extended its commercial credit operation, become increasingly active in bond issuing and share trading and developing its interbank operations.

Mr Jean-Paul Rambaud, the managing director, said oil business now provided only a quarter of the bank's income compared with 70 per cent a few years ago.

The 1985 report shows total assets of SFf 5.7bn and shareholders' equity of SFf 944m.

**Sparkling results put Moët ahead by 27%**

By PAUL BETTS IN PARIS

MOËT-HENNESSY, the leading French champagne and cognac group, showed a strong profit rise last year, with net earnings increasing 27 per cent over the previous year and consolidated sales up 12 per cent.

Net earnings rose to FFf 896m (\$94.8m) last year compared with FFf 547m the year before. Before-tax trading profits rose 33 per cent to FFf 1.47bn from FFf 1.1bn, while consolidated sales rose to FFf 7.69bn from FFf 6.84bn.

The group's champagne business saw a 19 per cent advance in sales to FFf 3.4bn last year and pre-tax earnings rose 22 per cent to FFf 871m. The cognac sector's sales increased by 15 per cent to FFf 2.5bn and pre-tax profits rose by 30 per cent to FFf 844m.

Moët-Hennessy's Parisian Christian Dior business lifted sales 13 per cent to FFf 1.7bn. Pre-tax earnings were up 19 per cent to FFf 250m.

The group also announced yesterday it was reinforcing its presence in the horticulture business by increasing its stake in the French Delbart company from 34 per cent to 60 per cent. Delbart is expected to report consolidated sales of FFf 185m for the year ending June 1986 and plans to double turnover during the next four to five years.

Moët-Hennessy diversified into the rose business by acquiring Armstrong nurseries in the US, and the Californian nursery reported a 18 per cent increase in sales. Its losses were also halved to FFf 37m last year from FFf 70m the year before.

Moët-Hennessy said its US flower business should break even in 1986-87.

The group said first quarter volume sales had also continued to advance in most business sectors and especially on export markets. However, the volume sales increase was not reflected in nominal terms with turnover rising by only 1 per cent as a result of the sharp fall in the value of the US dollar.

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**Chase Manhattan achieves 7.5% earnings rise**

By PAUL TAYLOR IN NEW YORK

CHASE MANHATTAN, the third largest US banking group, yesterday reported a 7.5 per cent gain in first-quarter net earnings, which grew to \$144m, or 51.63 a share, from \$134m, or 51.46, in the year-ago period.

The group said the gain reflected higher net interest income and other operating income, including increases in most fee-based income categories, foreign exchange trading profits, dealer trading profits

and in gains from the sales of investment securities which totalled about \$40m in the latest quarter compared with \$20m a year earlier.

Partly off-setting these positive factors were increased operating expenses and higher loan loss provisions. Chase Manhattan also noted that the net earnings in the year-ago first quarter included a \$15m after-tax (\$22m pre-tax) gain on the sale of the company's minority in-

terest in a Japanese leasing company.

In the latest period Chase noted that net interest income increased to \$827m from \$705m a year earlier. The gain reflected a substantially wider net interest rate spread of 4.49 per cent compared with 3.88 per cent a year ago coupled with a \$1.1bn increase in average interest earnings assets.

Chase Manhattan noted that its provision for possible loan losses jumped to \$130m in the latest quarter from \$95m a year ago and net loan charge-offs increased to \$114m compared with \$74m. Domestic loan charge-offs increased by about \$22m to \$76m in the latest period while international net loan charge-offs increased by about \$18m to \$38m.

At the end of March the group said its reserves for possible loan losses stood at \$935m or 1.51 per cent of total loans

**Group raises Warnaco offer**

By Our Financial Staff

W ACQUISITION, the Los Angeles investor group, has again raised its offer for Warnaco, the US clothing retailer, in a bid battle that is being closely watched on Wall Street.

The bidders, chaired by Mr Andrew G. Galez, have sweetened their cash tender offer from \$40 a share to \$44, valuing Warnaco at close to \$430m.

W Acquisition had said last week it would increase its offer to at least \$42.50 a share but only if Warnaco management would agree to be acquired.

**Olivetti set to conclude Triumph-Adler deal**

By ALAN FRIEDMAN IN MILAN

OLIVETTI, the leading Italian of office automation group, is hoping to conclude in the next few weeks its talks with Volkswagen of West Germany on the acquisition of VW's Triumph-Adler office equipment subsidiary.

Neither Olivetti nor Triumph-Adler was willing to comment yesterday on the existence of negotiations. In Nuremberg a Triumph-Adler spokesman repeated the press statement issued last week which said the two companies are discussing "co-operation in research and development and in the exchange of components."

It has been learned, however, that Olivetti and Volkswagen have

been talking about Triumph-Adler for some time. If details over the price to be paid for Triumph-Adler - likely to be by means of shares and cash - can be finalised, a formal announcement could be made in the next few weeks.

The value of the acquisition being discussed is not known, but Volkswagen first bought a 55 per cent shareholding in Triumph-Adler in 1979, when it paid Liton Industries of the US more than DM 300m. Volkswagen now owns 86 per cent of Triumph-Adler.

Olivetti in 1984 derived L251bn (\$230m) turnover from the West German market.

**GORDON PARKER IS MAKING HIS INFLUENCE FELT AT MINING GROUP  
 Newmont's new chief shows his mettle**

By STEFAN WAGSTYL IN LONDON

MR Gordon Parker, chairman and chief executive of Newmont Mining, is steadily stepping out of the shadow of his predecessor, Mr Plato Malozemoff.

That is not easy because Mr Malozemoff, who handed over to Mr Parker late last year, is one of the grand old men of North American mining. He joined Newmont in 1945, became chief executive in 1954 and chairman in 1968. Seventy-six years old, he has stayed on the board as a consultant.

Mr Parker is already making his influence felt. Mr Bill Stedeburg, analyst with New York stockbroker Smith Barney, said: "He's an extremely good man and he's started well."

Wall Street has a high regard for Newmont Mining. So has Consolidated Goldfields of Britain, which selected Newmont from other North American companies when it chose to invest in US mining. It holds a 28 per cent stake.

Newmont has survived the US mining industry recession of the 1980s far better than most North American groups after diversifying successfully over many years, investing in low-cost base metal production in southern Africa, in gold and in energy.

So while Newmont's US copper companies have suffered as badly as other North American copper producers from a drastic fall in prices, the losses incurred in Arizona

have usually been offset by profits made elsewhere.

Last year was an exception. Following heavy extraordinary charges Newmont made its first net loss since the 1950s - \$34.8m.

Mr Parker knows Newmont's strengths and weaknesses well. The 50-year-old South African-born mining engineer was managing director of two of Newmont's affiliates in southern Africa for six years before moving to the New York head office in 1981 and becoming president in 1984.

Mr Parker paid tribute to the diversification strategy which Mr Malozemoff pursued for so long, notably taking the group into large-scale gold production in the 1960s with the opening of a mine at Carlin, Nevada, and in the mid-1970s putting together a consortium to buy Peabody Coal, the biggest coal company in the US. "It was an overt diversification strategy and it worked very well," he said.

Mr Parker is looking to streamline the company. Mr Malozemoff took control of Newmont in the expansive heyday of US mining. Mr Parker lives in more straitened times. Mr Daniel Rollig of investment broker Merrill Lynch said: "Circumstances are different now, Gordon Parker is probably more hard-nosed than Plato was - but then he has to be."

He has also brought a new management style to Newmont, delegat-

ing power to four senior executives, one each for copper, gold, energy and lithium industrial materials.

Mr Stedeburg said: "Plato Malozemoff had all the threads of control running into his hands. Nobody else ever had to make a decision. Gordon Parker has made a very good move."

The biggest test of the Parker approach will be in the US copper companies - Magma Copper and its smaller sister Pinto Valley Copper, which together lost more than \$100m pre-tax last year on sales which amounted to nearly half the group total.

Mr Parker said this could not go on. Newmont has done much to contain costs by cutting the workforce and making investments, for example, in leaching, a process for producing low-cost copper by treating ore with liquid solvents.

But the future of Magma and Pinto Valley will almost certainly be decided when the US copper industry's long-term pay contracts expire on June 30. In industry-wide negotiations on a new deal, Newmont and other copper producers are demanding unprecedented pay cuts of 30 per cent.

If they do not get their way, Newmont is unlikely to make essential investments at Magma, including modernising the smelter so that it meets government anti-pollution standards which come into force in 1988. Mr Parker said Newmont

might accept more years of copper losses not only if it can see profits on the horizon. "Otherwise we must get out of the US copper business."

Mr Parker is keen on energy, which last year made the biggest contribution to group profits - \$40.8m pre-tax. As well as 30.7 per cent of Peabody Coal, Newmont has interests in oil and gas in the US and elsewhere. Mr Parker last year backed the \$165m acquisition of Aminol, the Dutch subsidiary of Phillips Petroleum.

In his eyes, gold is even better. Expansion of Newmont's mines in Nevada (Carlin) and Australia (Telfer) should take production from 215,000 ounces last year to 440,000 ounces in 1988, rising to more than 500,000 ounces.

Elsewhere in the group, Mr Parker has some sorting out to do. Newmont last year wrote down its investments in Foote Mineral, a lithium producer, and Sherritt Gordon Mines, a Canadian chemicals and metals company. It sold off Atlantic Cement, a US cement maker, for \$145m but retained Atlantic's president to investigate possible acquisitions in industrial minerals.

Mr John Tumazos of Wall Street stockbroker Oppenheimer said: "Gordon Parker is proceeding very deliberately. The decisions he is making are long-term. They're going to affect the company for many years to come."

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INTERNATIONAL COMPANIES and FINANCE

# National Gypsum team increases buy-out offer

BY OUR FINANCIAL STAFF

THE BID battle for National Gypsum, the second largest US producer of gypsum (plasterboard) building products, has intensified with a new offer valued by a management-led buyout group at \$1.89bn.

The group, led by Mr John P. Hayes, National Gypsum's chairman and chief executive, raised its bid to \$46 a share in cash and \$38 a share in subordinated discount debentures.

It tops a \$54 a share cash bid made last week by Wickes, the US building materials retailer which emerged from bankruptcy 18 months ago.

The management group had started the bidding process in Janu-

ary by offering \$41 cash and \$17 in debentures for the group.

This original bid was valued at \$52 a share by market analysts. On this basis, the latest bid would be worth about \$64, although the management group is valuing it at \$74 a share, based on 22.8m shares outstanding.

National Gypsum said a special committee of outside directors was evaluating the revised offer from management and the Wickes bid, and was expected to make a recommendation to shareholders.

The committee had recommended the earlier offer from management before the Wickes bid was made.

Officials of Wickes, which is based in California, could not be reached for comment. Wickes has interests in lumber and home furnishings, clothing and manufacturing and vehicle parts.

National Gypsum said the management group planned to submit the new terms to a vote by shareholders on April 25. A vote on the earlier management bid had been scheduled for last week, but was adjourned when Wickes made its offer.

In early trading yesterday on Wall Street, National Gypsum's shares were up 3 3/4 to \$62.

# Ciba to buy US contact lens unit

By John Davies in Frankfurt

CIBA-GEIGY of Basle is to consolidate its position as a leading international producer of contact lenses following a divestment by the Nestlé group.

The chemical company has agreed in principle to acquire the European and North American contact lens activities of Alcon Pharmaceuticals, a Nestlé subsidiary with headquarters in Fort Worth, Texas.

This business, which generates annual turnover said by Nestlé to be between SwFr 20m (\$10.5m) and SwFr 25m per year, is based in the US, Canada, France, Sweden and Denmark with smaller units in five other European countries.

Apart from an operation in Munich, Alcon will retain its activities in the field of contact lens care products, which will continue to be what the American company calls a "core business." Alcon is also an important manufacturer of ophthalmic medicines and surgical products for ophthalmology.

The decision to sell the contact lens assets is explained by "new opportunities for growth in Alcon's core businesses."

Ciba-Geigy, which entered the vision-care sector in 1981, is already a large-scale producer of both contact lenses and lens care solutions. Main activities are those of the Atlanta-based Ciba Vision Care and the German company Titmus Eurocon Kontaktlinsen of Aschaffenburg.

In addition this, the Swiss group last September announced that it planned to purchase the contact lens and lens care business of American Optical Corporation of Southbridge, Massachusetts.

# European orders lift NCR earnings by 15%

BY PAUL TAYLOR IN NEW YORK

NCR, the US computer and transaction processing equipment group, yesterday reported a 15.2 per cent increase in first-quarter net earnings.

The Dayton, Ohio-based group's continued earnings strength was helped by a 14 per cent gain in worldwide revenues paced by strong European orders and the favourable impact of the weaker dollar.

NCR said first-quarter net earnings increased to \$50.23m, or 51 cents a share, from \$43.6m, or 43 cents a share, in the previous year on revenues that grew to \$960.8m from \$842.7m. NCR noted that worldwide incoming orders, including adjustments for order backlog, posted a substantial gain and rose to a record first-quarter level.

The group's first-quarter performance contrasts with that of IBM,

which last week reported only a modest gain in profits and a slight decline in worldwide orders. However, like IBM, NCR noted that the domestic US market remained soft.

Mr Charles Exley, NCR's chairman and president, said: "Orders showed great strength in Europe with growth across all product lines, even before the beneficial effect of currency changes on order backlog. Europe was the pacesetter for incoming order growth and compensated for order softness in the US and other parts of the world."

Mr Exley, who has made revenue growth a high priority for NCR, which has been rapidly expanding its products, noted that the first quarter "was the fourth consecutive quarter of accelerating revenue growth and the second consecutive quarter of double digit growth." He

said revenue growth was particularly strong outside the US.

"Both revenue and incoming order comparisons benefited significantly from the rise in the dollar value of most major currencies during the past year," he said. "The favourable effect of these currency changes is not fully reflected in first-quarter earnings, but earnings in subsequent quarters will benefit if present rates persist."

Nevertheless, Mr Exley added, "in appraising the outlook for the balance of the year, the continued slow growth of the industry as a whole is a source of concern. Despite this, the positive effect of current exchange rates, substantially improved results in our personal computer and micro-electronics operations, and first-quarter incoming order levels lead us to continue to expect a good year for NCR."

# Imasco offers C\$2.4bn for Genstar

By Robert Gibbens in Montreal

IMASCO, the Canadian fast-food, tobacco products and retailing group, is going ahead with its C\$2.4bn share cash offer for all the shares of Genstar Corporation for a total of about C\$2.4bn (US\$1.72bn). Management of Genstar and Imasco have agreed that if the offer is successful by the April 25 expiry date, they will negotiate the sale of Genstar's building materials, waste management and property assets in Canada and the US, leaving only Canada Trust in the hands of Imasco.

This could be achieved by Genstar continuing as a corporate entity and by buying the non-financial services assets back from Imasco. Alternatively some of these assets could be sold to third parties.

Analysts estimate the value of the non-financial assets at about C\$1.5bn. This amount would later be returned to Imasco, reducing the cost of Canada Trust to about C\$1bn.

In this way Imasco, 44-per cent owned by BAT Industries of the UK, would have achieved its aim of becoming a major force in Canada's financial services industry. Political opposition to the takeover has quietened in the past few days.

A week ago when Imasco received endorsements for its offer from the Genstar board, it said it would either pay C\$8 cash per share or Genstar back from Imasco, representing a share in a continuing Genstar and its non-financial assets.

# Profits dip for Rand Mines

By Kenneth Marston in London

LOWER operating profits are reported for the March quarter by the South African gold producers in the Rand Mines Group. The reductions mainly reflect a lower South African gold price following the recovery in the rand against the US dollar in which gold is priced.

There has also been a trend to reduced gold output in line with lower ore grades and reduced milling rates. Blyvooruitzicht, for example, has received an average gold price in the latest quarter of R23,998 (\$12,120) a kilogramme against R25,337 in the previous three months.

The fall in the company's net profit, however, has been cushioned by a lower tax liability. This has also applied in the case of the gold and uranium-producing Harmony.

# Morton Thiokol suffers third-quarter setback

BY TERRY DODSWORTH IN NEW YORK

MORTON THIOKOL, the US aerospace group which built the ill-fated booster rocket on the Challenger spacecraft which exploded in January, incurred a severe slump in earnings in its third quarter with net income at \$38m against \$107m a year ago.

The company said the slide in earnings was mainly the result of a comparison with a period last year when it declared a \$75m extraordinary gain on the sale of certain businesses. On a continuing basis, earnings in the third quarter showed a 12 per cent increase from last year's \$32m.

The earnings figure, the equivalent of 76 cents a share against \$2.18 a share in 1985, was achieved

on sales of \$518m against \$497m in the previous year.

In the first nine months of the fiscal year to the end of March, Morton Thiokol earned \$103m, or \$2.17 a share, compared with \$170m, or \$3.41, in the same period of last year. Sales for the nine months rose to \$1.5bn from \$1.4bn.

Mr Charles Locke, chairman, said the company had been affected by a drop in sales and profits associated with the space shuttle programme during the quarter. But most other activities in the company showed an improvement on their prior-year performance with aerospace profits up by 13 per cent, special chemicals up by 5 per cent and net income in the Salt Group up by 19 per cent.

# Gulf Canada in new bid for Hiram Walker

By Bernard Simon in Toronto

GULF CANADA, a subsidiary of property and resources company Olympia & York, has made a new bid for control of Hiram Walker Resources, the alcoholic beverages group.

"In an offer which valued Hiram at almost C\$5bn (US\$3.6bn) Gulf said it would pay C\$88 for each Hiram common share and C\$74 for each series, class D preferred share tendered on the Ontario and Montreal stock exchanges on April 23. The offer is not open to US residents. It is Canada's largest takeover battle.

Hiram said it had no immediate comment on Gulf's latest offer. O & Y already owns 11 per cent of Hiram's voting shares. Gulf reiterated yesterday it also had the support of Interprovincial PipeLines, Hiram's largest shareholder with a 15 per cent stake.

Mr Paul Reichmann, whose family controls O & Y, said he regretted the animosity that had developed with Hiram. He said: "Had we known it would be unfriendly, we would not have gone near it."

Mr Reichmann said Hiram's directors were mistaken in believing O & Y would dismember the liquor and energy company after acquiring control.

Gulf's new bid is a response to the \$86.50 a share offer earlier this week by the pipeline transmission group TransCanada PipeLine. Hiram's directors have so far spurned Gulf's advances, and earlier advised shareholders to accept the TCPL offer.

# TRW shows 9.3% advance

TRW the US diversified manufacturing group, reported a 9.3 per cent advance in first-quarter net earnings as sales grew 4.1 per cent. TRW's per share net earnings soared by 38.5 per cent, reflecting the impact of the group's aggressive share buy-back programme.

Net earnings increased to \$81.8m or \$2.02 a share fully diluted compared with \$58.8m or \$1.48 a share fully diluted a year ago as sales increased to \$1.49bn from \$1.43bn in the year-ago period.

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period 15th April, 1986 to 15th July, 1986 the Notes will carry an interest rate of 7 1/2% per annum.

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Agent Bank: Morgan Guaranty Trust Company of New York London

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Agent Bank: Morgan Guaranty Trust Company of New York London

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April 15, 1986, London By: Citibank, N.A. (CSSI Dept.), Reference Agent CITIBANK

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April 15, 1986 London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

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ON MONDAY MAY 12, 1986

For further information, please contact:

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April 15, 1986 London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

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April 15, 1986, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

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# INTL. COMPANIES & FINANCE

## Solution sought for SIA's foreign holdings problem

By CHRIS SHERWELL IN SINGAPORE

SINGAPORE International Airlines (SIA), currently facing criticism from investors abroad over its 20 per cent ceiling on foreign shareholdings, has been asked by the Government to work out a solution to the problem.

The request comes from Temasek Holdings, the biggest of the Government's three major holding companies and SIA's largest shareholder, with 83 per cent. It follows a surge in foreign shareholdings since the airline made its first public share offer in December last year.

SIA's shares, issued at S\$5 (US\$2.29), rallied from a low of S\$3.98 after the December stockbroking crisis to hit S\$6.95 on foreign buying interest. But the price has fallen back to S\$5.75 since the implications of the ceiling were recognised.

A resolution of the issue is important because prospective foreign buyers of SIA shares want assurances that any stock they purchase will be properly registered for dividends. Because the 20 per cent ceiling has already been reached those assurances cannot be given, and even sales could be affected.

The problem coincides awkwardly with the expiry on Thursday of the 120-day time limit on the sale of just over 40m SIA shares which were privately placed abroad. Few bankers or brokers are prepared to predict what will happen, but some of the more frustrated ones say the whole affair could hurt SIA's hopes for a foreign listing.

Temasek's request to SIA comes in response to an approach from the airline recommending that the 20 per cent ceiling, set by the airline

and its advisers at the state-controlled DBS Bank, be raised.

The airline has in turn been asked to study what it would do if a new, higher limit was reached again. The clear implication is that a limit of some sort will remain, principally because the Singapore Government would like to be sure that at least some private Singaporeans can hold the shares.

Bankers say this is misguided, and argue that there is no need for shares to be reserved in this way, especially if a listing abroad is to be sought.

It is also clear that the Government intends to retain control through a majority stake in the company, even though this is not essential and other mechanisms, such as the "golden share," are available to ensure control.

## Australia may tighten takeover regulations

By Emilia Tagatz in Canberra

A REPORT commissioned by the Australian National Companies and Securities Commission (NCSC) which found that corporate takeovers generally led to a deterioration in the performance of the merging firms, could lead to tougher takeover laws.

The report was released yesterday amid the brightening battle over control of Broken Hill Proprietary (BHP), Australia's largest corporation.

It analysed the performance over time of Australian listed companies involved in takeovers and found there was no strong evidence to suggest that takeovers led to an improved performance of the acquiring firms, or to higher relative returns to shareholders.

The BHP battle and the recent rash of takeovers are expected to hasten the passage in the Federal Parliament of government amendments to existing legislation. The amendments propose the prohibition of the use of escalation clauses which guarantee early sellers a share of later higher prices, and the banning of pro-rata offers for a fixed proportion of a company's equity.

The NCSC, which helped formulate the proposals, had argued that escalation arrangements favour institutional shareholders at the expense of small individual investors. It said pro-rata offers create a stampede effect, forcing shareholders opposed to the partial takeover to accept the bid to avoid being locked into a minority position.

## Pan-Electric director arrested

By OUR SINGAPORE CORRESPONDENT

MR PETER THAM, wanted by the Singapore Government in connection with the collapse of Pan-Electric Industries and the associated stockbroking crisis, was arrested at the country's airport early yesterday and is expected to appear in court later this week.

The arrest concludes a search which began when Mr Tham mysteriously disappeared last year, well ahead of the debacle which rocked the island state's stock market, broking industry and banking sector.

The 37-year-old businessman was a director of Pan-Electric, chairman of Growth Industrial Holdings, which had a 31.6 per cent stake in Pan-Electric, and managing director of Associated Asian Securities, a local broking firm. None of the three concerns is still experiencing the reorganisation.

Mr Tham returned to the island state on a Singapore Airlines flight from Tokyo accompanied by two officers of the Commercial Affairs Investigation Department, part of the

Ministry of Finance. His return was described as voluntary, but it is not clear how he left the US, where he was last seen, and arrived in Tokyo.

Mr Tham is likely to face charges of criminal breach of trust and stock market manipulation. Mr Tam Kok Liang, another Pan-Electric executive, is already serving a 15-month sentence in prison while Mr Tan Koon Swan, the Malaysian Chinese businessman and politician, is due to face trial next month on similar charges.

## Nintendo boosts net profits 40%

By Yoko Shibata in Tokyo

NINTENDO, the Japanese home computer game manufacturer whose shares have risen dramatically on the first section of the Tokyo Stock Exchange in recent months, has reported a modest 5.4 per cent growth in pre-tax profits to ¥15.62m for the first half year.

Net profits, however, soared by 39.7 per cent to ¥6.48m (\$85.7m) on the basis of sales which rose 51.1 per cent to ¥36.09bn (\$413m).

Shares in Nintendo, originally a maker of playing cards, rose from ¥4,230 last September to over ¥10,000 last week.

This year the company is forecasting full year profits of ¥32.1bn, up 43.8 per cent.

## Abu Dhabi insurer steady despite marine side fall

By ANGELA DIXON IN DUBAI

PROFITS at Abu Dhabi National Insurance Company (Adnic) held almost steady in 1985 at Dh 103.1m (\$28m) against Dh 104.5m, despite a steep drop in marine and aviation business. Premiums in marine and aviation dipped by 32 per cent, while profits in the division decreased by 30 per cent, from Dh 18.5m in 1984 to Dh 14.1m.

Adnic's share of paid and outstanding M and A losses increased in 1985 from Dh 9.6m to Dh 11.8m, while reserves for unexpected risks increased by 4 per cent.

The figures reflect the greatly reduced activity in Abu Dhabi's oil industry. The number of offshore rigs maintained by the

state oil company is expected to reach a low of five by the end of this year, from an earlier total of 15 or 16.

Adnic is one of four national UAE insurance companies entitled to handle the business of the Abu Dhabi National Oil Company (Adnoc) and its subsidiaries. The others are Al Ain Abha, Al Dhafra and Emirates National. Adnic, however, handles the vast majority of this business, and so its decline has had a marked effect on Adnic marine results.

Profits in the fire and accident division, however, increased marginally to Dh 33.4m from Dh 32.7m.

Adnic declared a dividend of Dh 45m.

## Reliance Industries lifts payout to 50%

By R. C. Murphy in Bombay

RELIANCE INDUSTRIES, the chemicals and diversified group which is India's fastest-growing company, has raised its dividend for 1985 to a record 50 per cent. The company is to disburse Rs 257.5m (\$20.5m) in preference and equity dividends to more than 1m investors.

Reliance's profits increased by 17.7 per cent last year, to Rs 7.11bn from Rs 6.04bn. Gross profit surged 26.9 per cent to Rs 2,888m from Rs 857.2m. Net profit rose 28.5 per cent to Rs 713.6m.

Reliance's Rs 10 shares responded to the results by posting an increase of Rs 15 to Rs 313.

This announcement appears as a matter of record only.

March, 1986



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April 15, 1986

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Agent Bank:  
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London



INTERNATIONAL COMPANIES and FINANCE

INTERNATIONAL BONDS

Denmark fills gap in zero market

BY CLARE PEARSON

THE EUROBOND markets were generally quiet yesterday although traders reported a firm undertone.

Denmark launched a \$150m zero-coupon bond maturing in 1991 and with a price of 99 per cent. At issue the bond yielded 7.37, or 23 basis points over US Treasury bonds. The 5 1/2-year life was chosen to fill a gap in the zero-coupon market for bonds of this maturity. Lead-manager Morgan Guaranty quoted a bid price of less than 1 yesterday afternoon.

British Oxygen launched a \$100m 10-year issue which will be used to reschedule some outstanding short-term debt. Swiss Bank Corporation led the deal. With a coupon of 8 1/2 per cent and a price of 99 1/2, the bond was priced to yield at issue 110 basis points over comparable US Treasury bonds. The issue is callable after seven years at 101 1/2 and thereafter at declining premiums.

Recent issues in dollars have been launched with coupons of 8 per cent and below. Despite the generous spread provided by this bond, some bankers felt the call option would reduce its attractiveness. The bond was quoted outside the total fee. Alaska Housing Corporation, an Alaska state agency, launched a \$100m issue, \$48m of which is made up of serial bonds maturing between 1989 and 1994, and \$52m of 15-year bonds. The issue is in targeted registered form.

All the bonds pay interest at 8 1/2 per cent and are priced at 100 1/2. The issue is secured by an Industrial Bank of Japan letter of credit and has the collateral of US Government housing finance agency securities.

The 15-year bonds may be called in year 13 at 102, declining by one point a year thereafter. A sinking fund will give an average life of between 12 and 13 years. The \$62m bond was quoted by lead-manager Industrial Bank of Japan International as bid at less than 2.

Toronto Dominion, the Canadian bank, launched a \$150m 10-year issue. The coupon is 7 1/2 per cent and the price 100 1/2. The lead-manager is Shearson Lehman. The issue margin of 60 basis points over US Treasury bonds was thought to be tight, given the market's present resistance to bank issues. The bond traded outside the fees of 1 1/2 per cent yesterday afternoon.

Associates Corporation, the US finance company, issued a \$125m 10-year 7 1/2 per cent bond at 100 1/2, giving a spread at issue of 37 basis points over US Treasury bonds. The bond is callable after seven years. Morgan Stanley led the deal, which came too late in the day to trade actively.

Salomon Brothers launched the eighth in a series of warrants into US Treasuries. There are 250,000 warrants each exercisable into US Treasury 7 1/2 per cent 1990 at an exercise price of 107 1/2.

Late in the day Mazda, the Japanese motor manufacturer, launched a \$150m issue with a coupon of 7 1/2 per cent and price of 101 1/2. Daiwa Europe led the deal.

After dramatic price rises last week, nervousness hit the French franc Eurobond market yesterday and prices fell by up to 1 point. Uncertainty over the direction of the market was increased ahead of the Bank of France's 1 point cut in its intervention rate to 7 1/2 per cent, announced shortly after close of business.

Fittsburgh Plate Glass (PPG), the US glass and industrial coatings company, issued the third French franc Eurobond of the April calendar, with Banque Nationale de Paris leading the deal. PPG will use the proceeds for the financing needs of Sousois, its French subsidiary.

The Ffr 300m five-year bond bears a coupon of 7 1/2 per cent with a par pricing. A bid price of less than 1 was quoted yesterday afternoon.

D-Mark bonds were steady and prices were unchanged on the day at close. The Kingdom of Belgium launched two bonds with CSFB-Effektenbank as lead manager. The first was a fixed-rate DM 250m issue with a coupon of 5 1/2 per cent, a price of par, and a life of 10 years. Some bankers felt terms were aggressive.

Belgium also launched a zero-coupon DM 200m 10-year bond. The price was 52.60 per cent, to give an effective yield of 6.64 per cent. In contrast to the fixed-rate deal, these terms looked generous, and the bond was quoted around the issue price.

Bank of Nova Scotia launched a DM 30m 10-year issue. The coupon was 5 1/2 per cent and the price 100 1/2. Commerzbank led the deal, which was quoted within fees of 2 1/2 per cent.

Dresdner Bank launched a DM 200m bond for BMW, the West German motor manufacturer. The issue has a life of 10 years and bears a coupon of 5 1/2 per cent, the lowest on a 10-year issue since the late 1970s. The bond was trading at around issue price yesterday afternoon.

Hydro-Quebec launched a two-tranche deal. The DM 125m tranche is for 10 years and pays 5 1/2 per cent interest. The DM 150m tranche is for 30 years, the first bond of this maturity in the DM market for some time. The coupon is 6 per cent. In both cases issue price is par.

Both tranches well within fees of 2 1/2 per cent. The Swiss franc market saw mixed performances by seasoned bonds. The market seems to be suffering from an overhang of paper.

National Australia Bank launched a three-year issue with a coupon of 12 1/2 per cent. Issue price was 100 1/2. Orion Royal Bank led the deal.

Japanese banks face increased supervision

By Yoko Shibata in Tokyo

THE JAPANESE Ministry of Finance is planning to introduce tighter supervisory standards on Japanese banks' overseas fund management by implementing new monitoring measures, including risk: asset ratios and liquidity ratios, designed to match recent financial deregulatory measures.

The introduction of a liquidity ratio is designed by the Finance Ministry to deal with liquidity shortages, such as the sudden difficulties banks might encounter in raising foreign currency-denominated funds in the event of a credit crisis in the Euro market.

Japanese banks' foreign transactions in both fund procurement and asset management have gained considerable weight in recent years. For example, Japanese banks' outstanding investments in foreign bonds have more than tripled in two years from \$6bn at the end of 1983 to \$20bn in 1985. The conventional monitoring formula, designed to measure the size of banks' overseas assets, is falling to measure off-balance sheet risks.

According to the MoF's formula for calculating foreign assets, interbank money market transactions such as deposits and call loans incur a risk weighting of 0.2. In securities, privately placed bonds are weighed at 1.0, publicly offered bonds at 0.5 for short-term and 1.0 for long-term. Overseas loans and advances are set at 0.5, medium-term/long-term overseas loans and advances 1.0 and export-import bills 0.2.

Off-balance sheet instruments, including letters of credit, stand-by credit facilities, commercial paper back-up lines, floating-rate note back-up facilities and note issuance facilities all incur a risk-weighting of 1.0. Short-term commitments and 0.3 for long-term commitments.

The Ministry of Finance is understood to be preparing to introduce a dual system of supervision for banks, using separate ratios for short-term adequacy. Risk asset ratios will be applied to international assets, along the lines of those being adopted by the UK and the US authorities, and equity ratios, including hidden reserves, to domestic assets.

Manufacturers Hanover plans HK mutual fund

BY DAVID DODWELL IN HONG KONG

MANUFACTURERS Hanover, one of the leading capital markets operators in Hong Kong, aims to set up a mutual fund in the territory which will be the first time give individual investors access to the infant Hong Kong dollar capital market.

Such a fund is likely to be politically controversial, since it would be an indirect assault on the interest rate cartel operated by the Hong Kong Association of Banks, which makes retail banking highly lucrative in the territory. The new fund would offer Hong Kong dollar investors interest rates more than twice those available from the retail banks.

If successfully established, it would almost certainly be copied by a clutch of other merchant banks. Jardine Fleming, for example, is understood to have been considering similar moves for some months. Like Manufacturers Hanover, it had hoped to have a scheme in place later this year.

Hong Kong's domestic capital market, which is mostly made up of certificates of deposit (CDs) rocketed from HK\$360m in 1984 to issues worth HK\$7.2bn (US\$825m) last year. It is at present entirely institutional. The smallest denomination which can be traded is HK\$500,000.

The aim of the mutual fund proposed by Manufacturers Hanover, which could have minimum denominations as low as HK\$50,000, would be to attract individual class investors who at present must resort to the equity market or go offshore if they are to earn better than 5 per cent interest on savings they want to keep liquid.

The idea of a mutual fund has been dismissed until now, because of the government's policy of blocking any move undermining the interest rate agreement.

In recent months, however, there have been hints that the

government is less than happy with the way the agreement is being operated. The media has attacked the cartel as feather-bedding its members—since it allows retail banks—since it allows them to obtain funds at a cost of more than 3 per cent, often well above the prime rate of 8 per cent.

Cartel members, prominently the Hongkong and Shanghai Banking Corporation and the Standard Chartered Bank, have defended the interest rate agreement on the grounds that it protects depositors from potentially destabilising interest rate wars.

Critics have complained that savers unwilling to risk their funds in the volatile local stock market have been forced into foreign currencies to earn reasonable returns. More than half of Hong Kong's money supply, over HK\$480m, as measured by M3—is now in currencies other than the Hong Kong dollar.

Single A rating for Thomson

BY PAUL BETTS IN PARIS

THOMSON, the nationalised French defence and electronics group and one of the key candidates for the new right-wing Government's privatisation programme, has become the second major French state-controlled group to gain a rating from Standard & Poor's, the US ratings agency.

Mr Christian Aubin, Thomson's financial director, yesterday said the S & P rating was extremely significant and would give the French group much greater direct access to top US capital markets as well as increase its visibility in the American Phillips and foreign investment community. Although Thomson claimed it

was purely coincidental that its S & P rating should be announced the very day after the new French Government announced its privatisation programme, the rating will clearly give the group an important term of reference for calculations of its worth for the purpose of privatisation.

The single A rating also reflects Thomson's recovery. After four consecutive years of losses it returned to the black last year with net earnings of between FFr 40m and FFr 500m.

Abbey Life loan facility to fund mortgage expansion

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE ABBEY LIFE insurance group of the UK is arranging a £100m loan facility to finance expansion of its residential mortgage business in the UK. Led by Samuel Montagu, the deal will be arranged in the name of a recently incorporated subsidiary, Abbey Life Home Loans. It has an eight-year life though the maturity can be extended indefinitely for periods of a year at a time.

Under the facility, Abbey Life, which already has a £140m mortgage portfolio, will raise money in the form of short-term advances for which participating banks will bid through a tender panel.

The advances will carry a maximum margin of 1 point over sterling money market rates, although lending banks will absorb the first 6 1/2 basis points of the cost of maintaining UK reserve requirements.

The facility carries an annual facility fee of 1 1/2 basis points. In the first year, however, half the amount can be held in reserve and this portion will carry a fee of 5 basis points.

Abbey Life has agreed a schedule for drawing on the facility. If drawings fail to keep pace with the schedule, an extra fee of 1 per cent annually will be levied on the shortfall.

Standard Chartered issues sterling warrants FRN

BY OUR EUROMARKETS STAFF

STANDARD CHARTERED, currently the object of a takeover approach from Lloyds Bank, yesterday launched the first sterling floating-rate note (FRN) with warrants attached, allowing holders to buy a fixed-rate bond.

This is the second issue of sterling debt warrants following Bank of England approval of the concept last week. The first was a private issue for Denmark Creditbank last Friday. Credit Suisse First Boston led both transactions.

Standard Chartered Merchant Bank is a co-lead manager of this issue. It said yesterday that the issue was for normal funding purposes and was not related to the approach from Lloyds.

The £150m 10-year FRN pays interest at 10 basis points over three-month London interbank offered rate (Libor). The issue price is 100.10. There is a borrower's call option from May 1991 at par, and fees total 2 1/2 basis points.

There are 150,000 three-year warrants, priced at £32 each, exercisable into non-callable 9 per cent 10-year Eurobonds issued at par.

The total package provides a cost of funds to the borrower significantly below Libor. Yesterday afternoon the FRN was big comfortably within fees at 99.95 and the warrants at 234.

Euromarkets first for LA bank

By Our Euromarkets Correspondent

FIRST Interstate Bancorp of Los Angeles has become the first international borrower to offer medium-term notes continuously in the Euromarkets. The bank will issue up to \$150m of one to 15-year notes from London, Merrill Lynch and First Interstate itself will act as agents.

Under the concept of continuously offered notes, a borrower can post rates continuously for funding across a range of maturities. The system, which brings commercial paper techniques to the bond markets, is more flexible than a bond issue because borrowers can tailor their funding to meet their specific needs at any time.

Continuously offered notes are a rapidly growing form of financing in the US domestic market. The world bank recently announced a programme of up to \$500m in New York—but the idea has been slow to spread to the Euro-markets. First Interstate has already issued over \$1bn in continuously offered notes in New York.

In the Euromarket, First Interstate will initially offer securities to non-US investors. They have been registered with the Securities and Exchange Commission and application has been made to list them in Luxembourg.

The notes will bear a fixed rate of interest registered with the Securities and Exchange Commission and will be sold in denominations of \$5,000 and \$10,000.

The interest rate for the notes will be set at the time of sale and they will be priced at a spread over US Treasury bond rates. Clearance will be through Euroclear and Cedel.

However, it ordered the proceeds of the sale held under segregation until the true owners of the Coconut Fund are identified.

Government commission tracking down the wealth of deposed President Ferdinand Marcos and his business associates suspect that a close Marcos ally Mr Eduardo Cojuangco is one of the owners of the investment fund.

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Table with columns for US Dollar, Deutsche Mark, and other currencies, listing bond issues with their respective prices and yields.

Additional financial data and notes, including a section for 'CONVERTIBLES' and 'FLOATING RATE' bonds, and a note about the FT International Bond Service.



# THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

BEING the eminence grise of British interior design is one thing, but making a profitable business out of it demands quite different skills.

That realisation drove David Hicks to leave his 17 years ago with Leslie Burton, a former production salesman for a maker of printed circuit boards, who since then has provided the commercial brainpower behind what is now a household name for style among the rich and aristocratic.

Like a miniature version of Laura Ashley—which it will be following on to the full stock market next year—David Hicks International depends heavily on one person's personality, yet also like the fashion group, it has devoted much effort to evolving a business and design style that could run almost independently of its founding name.

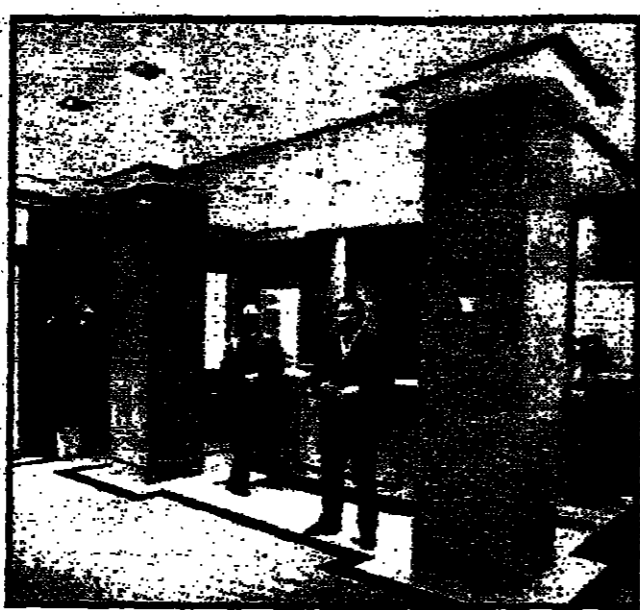
For Hicks, now 57, and the group's elegant showrooms in London's Jermyn Street are only the most visible parts of the company. Behind the throne is the 43-year-old Burton, whose 49 per cent equity stake makes him by far the most influential shareholder.

It was at the dawn-to-earth Burton's insistence three years ago that most of the group's staff—including himself—moved out of Jermyn Street into a featureless high tech box in Nine Elms, south London. The new office fits the Hicks image about as well as a flying saucer matches a Chippendale table, but says Burton, it is cheap and efficient.

It is also one of the most important elements in Burton's crusade to change David Hicks from a comfortable family occupation into a fast growing little business fit for public ownership. The process has seen a doubling in staff numbers to 62 over the past three years, while turnover has risen over the same period from £1.7m to £3.6m for the 12 months ending in December, when the group made a £750,000 pre-tax profit.

However, achieving that change of gear has not been easy for a company which since its formation had idled along with annual sales of between £1m and £1.5m. Personalities have been bruised; 11 staff left last year because, according to Burton, "they felt they could not keep up." Meanwhile, Burton has had to strike a balance between expansion and not jeopardising the exclusive image which has permitted the business to survive.

The way in which David Hicks reached for growth could be instructive to the many small businesses which find it hard to get off an earnings plateau. For one thing, the management might never have



David Hicks (left) and Leslie Burton in the reception of Chibank in London's Strand, designed by David Hicks International.

## Building on the Hicks image

William Dawkins on the management of a style

The new commercial manager, Clifford Stenden, had a hotel and catering background—appropriate in view of Burton's feelings that the group needed to reduce its dependence on a single private market in favour of interior design for commercial property owners.

Ladbroke has not done badly out of its investment, which is valued at £1.2m in a private placing being arranged by stockbrokers Capel-Cure Myers. However, Burton admits that the group has not picked up as much Ladbroke business as it hoped.

Until last March Burton was in practice managing the non-design side of David Hicks alone. Fourteen managers reported to him and there was very little delegation. "That situation just couldn't go on if we were to grow," he recalls.

Accordingly, Burton made all the managers personally responsible for the contracts in their care and added a carrot in the form of profit bonuses for all staff and an increase in salaries

to above market average for the first time in the company's history. Delegation was made easier by the completion in early 1984 of a computerised accounting system, which allowed the group to estimate costs and profit margins on individual contracts in advance, thereby providing managers with easily recognisable targets.

"Under the old system, we didn't know what our profits were until the project was over. There was a tendency on our part to over-run on costs, which meant that we started off with large margins that gradually whittled away," says Burton. David Hicks depends on a small number of large contracts—only 12 last year—which take up to 18 months to complete and arrive at erratic intervals. That means that cost estimating mistakes can have especially uncomfortable results, a risk which makes delegation doubly difficult.

Button cannot disclose how much individual clients spend, though by way of illustration a recent David Hicks rest for the Saudi Arabian royal yacht cost £1m in design fees alone.

Financing the costly materials for which Hicks is famous, long payment times for overseas clients (more than 80 per cent of last year's turnover), and the group's increasing exposure to institutional clients who do not put up large initial deposits, have all put a growing strain on working capital requirements. Last year's borrowings peaked as a result of £1.8m, just over the group's £1.2m equity base. It is to eliminate that strain that the company is about to raise £1.5m in new money from the City in a private placing underwritten by Capel-Cure Myers.

A smaller but important part of Burton's campaign to put David Hicks onto a more stable footing was his introduction a year ago of daily written contract reports. While small businesses are believed by many to thrive on a lack of bureaucracy, Burton points out: "When the company gets to about 60 people, you cannot know what is going on in every area at all times. So if you can't do everything, you can at least read everything."

The Hicks redesign is not quite complete. Burton would like to stand still further back from routine administration so that he can concentrate on strategic matters like the rotation and the acquisitions which he feels will be essential if David Hicks is to go on growing in its small and fragmented industry. Even so, he claims, "we now have a system where we can grow to £18m or £19m turnover without changing very much."

ALL TOO many small businesses across Europe face the risk of being broken up or sold when their owners retire.

Frequently, the original proprietors' families cannot or do not want to take management control. Even if they do, they face massive capital transfer tax bills in many countries, though Britain has moved recently to alleviate this problem.

Nowhere are small business succession problems more intensely felt than in France, where a Government study 18 months ago estimated that 65 per cent of the nation's small enterprises had no family successors. A tenth of all liquidations were due to failure to secure a smooth ownership transition, maintained the study.

A small but significant number of French businesses, however, have found a way to arrange trouble-free ownership transfers by making use of a range of concessions introduced two years ago to encourage management and employee buy-outs.

The measures also made it easier for French family businesses to hand themselves over to their workforces as co-operators, a measure based in principle on democratic ownership and control. This unusual co-operative conversion technique has been used with varying degrees of success by around 75 companies between 1981 and 1983. Convertors are now running at around 20 annually in France.

## When the owners have to pull out

Robert Oakeshott on French family businesses

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ventures perform after their transformation into co-operatives is thin. However, the experience of four converted French co-operatives, to be the subject of a study by Partnership Research, a British charitable research group, suggests that the continued involvement of at least some of the existing management is important to a smooth transition.

The least successful of the four is Chaussures Typ, a shoe maker in the western French town of Cholet, which has increased sales and employment since being sold to its 250 staff two years ago, but has seen productivity and profits fall. Revealingly, Bernard Chupin, the former proprietor, went for a conversion after failing to find a conventional buyer. He continues to work as an unpaid part-time consultant for Chaussures Typ, but the day-to-day management is in the hands of a new chief executive recruited from outside.

The other three, a brickworks in the Cholet area, a Parisian architect's office and a decorator also based in the capital, have each managed to increase market share while the

French construction industry has been declining. In each case, the top managers stayed with the company after conversion.

The smoothness with which these conversions were achieved has something to do with the fact that they were conditional on the support of employees and proprietors. They also show that co-operative conversions are beginning to be seen in France as a sensible solution to succession problems rather than the eccentric technique they might appear to British eyes.

In the words of Pierre Berthe, chief executive of Menuserie de Flandre, the joinery co-operative, the conversion made "une belle sortie," or a neat exit for the former owners.

The 1984 tax reforms have also galvanised the management buy-out market, where deals are running at around 30 annually—50 per cent more than co-op conversions—according to CGS. This has given rise to anxieties among the French co-operative movement that co-operative conversion might become entirely eclipsed by the growing fashion for management takeovers. But despite their fears, they take comfort in the belief that the French can be obtained entirely by the growing fashion for management takeovers. But despite their fears, they take comfort in the belief that the French can be obtained entirely by the growing fashion for management takeovers.

## London host of Congress

SMALL businessmen will be given a chance to meet buyers, investors and financiers from all over the world at the International Small Business Congress this autumn.

The congress is to be held in London for the first time in its 13-year history and the organisers promise that it will have a more practical slant than is usual for international conferences of this kind.

Around 800 delegates are expected and speakers so far confirmed include Lord Young, the UK Employment Secretary, Lord Hinchinbrook, the small business director of Japan's Ministry for International Trade and Industry, and Viscount Esmé Davignon, former vice-president of the European Commission in charge of industrial affairs, energy and research.

address the conference and answer questions via a satellite link with Washington.

At least half of each session will be devoted to questions from delegates. The main presentation from entrepreneurs from different countries will be supplemented by seminars on specialist subjects like public relations or training.

Coded label badges will identify delegates' special interests so that businessmen seeking customers, for instance, will be able to pick out big corporate buyers at a glance. Delegates will also be able to publicise their activities through standard poster presentation, which will be displayed throughout the conference centre.

The congress, underwritten by National Westminster Bank, is to be held from October 19 to 22 at the new Queen Elizabeth II Conference Centre in Westminster. Tickets cost £385, rising to £475 after August 11, from Conference Associates ISBC, 37a Medway Street, London SW1F 2SD.

## In brief...

ONLY one in 40 shops established in Britain is likely to be trading in the same business seven years after starting, according to Starting Up Shop, a booklet published by Glasgow Opportunity House, the city's enterprise agency.

The agency commissioned the booklet from John Dawson, professor of distributive studies at the University of Stirling and Jack Bennay, former small business lecturer at the Scottish Enterprise Foundation because it was concerned that a large number of its clients were eager to start as shopkeepers but ignorant of how to go about it. Copies cost £1 from Glasgow Opportunity House, 7 West George Street, Glasgow G2 1EQ.

PRACTICAL Business Planning, published by Guardian Design Services, is designed for enterprises that have mastered the art of survival and are now hungry for growth.

The booklet is written for chief executives and describes how to set up the mechanism of business planning before working through a typical business case study showing the elements of planning that matter most. It costs £10 from Guardian Management Services, West End House, 11 Hills Place, London W1R 2AS.

TRE NINTH annual Small Firms Policy and Research Conference is to be held at the Gleneagles Hotel from November 20 to 22. It will be hosted by the Scottish Enterprise Foundation.

The conference offers participants the opportunity to present research findings to policy makers, practitioners and academics involved in supporting the small business sector. Tickets cost £15, and details can be obtained from Marcus Thompson, conference organiser, Scottish Enterprise Foundation, University of Stirling, Stirling, FK9 4LA, Scotland, Tel 0786 73171.

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### BUSINESS EXPANSION SCHEME OPPORTUNITY

An advanced technology business. Serving the retail sector, having completed its setting up phase with the help of a government grant and directors' money, seeks additional permanent capital to enable it to develop to its full potential. Write to: COMAC LTD c/o 57 Hanover Gardens London SE11 5TN

### TECHNOLOGY TRANSFER

For latest worldwide licensing opportunities in the field of Technology Transfer International Details from: Technology Transfer International Dept FTE, 15 Selva Lane London NW7 3SD or Phone 01-963 8600



# Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

**PUBLISHING JOINT VENTURE PARTNER SOUGHT**  
 Prominent US industrial publisher seeks joint venture with UK industrial publications having strong growth potential or will consider purchase. All replies will be treated in strict confidence.  
 Please contact Robert Stary  
 Law Offices, 21 Upper Brook Street, London W1Y 1PD  
 Tel: 01-493 4278

**MERGER AND ACQUISITION ORGANISATIONS**  
 North American Business Buyers/sellers service is seeking to acquire or merge with an established UK M & A organisation.  
 Send company and principal's background, and area of specialisation to Box F6453, Financial Times, 10 Cannon Street, London EC4P 4BY

**CASH FOR GROWTH**  
 Expanding your business? We can help sort out your business plan and forecasting problems, then identify the most likely sources of finance.  
 Call IBL on 01-583 2553

**A MAJOR MARINE EQUIPMENT COMPANY**  
 with worldwide distribution is seeking additional products for manufacture and supply to international markets.  
 Write Box F6437, Financial Times, 10 Cannon Street, London EC4P 4BY

**SCOTSMAN LOCATED ATLANTA, GA**  
 Owns unique, profitable manufacturing company. Now needs equity and financial management to continue growing. Pipeline inspection and Rehabilitation Industry. Municipal markets world-wide. If interested will be in UK visit April 21-25.  
 Write Box F6449, Financial Times, 10 Cannon Street, London EC4P 4BY

**LARGE RETAIL COMPANY**  
 with multiple outlets about to embark on major refurbishment programme seeks enquiries from interested Shopping Centres with own design and development facilities.  
 Write Box F6480, Financial Times, 10 Cannon Street, London EC4P 4BY

**DUTCHMAN RESIDENT FRANCE**  
 Offices in Paris. Wide commercial knowledge of electronics industry. Works on commission for UK companies to establish/improve trading links with French partners. Enquiries to Frank Rink.  
 Box F6461, Financial Times, 10 Cannon Street, London EC4P 4BY.

**INVESTMENT CAPITAL**  
 available through international light engineering company seeking diversification. Currently seeking high quality electro-mechanical products. Eight figure turnover. Any specific product or service considered, preferable selling existing business and/or CNC mechanical pressing facilities. Export several million annually. Write Box F6454, Financial Times, 10 Cannon Street, London EC4P 4BY.

**BUSINESS DEVELOPMENT FINANCE**  
 Unlimited business development finance available for viable proposals of all kinds, including company rescue and start-ups. Access to numerous sources of business finance including £50m venture capital fund.  
 01-240 8288

**FED UP? FATIGUED? SO WAS I.** Existing business available. Call Edmund Glister. **START AN EXPORT/IMPORT AGENCY** in 130 countries, est. since 1956. Free brochure. UKRA. FREEPOST, Swindon SN1 1B-9NE 514M.

**20.9% GROWTH IN FIRST THREE MONTHS!**  
**AQUARIUS INVESTMENT PORTFOLIO**  
 (Prices daily in FT)  
 Insurances — Lloyd's Life — Broker Managed Funds)  
 Free Brochure.  
**AQUARIUS INVESTMENTS LTD**  
 Freepost, 70 Grand Parade, Brighton, East Sussex BN1 2WJ  
 Tel: (0273) 688491

**QUOTED COMPANY SEEKS REVERSE TAKEOVER**  
 Fully quoted company with a large part of its 2 million pound equity market capitalisation held in cash would like to talk to private company with profits in excess of 1 million pounds with a view to a reverse takeover.  
 Please write to Box F6433, Financial Times, 10 Cannon Street, London EC4P 4BY

**WANTED URGENTLY**  
 Public Company is seeking to purchase clearance and survey stock in the following products: travel goods, household, office equipment and stationary. Total value: £500,000. Immediate payment. Please write or call:  
**RMS INTERNATIONAL**  
 International House, Oxford Lane, Salford, Manchester, M6 6PU  
 Tel: 061-840 0471

**BUSINESS FOR SALE**  
 If you want to buy or invest in a business  
**Venture Capital Report** provides £500 specific opportunities each year.  
 For free sample and full details: VCR, 25 Baldwin St, Bristol 1, Tel: 0272 272250

**AGENCY IN SWITZERLAND** — Electrical Engineer with experience in sales and marketing of investment goods, offers his services to represent manufacturers who are exporting to the Swiss and neighbouring areas. Please apply to: CHRY, H03-92633, Pöschelstr. CH-610 Basle.

**SMALL NENT ENGINEERING** Company needs £20,000 to put specialised vehicle through German regulations. View to market in UK. Write Box F6438, Financial Times, 10 Cannon Street, London EC4P 4BY.

## Business Services

**CITYBOND**  
**CITYBOND STORAGE SERVICES PLC**  
 We have the City's confidence 01-241 5050

**LOOKING FOR MORTGAGE FINANCE?**  
 Commercial/industrial/residential properties. Our wide connections ensure competitive rates and a swift response.  
 Write or telephone: **CHARTER**, CO  
 29/31 Mitre Street, London EC3A 5BU — Tel: 01-423 1645/6

**Offshore & U.K. Companies**  
 Incorporation and management in U.K., Panama, Liberia, Gibraltar, Hong Kong, etc. Domiciliary and nominee services.  
**SELECT CORPORATE SERVICES LTD**  
 3 Mount Pleasant, Douglas, Isle of Man  
 Tel: Douglas (0846) 23718  
 Telex: 82854 SELECT G  
 London representatives:  
 2-5 Old Broad St., London WC1E 7JF  
 Tel: 01-493 4244  
 Telex: 28247 SCBLDN G

**YOUR NEW BUILDING**  
 The best person to manage the construction of your new building is you. But you are too busy running your business. Second best is me. You will be surprised to find how good second best can be.  
 Phone Meridian International Project Managers  
 SLOUGH (0753) 74207  
 ask for Reg Clark

**MILAN - ITALY**  
 Bureau located in the centre of Milan offers professionals and managers accommodation, address, reception and secretarial service. Telex and the use of conference rooms.  
 Write to:  
 Ave. Angelo Villa, 28  
 22100 MILANO (Italy)

**EXECUTIVE AIRCRAFT**  
 available on management contract basis to qualifying companies. By day week or month. Special rates apply to 6/12 month contracts.  
 For further information apply: **CLUB AIR EUROPE LTD**  
 Janet Dale  
 Tel: 0622 674833

**LIMITED COMPANIES — COMPANY FORMATION & SERVICES** — FREE Central Credit Reference. **DIRECT MAIL LISTS & SERVICES** — 100s of specialist lists available. **MARKET RESEARCHERS** with ten years experience in consumer/business research available. **FINANCIAL MARKETING** or production problems resolved. **SHARP FAX** — Hardly used facilities machine excellent condition. Many models available. **01-581 5351 daytime.**

**LIQUIDATED STOCK**  
 Cheater 87 32k Tik with tape cutter — £1750 plus VAT  
 Force 36 Power Guillotine with max cut of 1 1/2 deep — £650 plus VAT  
 We also sell computers, plain paper copiers and furniture.  
 Please telephone:  
**BMD TRADING LTD**  
 0342 313633

**BUSINESS OPPORTUNITIES DOESN'T STOP HERE**  
 Businessmen don't stop thinking about business just because it's the end of the week, so why should you stop advertising? Now you can reach businessmen and private investors in our special Saturday business section, which will appear in the widely read "Finance and the Family" pages.  
 The advantages are many:  
 \* 50% of our readers on a Saturday do not read the paper during the week;  
 \* With a growing Saturday circulation this offers a sizeable new business audience;  
 \* By advertising on both Tuesday and Saturday you will be able to maximise the coverage and frequency of your advertisement;  
 \* The advertisements will be appearing next to relevant editorial.  
 For further details of advertising rates contact:  
 Penny Scott on 01-248 8000

## Conferences

**DEFENCE PROCUREMENT 1986**  
 May 27 1986 • London  
 This is the second Bow Group Conference — sponsored by Panmure Gordon — for top and senior management to review and discuss current problems and trends in UK defence procurement. The Minister for Defence Procurement, Norman Lamont, and other leading personalities from industry and the services will deliver key-note addresses, to be discussed with the audience, on the impact of the changing economics of procurement, the state of defence research, industrial performance and government policies.  
 For further details telephone 01-242 4111 or contact:  
**CROWN EAGLE COMMUNICATIONS**  
 VERNON HOUSE, SICILIAN AVENUE, LONDON WC1A 2QT

**MANAGING CHANGE IN THE SECURITIES INDUSTRY**  
 June 18-19 1986 • London  
 A two-day practical programme on the key management and operational issues caused by the major changes in the securities industry internationally. Senior figures from Barclays, Citibank, Commercial Union, Lloyds, Price Waterhouse, Reuters and Tricketts will give top management the chance to look objectively at the change sweeping through the Securities Industry as the various players step up their availability of new systems and resources for their customers.  
 For further details telephone 01-242 4111 or contact:  
**CROWN EAGLE COMMUNICATIONS**  
 VERNON HOUSE, SICILIAN AVENUE, LONDON WC1A 2QT

# Businesses For Sale

**Swimwear & Leisurewear Manufacturer**  
 \* Business and assets for sale as a going concern  
 \* Based in Littlehampton. G. R. Curds Ltd is a leading producer of swim and leisurewear  
 \* The company designs and manufactures garments for major international brand names and also supplies leading retail chains  
 \* Presently trading at full capacity, turnover approx £1.5m per annum  
 \* Freehold factory premises at Littlehampton, together with a leasehold factory at Worthing  
 \* Skilled workforce of 100 available to purchaser  
 For further details please contact:  
 The Joint Receivers  
**J. K. R. JONES & N. H. COOPER OF ROBSON RHODES**  
 186 City Road, London EC1Y 2NU  
 Tel: 01-251 1444 — Telex: 885734  
**ROBSON RHODES**

**Biomass Limited (In Liquidation)**  
 The liquidator offers for sale the goodwill, certain assets and undertaking of the above company, which specialises in the production of methane to give enhanced value to waste and by-product. Several patents have been granted in respect of the design processes developed by the company, and studies undertaken to date have indicated that the techniques may be adapted to a number of other industries — Food, Dairy, Distillery, Agriculture, Pharmaceutical, Paper and Meat.  
 For further details contact The Liquidator, Allan Griffiths, Great Thornton, Heron Square, Newcastle, NE2 8UD. Tel: 091 554 5414. Telex: 807235 BT NAR G.  
**Grant Thornton**  
 CHARTERED ACCOUNTANTS

**SPARTAN LEISURE LTD**  
 (in receivership) trading as Pelicans Health and Fitness Club. For sale as a going concern, the assets and business of the above, comprising — leasehold premises in Newbury, Berkshire. Plant and equipment including up-to-date Nautilus Fitness Machines. Increasing membership of around 550. Sauna, Jacuzzi and Dance facilities.  
 For further details, please contact:  
**J. M. Iredale**, Administrative Receiver, Pelicans House, Station Hill, Reading, Berkshire RG1 1UN. Tel: 0734 800336. Telex: 948598.  
**Cork Gully**

**International MEDICAL ACOUSTIC BUSINESS**  
 Design, Development, Manufacture & Sale of own new and exciting range of High Technology products providing major improvements over established products.  
 Recently launched products — well accepted in Market. Sales for 1985 = \$150,000. Strong customer base. Extensive potential Worldwide Markets for products fully protected.  
 Projected sales for 1986 in excess of \$1M.  
 Further additional products in final development. Operating from Modern High-Tech Factory & Offices — Swindon. Skilled technical team & management.  
**FOR SALE AS A GOING CONCERN**  
 Full details from Ref: AJR/RJP  
**EDWARDS SYMONDS & PARTNERS**  
 56/62 Wilton Road, London SW1V 1DH  
 01-834 8454 Telex: 8954348  
 And at Manchester, Liverpool & Bristol

**FOR SALE**  
**Hire Purchase Portfolio**  
**£6.5 Million plus receivables**  
**good Geographic spread**  
 principals only reply to:  
**Box H0761, Financial Times, 10 Cannon Street, London, EC4P 4BY**

**Micro Memory Systems Ltd**  
 (in receivership)  
 Data storage equipment assembly and distribution business. Reading, Berkshire. For sale as a going concern. Modern premises 18,400 square feet, new leases, excellent road communications, major OEM customer order book.  
 For further information, contact J. M. Iredale or J. P. Powell, joint administrative receivers at:  
**Cork Gully**  
 100 New Cavendish Street, London W1M 7TA  
 Tel: 01-242 4111  
 Telex: 948598

**AUTOMATIC CHROMIUM PLATERS**  
 Situated in Yorkshire this company has not only a modern automatic chromium plating plant but also barrel plating and polishing facilities.  
 The modern purpose-built building of 14,000 sq ft on a site of 1.3 acres offers an opportunity for expansion if required. Adequate low cost labour is available.  
 Net worth shown as £230,000 and the site, including the building, is available for either sale or lease. The first quarter of 1986 shows a positive cash flow.  
 The offer for sale is being made as the elderly owners are in the process of discharging their various business obligations. Accumulated tax losses of £130,000 are expected to be available.  
 Write Box H0759, Financial Times, 10 Cannon St, London EC4P 4BY

**FOR SALE**  
**HEAVY ENGINEERING COMPANY**  
 A plc wishes to dispose of its Heavy Engineering subsidiary based in the North of England. Present turnover £5m with profits around £30K.  
 Principals only write to Box H0757, Financial Times, 10 Cannon Street, London EC4P 4BY

**Medical Company**  
 Recently formed medical capital equipment company requires further financing as the Company's product is now fully developed and ready for exploitation. Several overseas distributors have already been appointed and sales prospects appear good. Either all or a majority of the equity is available.  
 Replies in confidence to:  
**Jeffrey Roswell**  
 88 Golden Lane, London EC1Y 0UA

**PLANT HIRE COMPANY FOR SALE**  
 Long established, successful, plant hire company situated East Midlands. Extensive modern fleet of fork lift trucks on both long contracts and casual hire, together with other small plant, operating from modern, freehold premises.  
 Write Box H0761, Financial Times, 10 Cannon Street, London, EC4P 4BY

**LEISURE RETAILING BUSINESS FOR SALE**  
 Well established company with four shops in South of England enjoying a reputation as a leader in its specialist areas. Gross turnover £2.2m with significant profit contribution.  
 Principals only to apply. Write Box H0756, Financial Times, 10 Cannon Street, London EC4P 4BY

**ENGINEERING SERVICES - MANUFACTURE - DISTRIBUTION**  
 Excellent reputation and earnings. Located on sought after Enterprise Zone with substantial modern buildings and land for expansion. Strong asset base and reserves. Turnover circa £900,000. Owner wishes to concentrate on other interests but would be prepared to stay on for up to two years to ensure continuity.  
 Replies from principals only to:  
**HAYWOOD & CO**  
 Carver House, 4 Carver Street, Sheffield S1 4FS

**AN OPPORTUNITY TO PURCHASE**  
**A HOME COUNTIES HOME IMPROVEMENT CENTRE**  
 A well known, well established and well worth looking at family business. Established in 1967. 1985/86 T/A circa £480,000 and audited accounts will show at least 37 per cent G.P. This managed concern is very diverse and sells the whole spectrum of Home Improvement and D.I.Y. products.  
 Principals only should apply for further details to:  
**Alfred Tooke & Co.**  
 100 New Cavendish Street, London W1M 7TA  
 01-421 8232

**BUSINESS FOR SALE**  
 \* Essex-based steel fabricators  
 \* Turnover £2m p.a.  
 \* Valuable leasehold premises  
 \* Order book  
 Enquiries (quoting Ref. L279) to Joint Receivers and Managers:—  
**Derrick S. Woolf, FCA and David H. Gilbert, ACA**  
 Levy Gee & Partners  
 100 Chalk Farm Road London NW1 8EH  
 Tel: 01-287 4477  
 Telex: 27808

**FREEZER CENTRE/SUPERMARKET**  
 Excellent business for sale with £2m (incl.) turnover. Adjacent to discount furniture and cut-price concessionaires. Situated 50 yards from Junction 24 of the M6 motorway with parking space for 180 cars.  
 Ideal opportunity for a company or individual seeking to capitalise on the potential early growth of the site, with multiple non-food concessionaires intending to develop 7 day trading. Long lease available.  
 Reply to:  
**Mr W. G. Fishwick FSHWICK GROUP**  
 Liverpool Road Ashton-in-Makerfield Wigan, W44 6TU  
 Tel: 0942 726621

**PRIVATE COMPANY**  
 Opportunity to purchase well established building and engineering contractors in the Channel Islands from sole owner. Annual average turnover in excess of £2m. Good potential for expansion and future developments in the islands. Apply for full details in confidence, to principal:  
**Write Box H0754, Financial Times, 10 Cannon Street, London, EC4P 4BY.**

**FOR SALE SECURITY GUARDING COMPANY**  
 Turnover approx £800,000. Operates: Surrey, Hampshire, Berkshire, London. Owners wish to explore other interests.  
 Full management structure exists.  
 Principals parties only write to:  
**Box H0758, Financial Times, 10 Cannon Street, London EC4P 4BY**

**FOR SALE PRIVATE COMPANY**  
 TURNOVER APPROACHING £1m  
 BASED SOUTHERN COUNTIES  
 Specialists in the sale and service of a wide range of industrial and DIY portable tools, accessories, fittings and stationary equipment.  
 Long established in the on-site workshop repair of all electrically powered machinery.  
 Genuine reasons for sale.  
 Serious enquiries from principals only to Box H0762, Financial Times, 10 Cannon St, London EC4P 4BY

**UNIQUE OPPORTUNITY**  
 to acquire a progressive and well established BUILDING COMPANY in select South London district.  
 Turnover 1.2m p.a.  
 On-going contracts 3m p.a.  
 Currently turning away lucrative business.  
 Excellent staff and premises.  
 Owner retiring.  
 Tel: 098-387-2438 pm

**ADVERTISING AGENCY**  
 Fully recognised advertising agency in northern England for sale. Estimated profit for 1985-86 is £300,000 pre-tax.  
 The company is rich in cash and free of charges and moving to new offices in 1986.  
 Write Box H0766, Financial Times, 10 Cannon Street London EC4P 4BY.

**PROFITABLE PRINTING COMPANY**  
 NORTH LONDON  
 Turnover £1.2 million  
 Modern Plant & Machinery  
 Leasehold Premises  
 Principals only apply to Box H0768, Financial Times, 10 Cannon Street London EC4P 4BY

**FOR SALE**  
 30 bed Nursing Home Derbyshire  
 This valuable income producing freehold substantial stone property is offered for sale at £450,000. Last year's T/A £280,000. Potential to increase to further £300,000. Best subject to conditions: will only sell to suitable purchaser. For full details contact: **Mr W. G. Fishwick FSHWICK GROUP**, 100 New Cavendish Street, London W1M 7TA. Tel: 01-242 4111

**FOR SALE**  
 A company supplying offices etc with plants, on a sale, maintenance and rental basis. Pre-tax profit £100,000. Significant growth potential. Interested parties should write to: **SINGER & PRINCE LIMITED** (Ref. MR. 542) 21 New Street, Bishopsgate London EC2A 4EP

**FOR SALE**  
 Superb small company based in London, in highly profitable service industry. Good market order book. Well managed, market leader in its field. Excellent staff. Full private of company investor. £78,000.  
 Details Box H0752, Financial Times, 10 Cannon St, London EC4P 4BY

**FOR SALE**  
 Superb small company based in London, in highly profitable service industry. Good market order book. Well managed, market leader in its field. Excellent staff. Full private of company investor. £78,000.  
 Details Box H0752, Financial Times, 10 Cannon St, London EC4P 4BY

هكذا من الشهي



# Business For Sale

## Spacious Showrooms South Manchester

- \* Prime freehold location - main road site
- \* Car showroom 2,389 sq. ft.
- \* Fully equipped repair workshop
- \* Ford parts stock
- \* Separate long leasehold body repair workshop
- \* Ford Motor Company will grant a retail dealer franchise to suitable purchasers

For sale by the Joint Receivers of Barrow Motor Company Limited.

For further details please contact:

Philip Ramsbottom or John Dixon  
Peat, Marwick, Mitchell & Co.  
Century House  
7 Tib Lane  
Manchester M2 6DS  
Telephone: (061) 832 4221, Telex: 668265



## UNIQUE OPPORTUNITY

To exploit the rapidly growing public interest in the share market FOR SALE SMALL PUBLISHING COMPANY SPECIALISING IN EDUCATIONAL SERVICES FOR THE PRIVATE INVESTOR

Full or part ownership  
Principals only please write to Box H0775, Financial Times  
10 Cannon St, London EC4P 4BY

## FOR SALE FITTED KITCHEN COMPANY

Very Profitable Ongoing Management Facilities include Mfr., retail and installation

Write Box H0776, Financial Times  
10 Cannon St, London EC4P 4BY

## BUSINESS FOR SALE

Important West Midlands Engineering and Pressing Company for sale as a going concern. Turnover average £1m, strong customer base, substantial freehold modern premises (72,000 sq ft) occupying prime site, near Motorway, network and N.E.C.

All enquiries in strictest confidence. Write Box H0775, Financial Times  
10 Cannon Street, London EC4P 4BY.

## FOR SALE

EEC approved, purpose-built, POULTRY ABATTOIR in the West Midlands Area. Offers invited. Please apply to Box H0778, Financial Times  
10 Cannon St, London EC4P 4BY

## COMPUTER COMMUNICATIONS CO.

Purchaser (£55,000) for Computer/Communications Business. Thames Valley area. Write Box H0771, Financial Times  
10 Cannon St, London EC4P 4BY

## Hotels and Licensed Premises

**AWARD-WINNING RESTAURANT/BRASSERIE AND WINE BAR**  
In residential area, close to City of London and entertainment facilities. Sells a financial partner to provide equity for further development. Interested parties (participate only) should apply to: 31st Floor, 943 Finsbury Rd, NW11 8NA

## FREEHOLD HOTEL FOR SALE

LONDON, WEST END  
90 ROOMS  
PRICE £4.1 million  
Only principals and retained agents  
Apply for details to: Box H0730, Financial Times  
10 Cannon St, London EC4P 4BY

# International

## FOR SALE: as going concern

### Peat moss factory

WITH APPROX. 500 ACRES MOORLAND  
Comprehensive modern machinery  
Sited in Republic of Ireland.

Fa. Riesselmann and Sohn  
z. Hd. Herrn Franz Riesselmann  
Postfach 1440, D-2842 Lohme, W. Germany.

## HEALTH AND BEAUTY AID WHOLESALE FOR SALE

Large U.S. - East Coast HBA wholesaler for sale  
Excellent management in place  
Sales: \$65m  
Net worth: \$4m  
Net profit: \$14m  
We are looking for \$15m  
Send recent financial report with your product literature to Box H0753, Financial Times  
10 Cannon St, London EC4P 4BY

## TWO GOURMET RESTAURANTS

Urban and resort locations  
Case Cod/Boston area, perfect location, authentic, traditional reputation, major 5 minute restaurant in prime area, dual licence and business 61.2m, 2 restaurants (1200 seats), award interior, critically acclaimed cuisine, 100000, sold separately or as package.  
J. M. Burke, 525 East 70th Street  
New York, NY 10021

## Businesses Wanted

### IS THIS YOUR BUSINESS?

1. Privately owned company or group.
2. A good profit record which has reached at least £100,000 pre-tax per annum.
3. Shareholding managers who want to realise their investment but continue to manage and share in the future prosperity whilst having access to a larger group's resources.

If so, a medium-sized U.K. public company committed to expansion both by acquisition and internally would like to hear from you. Please write to us through our advisers: Ref. MA077, Messrs. Kilsdonk, Chartered Accountants Bank House, 8 Cherry Street, Birmingham B2 5AD

### CITY OF CHESTER

Investor seeks acquisition in this area during 1987. £2 million available for profitable enterprise of low labour content and long term potential. Reply in strict confidence to Box H0750, Financial Times  
10 Cannon Street, London EC4P 4BY

### WANTED

Rapidly growing UK company with turnover of £200m plus seeks imports, exporters, distributors and/or wholesalers of garden, gardening, camping and outdoor leisure products, furniture, equipment or hobby related. The company is willing to acquire, set up companies or act as UK agent for any of the above products which fits its rapid expansion strategy. Please write in confidence to Box H0757, Financial Times, 10 Cannon Street, London EC4P 4BY

# Company Notices

## GENERALE SOCIETE GENERALE DE BELGIQUE GENERALE MAATSCHAPPIJ VAN BELGIE

Public Limited Company

Incorporated in Brussels by Royal Decree of August 1922.  
Registered Office: 30 rue Royale, 1000 Brussels.  
Trade Register Number: Brussels 19427

The Management is pleased to invite shareholders to attend the company's general meeting on 20 rue Royale, Brussels, on Thursday, 17th April 1986 at 10.00 a.m. for the General Meeting, agenda as follows:

- (1) Board of Directors' and Auditors' reports for 1985;
- (2) Approval of the company's annual accounts for 1985;
- (3) Discharge to members of the Board of Directors and Board of Auditors of their duties for the year ended 31st December 1985;
- (4) Any other business.

(5) The Extraordinary General Meeting, since the Extraordinary General Meeting is to be held on 22 April 1986 with the following agenda will meet the same day at 10.00 a.m. at the same place as the General Meeting:

- (1) Report by the Board of Directors setting out the reasons for the capital increase proposed and the reasons for the proposed sub-division of rights for the operation under item 3. Auditor's report.
- (2) First general meeting of shareholders to be held on Thursday, 22 April 1986 at 10.00 a.m. at the same place as the General Meeting.

The shares will be offered for public sale for cash on a preferential basis, with priority being given to holders of the company's convertible bonds.

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# New Inhcape chairman

Mr George Turnbull, group managing director and chief executive, will succeed Sir David Orr as chairman of INHCAPE after the annual meeting in June. Sir David will become deputy chairman but will remain on the board. Mr G.H. Holdsworth will retire at his own request in September, after more than 36 years with Dodwell & Co and the Inhcape Group. Sir Edward Studd will retire from the board in June, but will continue to serve as a consultant until the end of 1986. Mr Colin Armstrong, chief executive of the group's South American interests, will be appointed to the board in June.

of the Bell & Howell Co based in Chicago. Mr Heap takes over as managing director of the visual communications division from Dr Derek Hopes who remains a director and chairman of Bell & Howell A.V. He will continue to be responsible for strategy and development of new businesses and activities. Mr Stirling becomes managing director of the newly formed mail-handling division. Mr Richard Austin, a director of Bell & Howell Ltd, will concentrate on the micro-imagery business as managing director of the micro-imagery division. He will work closely with Mr Jim Donaldson, chairman, on European corporate affairs.

board of Davenports. Three non-executive directors, Mr C. H. Tidbury, Mr J. F. Verano and Mr G. R. Wilcox have resigned from the board. **GEORGE MILLER UNDERWRITING AGENCIES** has appointed Mr L. C. Taylor, Mr G. E. Watts, Mr D. N. Brewster and Mr J. R. Digby directors. Mr Bernard Barnett has been appointed European managing director of I. P. SHARP ASSOCIATES. He previously spent 10 years with Interactive Data Corporation / Chase Econometrics

# APPOINTMENTS

Mr Paul D. Williams, formerly of Whitehairs Property has joined EMBASSY DEVELOPMENTS as a director, responsible for the promoting and letting of the existing properties. Six senior executives at BURSON MARSTELLER UK have been promoted to the board: Mr John Miller, managing director of Burson-Marsteller Financial; Mr John Birch, human resources director; Mr Tim Foster, creative director; Mr John Fowler, research director; Mr Jane Lyons, group manager and Mr Bill Quirk, director of employee communications.

## GOLD FIELDS COAL LIMITED

(Formerly The Cyledale (Transvaal) Collieries Limited) (Incorporated in the Republic of South Africa) A MEMBER OF THE GOLD FIELDS GROUP (Registration No. 01/011240/6)

ISSUED CAPITAL: 16,622,721 shares of 50 cents each	Quarter ended 31 March 1986	Quarter ended 31 December 1985
Quarter ended 31 March 1986	2,781	2,290

OPERATING RESULTS (tons 000)  
Total mined 2,781  
Tons sold 2,290

FINANCIAL RESULTS (R000)  
Sales and other revenue 52,690  
Cost of sales 39,004

Profit before tax 13,686  
Tax 6,662

PROFIT AFTER TAX 7,024  
Capital expenditure 2,627

NOTES:  
1. Merger of the Operations of Apex and Cyledale. The Scheme of Arrangement for the merger of Apex and Cyledale was approved at general meetings of shareholders of both companies held on 5 March 1986, and was subsequently sanctioned by the Supreme Court (Witwatersrand Local Division). The merger was implemented on 17 March 1986, the day on which Cyledale changed its name to Gold Fields Coal Limited and the listing of the new Gold Fields Coal Shares commenced on the Johannesburg and London Stock Exchanges.  
2. Presentation. Apex and Cyledale operated as separate companies in respect of the quarter ended 31 December 1985. Accordingly the figures in respect of that quarter have not been shown as they are not comparable. The consolidated balance sheet as at 31 December 1985 was audited and approved by the auditors on 21 March 1986 as R10.2 million, which includes amounts authorized for 1986.  
3. Capital Expenditure. The unapportioned balance of authorized capital expenditure as at 31 March 1986 was R10.2 million, which includes amounts authorized for 1986.  
4. Dividends. Dividends (No. 159) of 300 cents per share and (No. 145) of 75 cents per share declared on 3 December by Apex and Cyledale respectively, were paid to members on 12 February 1986.  
5. Excess - Consolidated. The contract in terms of which Coalbrook supplies coal to Excom's Taibos power station, which was due to expire in 1986, has been extended to expire in 1989, at the same time as its High-voltage power station contract expires.  
On behalf of the Board:  
A. M. D. GRAY  
M. R. FULLER-GOOD } Directors

14 April 1986

Notice to the Holders of FIRST CHICAGO CORPORATION Floating Rate Subordinated Notes Due 1992. NOTICE IS HEREBY GIVEN to the owners of First Chicago Corporation Floating Rate Subordinated Notes Due 1992 (the "Notes") of the appointment of an additional paying agency for the Notes: SWISS BANK CORPORATION, 1, Aeschengraben, 8002 Zurich, Switzerland. The appointment becomes effective commencing with the next interest payment date for the Notes, May 15, 1986.

Date: April 15, 1986

## MR COURTNEY HAYDEN HAS JOINED THE BOARD OF ARLINGTON PROPERTY SERVICES.

Formerly with Commercial Union Properties, Mr Hayden has also been with Laing and Wimperley and will act as projects director for Arlington's business parks.

Mr Findlay Caldwell has joined HALFORDS as buying, merchandising, marketing and development director. He was with Harris Queensway Ultimate, where he was marketing controller.

Dr Ian Lewis has been appointed associate director of telecommunications with BUTLER COX & PARTNERS. He was manager of telecommunications for BP International.

Mr John Salisse, who retired last year as main board director of Marks & Spencer, has joined the board of ALLIED INTERNATIONAL DESIGNERS as a non-executive director.

SCOTTISH WIDOWS' FUND AND LIFE ASSURANCE SOCIETY has appointed Mr M. D. Ross, a joint actuary, as an assistant general manager.

BODDINGTONS' BREWERIES has appointed Mr Neil Kerr as assistant managing director from April 31.

Mr Phillip Wood is retiring as a partner of GREYVISON CO. London stockbrokers. Mr Wood joined Greiverson Grant in 1959, and for many years has been senior Gill-edged dealer.

PETROL has appointed Dr Norman A. White chairman of its board. Dr White became associated with the company in June 1985, joined the board in September and was appointed chairman of the executive committee in December, a post he will continue to hold as well as board chairman. Mr Kenneth F. Dibben joins the board as a non-executive director. Mr Dibben will be chairman of the audit and remuneration committee. Mr C. J. Smith, the past chairman, will continue to serve on the board as a non-executive director.

Mr Stuart Heap and Mr Rob Stirling have been appointed directors of BELL & HOWELL LTD, the European subsidiary

## THE BLUE ARROW GROUP HAS MADE MR CROSSWELL MANAGING DIRECTOR OF THE BLUE ARROW EMPLOYMENT GROUP.

Mr Crosswell was formerly managing director of Blue Arrow Personnel Services.

Mr Alan Plimpton has been appointed a director of SCHLUMBERGER MEASUREMENT AND CONTROL (UK). He was deputy chairman of the Electricity Council and chairman of the London Electricity Board.

Mr Euan Russell has been appointed conference and exhibition director for the B.A.R. BICAN CENTRE. He succeeds Ms Patricia Combe who has become business development director at Conference Co-ordinators.

Mr A. R. R. Cheek has been appointed deputy managing director of HOWDEN GROUP with responsibility for financial administration in addition to products and markets. He will continue as managing director of James Howden Group. Mr J. N. Allison, managing director of James Howden and Co, has joined the board of Howden Group.

HAVANA INTERNATIONAL BANK has appointed Mr Paul E. Toleda as managing director as replacement for Mr Miguel A. Lopez who has been appointed deputy chairman.

HOFFMAN AND CO. and THORNWOOD TIMBER SALES have appointed Mr Michael Longhin and Mr Mark Hearn executive director of both companies. Mr Longhin and Mr Hearn previously held sales management posts in the Meyer International organisation.

Mr Ray King has been appointed deputy managing director of MANDERS industrial coatings division.

Following the merger between Green Whitley and DAVENPORTS BREWERY (EGLD-INCOS), three Greenwhilly directors, Mr C. J. B. Hatton, Mr A. G. Thomas and Mr E. Whitley, have been appointed to

## NOTIFICATION TO BONDHOLDERS COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN

7½% CONVERTIBLE BONDS DUE 2000

M Michelin hereby gives notice that it will increase its capital by 100 million francs by drawing on the available reserves of its 7½% Convertible Bonds due 2000 (the "Bonds").

Subscription price: FF 2,000 per bond (plus 1% premium).

1. 1986

2. Additional share for 1 additional share for 10 outstanding shares.

3. Additional share for 1 additional share for 10 outstanding shares.

4. Additional share for 1 additional share for 10 outstanding shares.

5. Additional share for 1 additional share for 10 outstanding shares.

6. Additional share for 1 additional share for 10 outstanding shares.

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22. Additional share for 1 additional share for 10 outstanding shares.

23. Additional share for 1 additional share for 10 outstanding shares.

24. Additional share for 1 additional share for 10 outstanding shares.

25. Additional share for 1 additional share for 10 outstanding shares.

**最短 TOKYO NON-STOP**

Japan Air Lines now brings Tokyo even closer to London. flights from Heathrow to Tokyo via Anchorage, including two on Saturdays.

We are the only airline to operate non-stop flights from London to Tokyo, offering the fastest route to Japan from the U.K. The flights leave Heathrow at 1920 every Tuesday, arriving in Tokyo, on Wednesday at 1455 saving almost 6 hours on normal flight times.

And, of course, all our flights feature the Japanese hospitality and serene efficiency that have made us the world's number one international airline.

On all other days we offer one-stop Everything you expect and more.

**JAPAN AIR LINES**

\*ATA Statistics.

## THE NORTH CAUCASIAN OIL FIELDS, LIMITED

THE NORTH CAUCASIAN OIL FIELDS, LIMITED informs the holders of its bearer shares that cash offer has been made for the entire issued share capital of the Company by Topino Limited (Licensed Dealer in Securities) on behalf of Lusaire Investments (Overseas) Limited. Information concerning the Offer may be obtained from Topino Limited (01-637 4882).

An extraordinary general meeting of the Company will be held on 20th May, 1986 to approve the terms of the arrangement relating to conversion of the Company's shares into shares of Topino Limited (Licensed Dealer in Securities) on behalf of Lusaire Investments (Overseas) Limited. Information concerning the meeting may be obtained from:

Topino Limited, 4 York Road, London SE1 7NA  
Tel: 01-834 8242

## NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) LIMITED

NOTICE IS GIVEN that at a Meeting of the Board of Directors of EDRS Limited held on 12th March 1986, it was RESOLVED that a free distribution of Shares of 0.08 Share for each Common Share of 1.00 Share (the "Offer") shall be made on 31st March 1986. All holders of Common Shares of 1.00 Share or multiples thereof will be paid an amount per share to be announced at a later date.

The Offer will be made subject to the collection of Free Shares which may be made on 31st March 1986.

After this date, a new conversion rate will be determined and to be used for the purpose of the Offer period, will apply to the Offer.

NOTICE OF MEETING TIME ASSURANCE SOCIETY

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the above Society will be held at 80 Union Street, Glasgow on Wednesday, 30th April 1986 at 12 noon.

AGENDA:  
1. To approve the Report of the last Annual General Meeting held on 26th April 1985 and to receive the auditors' report thereon;  
2. To elect a Chairman;  
3. To receive and adopt the Report of the Committee of Management and the Accounts for the year ended 31st December 1985;  
4. To receive and adopt the Report and recommendations of the Committee of Management as at 31st December 1985;  
5. To elect members to the Committee of Management;  
6. To re-appoint auditors and authorize the Committee of Management to determine their remuneration; the present auditors are Messrs. Peat, Marwick and Company (Chartered Accountants);  
7. To conduct any other business permitted by the Rules of the Society.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) LIMITED

NOTICE IS GIVEN that at a Meeting of the Board of Directors of EDRS Limited held on 12th March 1986, it was RESOLVED that a free distribution of Shares of 0.08 Share for each Common Share of 1.00 Share (the "Offer") shall be made on 31st March 1986. All holders of Common Shares of 1.00 Share or multiples thereof will be paid an amount per share to be announced at a later date.

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After this date, a new conversion rate will be determined and to be used for the purpose of the Offer period, will apply to the Offer.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act 1985 that a Meeting of the Creditors of Mufflers Exhaust Centres Limited will be held at the offices of Leonard Curtis and Partners, 3rd Floor, Pat



UK COMPANY NEWS

David Goodhart on Evered's takeover approach to McKechnie Testing time for the Abdullaha

AS THE takeover merry-go-round in the engineering sector turns once more it is difficult not to feel sorry for Dr J.M. Butler, the chairman of McKechnie Brothers.



Mr Raschid Abdullah (left), chairman, and Mr Osman Abdullah, vice-chairman of Evered

Evered makes no claims for industrial or product synergy from a merger — beyond the fact that it knows the overall picture.

No sooner had he wiped the sweat from his brow after narrowly escaping the fast-growing and highly regarded Williams Holdings than knocking on the door comes the similar Evered Holdings.

Shareholders voted in favour of an offer for Newman Trucks but some believed wrongly that they could still support a Williams take-over.

The bid will be an excellent test of just what the market does think of the Abdullaha. They have made an all-paper offer which they don't appear to want to increase much.

STC chief executive's £0.75m paper profit

By Lionel Barber MR ARTHUR WALSH, chief executive of STC, the telecommunications group, holds a paper profit of more than £750,000 on share options granted when he was appointed to rescue the company last September.

Mr Walsh, formerly with GEC Marconi, was offered 1m shares exercisable at 53p. STC closed last night at 159p, down 2p.

Hanson closer to victory as Imps recommends bid

Hanson Trust yesterday moved closer to formally clinching victory in the £2.8bn takeover battle for Imperial Group when the board of the tobacco, brewing business recommended shareholders to accept Hanson's terms.

The company said yesterday that this would cover all the underwriting and other costs of mounting the bid and still leave a modest profit. This is believed likely to total £4m to £5m.

between Imperial and Hanson on the future management structure and policies of Imperial. It has been agreed that Hanson representatives will join the board of Imperial as soon as Hanson's offer goes unconditional.

Connells' cash call for £6.6m

THE ESTATE agents, Connells, which unveiled a 26 per cent increase in pre-tax profits to £2.5m yesterday, has joined the queue of companies asking the market for capital through a rights issue for £6.6m to fund further expansion.

The issue will release 3.3m ordinary shares at 205p each on a one-for-four basis. The Constantine family, which founded the company and has held 60 per cent of its equity since the flotation, will dilute its holding to 50 per cent after the rights issue.

Connells began 1985 in a sluggish state, as did the rest of the property sector. As the year wore on demand for residential property increased and although the commercial sector remained stable, its commercial division—served by the first contribution from Collier and Mudge—surpassed profit expectations.

Extel skirmishing intensifies

SKIRMISHING over the unusual £170m takeover bid for Extel, the business and sporting information group, from Demergor Corporation intensified yesterday.

Incipor, Earl, the small corporate finance house which is advising Demergor, complained to Kleinwort Benson, Extel's merchant bank, and to the Takeover Panel about "unjustifiable slurs and innuendo" contained in Extel's weekend defence circular.

Lorho, the industrial mining and agricultural group, has sold a portfolio of UK commercial, industrial and residential property for £53m in cash to Samuel Properties.

Incipor has complained verbally to the Takeover Panel and is submitting a formal complaint in writing.

CANADIAN PACIFIC LIMITED NOTICE OF PARTIAL REDEMPTION

NOTICE IS HEREBY GIVEN, pursuant to paragraph 3(a) of the Terms and Conditions of the 9% Collateral Trust Bonds due May 15, 1989 ("the Bonds"), that Canadian Pacific Limited ("the Company") has elected to redeem U.S.\$1,240,000 aggregate principal amount of the Bonds in coupon bearer form in the denomination of U.S.\$1,000 each bearing the under-mentioned distinguishing numbers, namely:

Table with columns for bond numbers and corresponding values. Includes a list of numbers from 67 to 2525 and their corresponding values.

have been selected by lot by Orion Royal Bank Limited (The Fiscal Agent) for redemption on the 15th day of May, 1986 for sinking fund purposes only. All such Bonds so selected will be redeemed on May 15, 1986 in lawful money of The United States of America at the principal amount thereof upon presentation and surrender of the said Bonds (accompanied by the interest coupons appertaining thereto which mature after May 15, 1986) at the option of the holder, at any of the following paying agents:

- List of paying agents: Orion Royal Bank Limited, 1, London Wall, London EC2Y 5JX; Bank of Montreal Trust Company, 2, Wall Street, New York, N.Y. 10005; Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg; Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B1040 Bruxelles, Belgium; Chase Manhattan Bank (Switzerland), Genferstrasse 24, 8027 Zurich, Switzerland; Pierson, Haldring and Pierson N.V., Herengracht 214, Amsterdam, Holland.

Bond holders should detach the May 15, 1986 coupon and present it in the usual way. NOTICE IS ALSO HEREBY GIVEN that all interest on the Bonds so called for redemption shall cease to be payable from and after the said 15th day of May, 1986 and coupons for interest to accrue after such date upon said Bonds shall be void.

DATED AT LONDON This 15th April, 1986 by ORION ROYAL BANK LIMITED Fiscal Agent

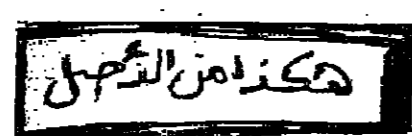
Dewhurst lifts growth to 32%

I. J. Dewhurst Holdings, which has Marks and Spencer as its major customer, has accelerated its growth rate to 32 per cent in the year ended January 17 1986, with pre-tax profit advancing from £4m to £5.3m.

Turnover in the year advanced 34 per cent to £57.5m while the operating profit rose 32 per cent, from £3.74m to £4.94m. After tax £1.81m (£1.36m) the net profit comes to £3.5m (£2.64m) for earnings of 5.69p (£2.27p) per share.

Best of British promotion campaign in the US which sucked in £3m of exports from Dew-

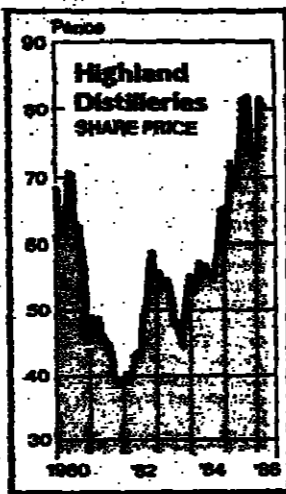
Advertisement for Ladbroke Group PLC US\$75,000,000 Revolving Credit Facility. Arranged by Lloyds Merchant Bank Limited. Lead Managers: Barclays Bank PLC, Lloyds Bank PLC. Managers: Continental Illinois National Bank and Trust Company of Chicago, Banco de Bilbao, S.A., Banco di Roma (London Branch), The Bank of Nova Scotia Group, Credit Lyonnais, London Branch, Credit Suisse, The Sumitomo Bank, Limited. Participant: Banque Bruxelles Lambert S.A. London Branch. Facility Agent: Lloyds Merchant Bank.



UK COMPANY NEWS

Highland Distilleries tops £5m at halfway stage

WITH ALL sectors of its business showing an increase, the Highland Distilleries group has pushed up its pre-tax profit by 12.5 per cent in the half year ended February 28 1986, from £4.7m to £5.03m.



An increased tax charge keeps earnings at 2.5p share, but the interim dividend is lifted from 0.56p to 0.616p net.

Sales of The Famous Grouse whisky in the UK were again ahead of the industry, the directors report, with growth coming from Scotland and England. Development of export markets continues and is supported by substantial investment.

New fillings sales to blenders were down slightly but production increased at the group's distilleries as additional stocks were laid down for its own use.

Turnover in the half year rose 8.5 per cent to £59.08m while the gross profit improved 8.8 per cent to £5.03m. That rate of increase also worked through the operating profit, which was up from £3.9m to £4.23m.

Investment income was £390,000 (£279,000), interest receivable £460,000 (£351,000),

and interest payable came to £20,000 (£35,000). The directors say despite the promise of an era of lower taxation, the group charge for this year is up by 31 per cent, from £1.45m to £1.9m. Withdrawal of stock relief continues to have a particularly adverse effect.

During the period the group spent £813,000 (£451,000) on fixed assets. For the full year ended August 31 1985, turnover was £101.27m, pre-tax profit £9.8m, earnings 5.2p, and the dividend total 1.98p per share.

Table with 5 columns: Company Name, Current payment, Date, Corresponding div., Total last year. Includes companies like Fortnum & Mason, MCD Group, Mellerware, etc.

Dividends shown in pence per share except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. † USM stock. ‡ Unquoted stock. † Special interim. ‡ For 10 months.

comment

Highland Distilleries' lot is not an easy one. Penetration of its home market continues to hover around saturation point, so it is from south of the border that it obtains its growth: yet as fast as it puts on sales, its increased profits are soaked up by a rising tax charge. By the end of the current year, and it is expected to turn in £10.5m on a tax rate of 38 per cent, it will have shown profits growth of more than 25 per cent over the last two years while its earnings have been virtually stagnant. With a bid rendered unlikely by Highland's interlocking shareholdings with private companies, the shares, at 80p look highly rated on a prospective p/e ratio of 15. Yet the multiple is not out of line with the sector's, the tax charge has now peaked out, and the ample scope for expansion of Famous Grouse in England and Wales together with the long-term prospects overseas suggest that the shares are no more than fairly valued.

Baillie Gifford NAV down

Net asset value of Baillie Gifford Technology fell from 107.4p to 94.6p in the 12 months ended February 28 1986. However, income from investments rose sharply and enabled the company to record pre-tax profits of £261,000 for the period, compared with £212,000 for the previous 12 months. The dividend is to be 1.0p net. In their interim statement in October the directors forecast at least maintenance of last time's 0.85p. They say that with the portfolio of low-yielding technology stocks now largely in place future income from liquid balances will be significantly less, and the dividend when the company was formed (May 1984) the dividend, if any, for the current year will be substantially lower.

Ellis & Everard in £10m purchase

By Charles Batchelor

Ellis & Everard, which claims to be the largest British chemicals distribution group, is to pay nearly £10m in shares and cash for Largo Fleet Chemicals (Holdings) an unlisted company which stores, blends and packages chemicals.

This deal, which requires the approval of Ellis's shareholders, will combine its nationwide network of 18 distribution depots with CFC's technical skills in blending and formulating chemicals. CFC has two large depots in Middlesbrough and Eaglescliffe on Teesside.

CFC will gain access to increased sources of finance to expand its business. A public listing was considered but was rejected on the grounds it would have taken longer to arrange and the volatility of the chemicals business would have placed limits on CFC's market rating.

CFC increased its pre-tax profit to £1.3m in 1985 from £1m the year before, on turnover which rose to £31m (£25m). Net assets at the year-end were £3.8m.

CFC was set up in 1972 by Mr Michael Marshall, formerly with ICI's petrochemicals division. Mr Marshall, now 42, effectively owns 50 per cent of CFC.

ICI is a major shareholder in both Ellis and CFC, owning 28.16 per cent of the former and 22.5 per cent of the latter. It is in favour of the deal but did not instigate it, Mr Marshall said.

Ellis will issue 4.08m new shares for the ordinary and preferred share capital of CFC and £603,000 in cash for the cumulative preference share capital.

Ellis trimmed the profits forecast it made in January to say that sales for the year ending April 30 1986 had been lower than expected and prices had risen in both the UK and the US.

The board still expects to exceed the 1984-85 pre-tax profit of £3.5m but the increase will be smaller than anticipated. This purchase will create a chemicals blending and distribution group well placed to exploit a further growth in role of independent distributors, said Mr Simon Everard, Ellis chairman.

Ellis has about 15,000 customers in the UK compared with CFC's 4,000. Ellis shares fell 7p to 218p yesterday.

Ellis is advised by S. G. Warburg.

Shandwick deal

Shandwick the USM-quoted public relations group, has agreed to buy Leslie Bishop, one of the largest privately-owned public relations consultancies, in a cash-and-shares deal worth £2.42m.

The combined public relations group would have the third highest fee income in Britain after Gooch Relations and Charles Barker, according to PR Week's latest league table.

Shandwick proposes to buy all Leslie Bishop's shares for £500,000 in cash and 609,595 new Shandwick shares. Some 283,762 of the new shares will be placed at 210p to produce another £806,400 in cash for the vendors.

Ashley rights

Ashley Industrial Trust is to raise £703,380 through a two-for-five rights issue at 35p a share. Some £49,249 will be used for the purchase of Sharebright and £640,131 for working capital.

WPP merger talks

WPP is in discussions with directors of the Grass Roots Partnership (GRP) with a view to merging GRP with Promotions House when Promotions becomes a wholly-owned subsidiary of WPP. Grass Roots is one of the UK's leading motivation consultancies.

NOTICE OF REDEMPTION

Chrysler Overseas Capital Corporation and Chrysler Corporation, Guarantor

4 5/8% Guaranteed Convertible Floating Rate Debentures due 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture Dated as of May 15, 1984 among Chrysler Overseas Capital Corporation and J. Henry Schroder Bank & Trust Company, as Successor Trustee, \$2,808,000 in aggregate principal amount of the above captioned Debentures will be redeemed on the Redemption Date on May 15, 1986 (the "Redemption Date") at 102% of the principal amount thereof (the "Redemption Price") together with accrued interest to said Redemption Date.

Table with 2 columns: Debenture Number, Redemption Date. Lists numbers from 15561 through 572 to 32480 through 32489.

Interest on said Debentures to be redeemed shall cease to accrue on and after the Redemption Date and on said date the Redemption Price will become due and payable to each of the Debenture holders for redemption.

Payment of the Debentures to be redeemed will be made upon presentation and surrender thereof, together with all coupons appertaining thereon maturing subsequent to the Redemption Date, at J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10038, 6th Floor, Corporate Trust Department or at the option of the holder at the offices listed below:

Table with 3 columns: Bank Name, Address, City. Lists Deutsche Bank, A.G., Societe Generale, S.G. Warburg & Co. Ltd., etc.

Coupons which shall mature on or before said Redemption Date should be detached and surrendered for payment in the usual manner.

Debentures may be converted at the option of the holder thereof into Common Stock of the Guarantor at the rate of \$10.00 per share.

The rights to convert Debentures selected for redemption into Common Stock will terminate on May 15, 1986, in accordance with the Indenture under which the Debentures were issued. For all purposes of the Indenture, the Debentures called for redemption in accordance with the foregoing will be deemed to be no longer outstanding on or after May 15, 1986, and all rights with respect thereto, except as stated above, will cease as of the close of business on said date.

Chrysler Overseas Capital Corporation By: J. Henry Schroder Bank & Trust Company, As Successor Trustee

Date: April 8, 1986

Under the Interest and Dividend Tax Compliance Act of 1983, you may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalty of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate no on or before the date the securities are presented for payment. These holders who are required to provide their correct taxpayer identification number on Internal Revenue Form W-9 and who fail to do so may also be subject to a penalty of 50%. Please attention provide the appropriate certification when presenting your securities for payment.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

8 Lovat Lane London EC3R 8BP Telephone 01-621 1212

Over-the-Counter Market

Table with 6 columns: High, Low, Company, Price Change, Gross Yield, P/E. Lists various companies like Aas. Brit. Ind. Ord., Arnpark Group, etc.

BROWN GOLDIE & CO. LIMITED

Development Capital for Private Companies Management Buy-Outs

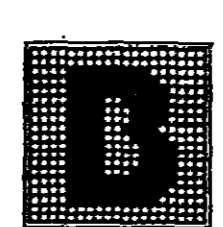
Write or telephone: Ian Hislop or Cameron Brown,

Brown Goldie & Co. Limited, 16 St. Helen's Place, London EC3A 6BY. Telephone: 01-638 2575.

A member of The National Association of Security Dealers and Investment Managers

All these notes having been sold, this announcement appears as a matter of record only

NEW ISSUE MARCH 1986



Banque Nationale de Paris

U.S. \$ 125,000,000 8 3/4% Notes due 1993

BANQUE NATIONALE DE PARIS GOLDMAN SACHS INTERNATIONAL CORP.

CREDIT SUISSE FIRST BOSTON LIMITED DEUTSCHE BANK CAPITAL MARKETS LIMITED

KLEINWORT, BENSON LIMITED MORGAN STANLEY INTERNATIONAL

ALGEMENE BANK NEDERLAND N.V. BANQUE BRUXELLES LAMBERT S.A.

CAISSE DES DEPOTS ET CONSIGNATIONS CITICORP INVESTMENT BANK LIMITED

CREDIT AGRICOLE DAIWA EUROPE LIMITED DRESNER BANK ENSKILDA SECURITIES

ARTHEGENSELSCHAFT SKANDINAVISKA ENSKILDA LIMITED IBI INTERNATIONAL LIMITED MITSUBISHI FINANCE INTERNATIONAL LIMITED

MORGAN GUARANTY LTD NOMURA INTERNATIONAL LIMITED PRUDENTIAL-BACHE SECURITIES INTERNATIONAL SALOMON BROTHERS INTERNATIONAL LIMITED

SHEARSON LEHMAN BROTHERS INTERNATIONAL SVENSKA HANDELSBANKEN GROUP SWISS BANK CORPORATION INTERNATIONAL LIMITED UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

S.G. WARBURG & CO. LTD

HEPWORTH CERAMIC HOLDINGS PLC

A VERY GOOD SECOND HALF

Excerpts from the Statement by the Chairman, Mr Peter Goodall, CBE, TD.

- \* 1985 was in trading terms the reverse of 1984 in that we had a very strong first half in 1984 after which business fell away very badly, whereas in 1985 we had a very weak first half and thereafter business picked up steadily throughout the remainder of the year and continues to do so. The total profit in 1985 was made up of £13.5 million in the first half of the year and £20.0 million in the second half.
\* We have continued our drive for ever more efficient production and our capital expenditure in 1985 amounted to over £25 million.
\* The merger into GR-Stein Refractories Limited of the British Steel Corporation's refractories division has proceeded both smoothly and well. We increased our exports of refractories over 1984's total by some 40%... and, as a matter of interest we sold refractories to the Japanese.
\* Your board has decided to recommend a final dividend of 4.3 pence per share. This gives a total of 7.2 pence per share, an increase of 6.7% on the previous year.

Table with 3 columns: 1985 RESULTS IN BRIEF, For year ending 31st December, 1985, 1984. Rows include Turnover, Profit before tax, Dividends, Earnings per share.

\* I think... that the major markets in which this group operates will now improve, and I am of this opinion not only because of the market information available to me but also because of the appalling state the capital infrastructure of this country has reached... our business will grow because quite apart from current demand there is an enormous backlog which needs to be tackled. All of this can only be of great benefit to this group whose profitability responds very favourably to volume. Peter Goodall, 19th March 1986

The Annual General Meeting of Hepworth Ceramic Holdings PLC will be held on 8th May in London. Copies of the full Statement and the Annual Report and Accounts can be obtained from The Secretary, Genefax House, Tapton Park Road, Sheffield S10 3EJ.

HCH Leaders in clayware, refractories, industrial sands and minerals, and prominent in plastics, foundry resins and engineering activities.



UK COMPANY NEWS

SENIOR ENGINEERING GROUP 1985 RECOVERY TO RECORD OPERATING PROFITS

Table showing financial performance metrics: PRE-TAX PROFITS (+80%), EARNINGS (+63%), DIVIDENDS (+13%)

Table comparing 1985 and 1984 performance: Turnover (103.7 vs 100.7), Operating profit (6.3 vs 5.3), Profit before tax (5.2 vs 2.8), Dividends per share (1.70p vs 1.50p)

"Prospects for the future are encouraging." Professor Roland Smith, Chairman.

If you would like a copy of the 1985 Report and Accounts when it is published in a few weeks time, please write to the Secretary, Senior Engineering Group plc, Senior House, 21 Derby Road, Watford, Herts WD1 2LT.



Mellerware falls short with £0.4m

A STRONGER finish to 1985 has seen Mellerware International produce a pre-tax profit of £402,000, after only breaking even at half-way.

comment In 1985 almost everything went wrong for Mellerware. Moul-nex hummed and habed and finally cancelled its contract.

Fortnum hit by cost of refurbishment

Costs associated with refurbishment and redesign affected trading last year at Fortnum and Mason, the department store located in London's Piccadilly.

Dixon and Gelfer profit projections

BOTH parties in the agreed £8.72m merger between clothing manufacturers A & J Gelfer and David Dixon Group have published profit forecasts for the financial year just ended.

Associated Book paying £3.5m for publisher

Associated Book Publishers (ABP) is to take over London-based Croom Helm, the academic publisher, in a shares and cash deal valued at £3.5m.

Universal Health Care prepares for market debut

Universal Health Care, which makes and distributes medical equipment, is planning a stock market flotation early this summer.

Rand Mines Group Gold Mining Company Reports for the Quarter ended 31st March, 1986

HARMONY GOLD MINING COMPANY, LIMITED

Quarterly operating results for Harmony Gold Mining Company Limited, including turnover, profit, and dividends.

Quarterly operating results for Harmony Gold Mining Company Limited, including turnover, profit, and dividends.

DURBAN ROODEPOORT DEEP LIMITED

Quarterly operating results for Durban Roodepoort Deep Limited, including turnover, profit, and dividends.

Quarterly operating results for Durban Roodepoort Deep Limited, including turnover, profit, and dividends.

BLYOORUITZ GOLD MINING COMPANY, LIMITED

Quarterly operating results for Blyvooruitz Gold Mining Company Limited, including turnover, profit, and dividends.

Quarterly operating results for Blyvooruitz Gold Mining Company Limited, including turnover, profit, and dividends.

EAST RAND PROPRIETARY MINES LIMITED

Quarterly operating results for East Rand Proprietary Mines Limited, including turnover, profit, and dividends.

Quarterly operating results for East Rand Proprietary Mines Limited, including turnover, profit, and dividends.

Banque Nationale de Paris

£50,000,000 9½ per cent. Notes 1991. Issue Price 100% per cent. The following have agreed to subscribe or procure subscribers for the Notes:

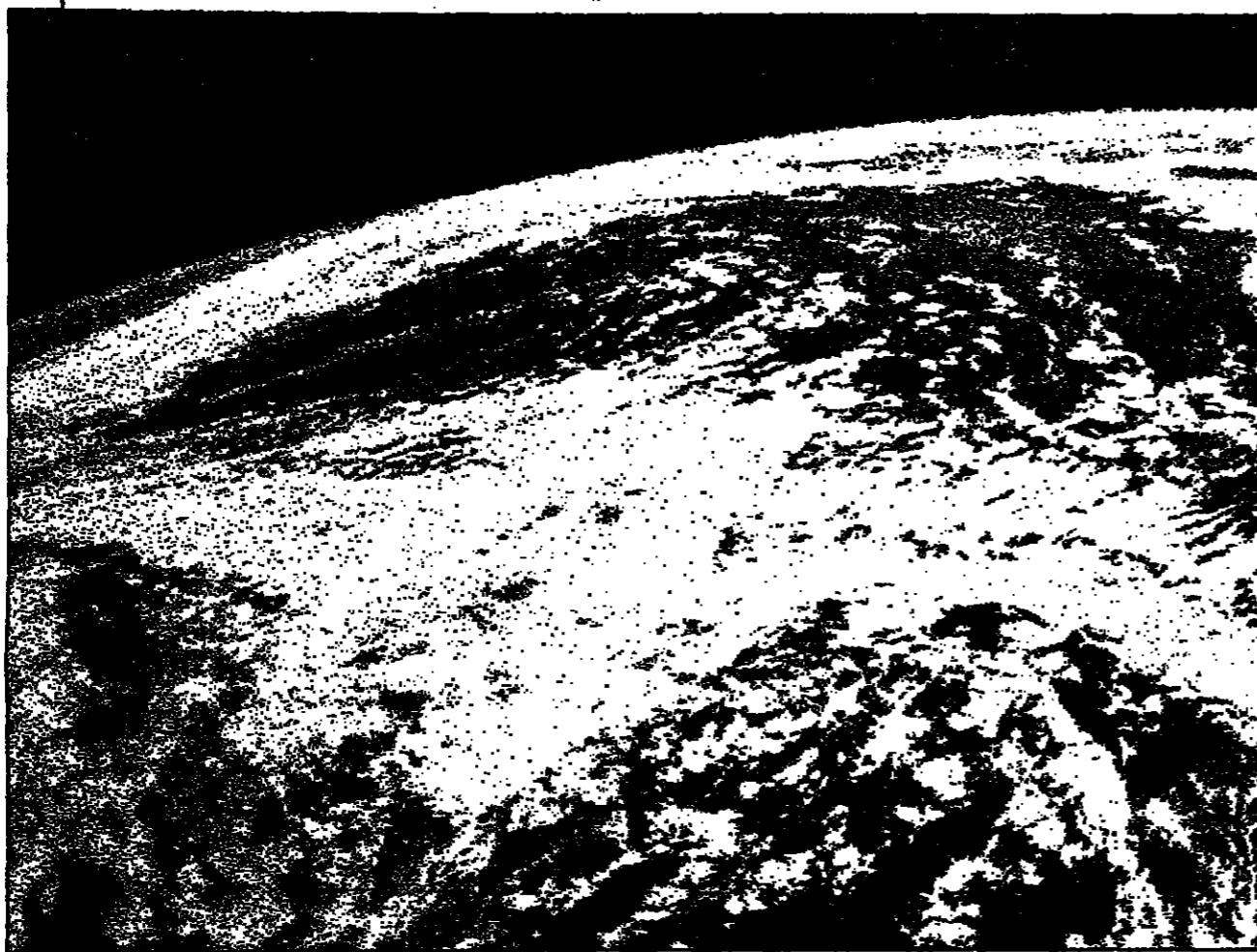
African Development Bank

KD 2,000,000/- SERIES "A" 6¾% BONDS DUE 1987. Notice is hereby given that in accordance with Clause 4(a) of the terms and conditions of the bonds, the bonds bearing the following serial nos. have been called for redemption at par on 15th May 1986.

1. All financial figures are subject to audit. 2. GOLD MINES The proceeds from hedging transactions finalised during the quarter form part of revenue derived from the sale of gold.

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# STRENGTH IN DEPTH ACROSS THE WORLD.



**Standard Chartered**

**STRENGTH IN DEPTH ACROSS THE WORLD.**

STANDARD CHARTERED BANK, HEAD OFFICE: 38 BISHOPSGATE, LONDON EC2N 4DE.

## STATEMENT ON THE 1985 RESULTS BY THE CHAIRMAN THE RT. HON. LORD BARBER.

Profits before taxation of Standard Chartered PLC for the year ended 31 December 1985 amounted to £268 million. The comparable figure for 1984 was £240 million, after restating Standard Bank Investment Corporation Limited (Stanbic) as an associate for that year. The growth in pre-tax profits excluding Stanbic was 25%. Profits after taxation and minority interests amounted to £133 million, compared with £100 million, and the earnings per share increased by 32% to 55.3 pence per share.

An interim dividend of 10.5 pence per share was paid in October and the recommendation of the Board is for a final dividend of 20.0 pence per share. Thus the total payment for the year is 30.5 pence per share, which is covered 2.8 times by earnings.

During 1985 Stanbic ceased to be a subsidiary and became an associate company as a result of its rights issue in which Standard Chartered did not participate; at the year-end the Group shareholding amounted to 43%. Subsequent transactions will have the effect of reducing the Group interest further to 39%. All the 1984 comparative figures have been restated as if Stanbic was an associate also at that time.

Once again exchange rate fluctuations have had a marked effect on earnings as translated into sterling and this year the impact has been adverse as a result of the weakening of the US dollar and of currencies linked to it and the sharp depreciation of the rand. The extent of the impact can be gauged from the fact that, if exchange values had remained constant, \$55 million would have been added to pre-tax profits.

### SHAREHOLDERS' FUNDS £1,240 MILLION

Total debt provisions in 1985 amounted to £101 million, compared with £137 million in 1984, partly helped by the strength of sterling and certain provisions no longer required. Welcome improvements were experienced in several business areas which more than offset the well-publicised problems in Singapore and Hong Kong, and of the tin crisis.

A major objective during 1985 was to strengthen the capital base of the Group, so that Standard Chartered could be seen to be strongly capitalised in comparison with peer banks and to strengthen confidence in our ability to conduct an international banking business in a world full of upsets and uncertainties. This was accomplished without making any direct call on shareholders, following the approval by the Bank of England of a new category of primary capital: undated subordinated notes that are convertible in certain circumstances into preference capital. Standard Chartered undertook four capital market transactions which provided us with US\$1,100 million and £150 million of primary capital. Taken in conjunction with the capital raising and changed shareholding proportion in Stanbic, by the year-end the primary capital ratio stood at 7.6% compared with 5.5% at end 1984.

Meanwhile we continue to examine opportunities to refinance or sell fixed assets in order to release capital funds for our principal business of banking. Towards the end of the year we completed the sale of the former headquarters in Clements Lane for £47 million and preliminary consideration is being given to the sale and leaseback of the Singapore headquarters building as soon as market conditions are favourable.

Total assets employed in the Group were almost unchanged at £28.8 billion, with exchange rate factors offsetting underlying growth.

Our UK-based businesses all had a successful year in 1985, especially the International Banking Division. The UK contribution to total pre-tax profits rose to 45% compared with 19% in 1984. This is in accordance with our strategic objectives and has improved the effective tax rate.

I have already referred to the changed shareholding relationship with Stanbic during 1985, as a result of their own capital strengthening moves. Despite the political and economic situation, Stanbic again achieved record results with a 19% improvement in post-tax earnings to R190 million.

The South African contribution to Group profits declined from 19% to 12%. Following the debt standstill enforced by the South African authorities we have been closely involved in the discussions that were so

ably conducted by Dr. Leutwiler.

Union Bank continued its successful record of progress, with a 6% post-tax profits increase to US\$47 million, although the weakening dollar trimmed the relative profit contribution of North America to the Group total to 16%. In pursuit of our corporate strategy Union Bank has agreed to acquire United Bank of Arizona. This will become operative from the beginning of 1987, in compliance with Arizona state legislation.

In Australia we were duly named as one of the international banks to be invited to apply for a full banking licence and much activity has since taken place to reorganise and gear up our existing operations to this end, including establishing a head office in Adelaide, South Australia. In China we now have a network of 6 offices and a co-ordinating administration based in Hong Kong. This reflects the strategic importance being accorded to the development of our historic connection with that country. In Hong Kong we took the important decision to redevelop our regional headquarters building and work will commence during 1986.

### CAPITAL RESOURCES £2,784 MILLION

Shareholders will be receiving a special circular giving notice of an extraordinary general meeting to approve an increase in our investment in the Mocatta companies. At the time this statement goes to press the extraordinary general meeting to authorise the transaction has still to be held. However, I should record the Board's view that the proposed increase in our investment in the Mocatta companies to 80% at a cost of approximately US\$118 million fits well with the strategic priorities of the Group and consolidates to substantial subsidiary status a profitable group of bullion trading businesses.

The crisis in the international tin market has left behind it some disturbing precedents for all those engaged in international finance. Standard Chartered's direct and indirect exposure was modest, but the wider implications of this disorder around the world have yet to be fully digested. Our Senior Deputy Chairman, Mr. Peter Graham, endeavoured to organise an orderly resolution of the problems created by the inability of the International Tin Council to meet its obligations to the tin market. After four months' energetic negotiations it is sad to record that the 22 government signatories of the International Tin Agreement not only were unable to agree collectively to participate in the proposed solution, but have repudiated their contractual obligations. The attitude of the British government was in honourable contrast to others in actively working for a solution.

### TOTAL ASSETS £28,833 MILLION

As a bank with close ties with the developing countries of Africa and Asia, we welcome the new approach to the Third World debt problem which the US Secretary of the Treasury, Mr. James Baker, outlined last September. Although progress in implementation has been slow so far, the proposals have changed the nature of the debate about how to deal with the debt problem and have placed new emphasis on the importance of long-term economic adjustment and growth orientated policies in the debtor countries, policies which this bank has been actively supporting for some time now, not only by its lending policies in Africa and Asia, but also by its close co-operation with the IMF and with the World Bank in various co-financing projects.

Towards the end of 1985 the headquarters of the Group in London was moved from 10 Clements Lane, the former Standard Bank head office, to 38 Bishopsgate where a major redevelopment was undertaken on the site of The Chartered Bank's old head office. We were greatly honoured when Her Majesty The Queen, on 20 March 1986, carried out the official opening of the new building.

In January 1986 we welcomed two new directors to the Board. Mr. John F. Harrigan who has been chairman and chief executive of Union Bank since 1980, and Mr. Philip Robinson, who recently retired as a director of J. Henry Schroder Wagg and who has been a valued adviser for many years.



UK COMPANY NEWS

**Boustead dives into £3m loss**

LARGE PROVISIONS, both above and below the line, left Boustead, an investment holding company, deeply in the red for 1985 and the dividend is being passed for the second consecutive year.

Including an exceptional provision of £2.29m (£233,000), pre-tax losses accelerated from £106,000 to £2,060m.

The directors say the results were principally due to losses incurred by Bousteadco, the Singapore subsidiary. The exceptional item was a provision made by a subsidiary of the Singapore offshoot for losses on investment activities together with other group non-recurring costs.

In Singapore it was found necessary to make a provision of £1.31m in respect of the sum due from a local stockbroking firm for the purchase and sale of shares in listed companies, as well as a further provision of \$84,000 for the reduction in market value of shares held at December 31. This type of business has ceased and the matter has been placed in the hands of solicitors.

In addition, the Singapore group's operating results were affected by substantial provisions for doubtful debts.

Extraordinary charges of \$571,000 (credits £131,000) reflected the disposal of the soft commodity operations and a provision made by the group's metal broking subsidiary to cover positions held on behalf of the International Tin Council. Loss per 10p share rose to 5p (0.55p).

Overall, group trading continues to be difficult but the directors are reasonably confident that changes being implemented will result in a recovery in 1986.

**All-round improvement lifts MCD to £3.76m**

WITH HIGHER contributions from all activities the MCD Group saw its profits for the 1985 year improve from £3.03m to £3.76m pre-tax.

And, as forecast in March at the time of the agreed offer from the John Crowther Group, shareholders are to receive a special interim dividend of 2.6p for a 0.9p bigger total of 3.9p net.

Turnover of the group, which is engaged in floor coverings and was formerly Trafford Carpets (Holdings), rose from £40.27m to £47.25m and generated a gross profit of £11.18m, compared with 1984's £9.5m. Earnings emerged at 12.8p, against 9.7p.

Crowther offered three of its own shares for every two MCD. At the time of the offer it was said that Crowther had irrevocable undertakings to accept amounting to 52.3 per cent of the equity.

The directors of MCD recommended acceptance and say that under the merger the company can look forward to a continuation of its growth.

**Hawley/Cope**

Hawley's Group's offer for Cope Allman International has been accepted in respect of 31.21m Cope shares (78.5 per cent). This total includes 17.23m shares (43.3 per cent) held by Hawley's affiliated company, Henlys prior to the offer.

**BOARD MEETINGS**

TODAY	Finals	Apr 22
Interims—Brikat, Gable House Properties, Glaxo	Ashley (Leurs)	Apr 22
Finals—Bower, Industries, Bowers, Chemical Methods Associates, Helens of London, Hyman, Walter Lawrence, London Park Hotels, Owners Abroad, Patroon, President Entertainment, Savoy Hotel, William Sindell, Steel Brothers, Taylor Woodrow, Telephone Rentals	Brit Printing & Communication	Apr 23
	Campari International	Apr 18
	Clark (Clement)	Apr 22
	Edinburgh Oil and Gas	Apr 28
	FR	Apr 30
	Fosco Minerals	Apr 28
	Inchcape	Apr 28
	Jacques Vert	Apr 29
	Mackintosh	Apr 28
	Moss Bros	Apr 22
	North Sea Assets	Apr 18
	Sunlight Service	Apr 28
	Viking Resources Trust	Apr 28
	Widkin	Apr 28
	Whitman Sawes Angel	Apr 24
FUTURE DATES		
Interims—	Jun 17	
Pico Scope	Apr 17	
Micro Petroleum	Apr 17	

**Roberts Adlard advances to £1.5m**

Roberts Adlard, builders' merchant and roofing and cladding contractor, maintained trading profits at £1.1m in 1985. But helped by a sharply increased contribution from property sales, the pre-tax profit was up from £1.17m to £1.53m. Earnings per 25p share advanced from 13.75p to 20.61p, and a final dividend of 5p makes a total of 7p (6p).

Trading this year has started well in all activities and with the major problems of the way, the board faces the future with confidence.

Turnover in 1985 was £1m higher at £19.5m. Pre-tax profits were after crediting profits of £589,000 (£51,000) on sale of properties, but charging a £45,000 (£27,000) share of a related company's loss and net payments of £87,000 (£75,000 credits).

UK tax charge was £543,000 (£506,000) and last time there was also an extraordinary debit of £20,000.

The company's principal achievement during 1985 was the recovery from the effect of the payment at the end of 1984 of more than £1.5m in settlement of the 10-year dispute regarding roofing at Milton Keynes.

The company started the year with bank borrowings of nearly £1m and finished with a credit balance of about £900,000. This recovery is also reflected in an increase in the retained profits to more than £3m (£2.5m).

By relocating one of the roofing branches at more satisfactory premises, the company released a profit on disposal of about £0.1m.

**Profit surge at Thurgar Bardex**

Thurgar Bardex, plastic moulding and extrusion manufacturer, has hoisted its pre-tax profit from £148,000 to £708,000 for 1985.

The dividend is stepped up from 0.2p to 0.6p net, with a final of 0.4p payable on the capital increased by the acquisition of the N and P Group last October.

The results include six months of N and P, which assembles, distributes and installs plastic window frames. Comparative group figures are adjusted to take in N and P for the year ended June 30 1985.

Group turnover for 1985 was £13.89m (£13.7m), and the profit before interest came to £95,000 (£383,000). Earnings are shown at 2.77p (0.81p) net and 2.52p (0.85p) fully diluted.

**Forecasts well beaten by Sherwood**

PROFIT AND dividend forecasts made by Sherwood Computer Services when it came to the USM a year ago have been comfortably beaten.

For 1985, the pre-tax profit comes to £636,000, including £36,000 from the October acquisition of the Beaufort and Computel companies (now Sherwood Computel). The original group has beaten its forecast by £50,000.

The final dividend is 2p for a net total of 3p. Shareholders were promised 2.75p.

Turnover of the group, which provides facilities for insurance underwriters, advanced from £5.84m to £7.8m and other operating income came to £131,000 (£94,000).

Chairman Mr Terry Dicken says prospects for 1986 are encouraging. There are a substantial number of orders awaiting the completion of the new Lloyd's building.

Operating profit rose to £678,000 (£471,000) and the pre-tax balance showed a 92 per cent growth rate over the previous £330,000. Earnings were 12.1p (6.6p).

**Argyll**

The EC Commission confirmed it has received a complaint from Argyll Group about the proposed takeover of Distillers by Guinness, but said it is not yet able to take any position on the substance of the complaint.

It said in a statement that Argyll alleged the proposed merger would involve the violation of the clause of the EC's founding Treaty of Rome dealing with a company's abuse of its dominant position. It did not give details.

**Dares Estates**

Dares Estates, the property development and investment group, returned to the black in the second half of 1985 and finished the year with a small taxable profit of £12,000 compared with a £1.82m loss in 1984.

The directors say that following the two recent rights issues the company is now on a sound financial base, and can look forward to a return to satisfactory profitability in 1986.

Turnover for 1985 was £6.67m compared to £20.22m, including Dares Garages which has been sold. There is no dividend—last dividend paid was a 0.5p interim in 1984.

April 15, 1986

**NOTICE TO THE HOLDERS OF TRANSCO INTERNATIONAL N.V. 8-3/4% CONVERTIBLE DEBENTURES DUE 1995**

Notice is hereby given to the holders of Transco International N.V. (TINV) 8-3/4% Convertible Subordinated Debentures due 1995 that:

as part of its regular quarterly dividend, Transco Energy Company (Transco), guarantor of said debentures, will pay to its common stockholders, in addition to its regular quarterly cash dividend, a portion of the depository units representing limited partnership interests it owns in Transco Exploration Partners, Ltd. (TXP). Transco common stockholders of record May 2, 1986, will be entitled to receive, in addition to the current quarterly cash dividend of \$0.56 per share, one-twentieth [1/20] of a depository unit of TXP per share. This dividend represents a distribution this quarter of approximately 1.3 million TXP units owned by Transco. The payment date for this quarter's dividend is June 2, 1986.

As a result of the dividend of TXP units, the conversion price for the TINV 8-3/4% Convertible Subordinated Debentures, originally \$66.00 at date of issue, will be adjusted downward from the current price of \$57.20, which became effective February 4, 1986, pursuant to a formula contained in the Indenture. Notice of such adjustment in the conversion price will be given on or about May 9, 1986.

Transco Energy Company, based in Houston, Texas, U.S.A., through its subsidiaries and affiliate, is a supplier and transporter of energy with principal business interests in natural gas transmission, oil and gas exploration and production and the production and marketing of coal. Its common stock is listed on the New York and Pacific Stock Exchanges (Symbol: E). TXP is a publicly traded Texas limited partnership in which Transco owns an approximate 71% interest. TXP is listed on the New York and Pacific Stock Exchanges (Symbol: EXP). The TINV 8-3/4% Convertible Subordinated Debentures are listed on the London Exchange.

**TRANSCO ENERGY COMPANY HOUSTON, TEXAS U.S.A.**

This notice complies with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to subscribe or procure subscribers for any securities.



**Trusthouse Forte PLC**

Incorporated in England under the Companies Acts 1862 to 1900, registered number 76230

**FF 400,000,000**

**8 5/8% Notes Due 1991**

The following have agreed to subscribe or procure subscribers for the Notes:

- |  |  |  |
|--|--|--|
| Morgan Guaranty Ltd                          | Société Générale                               | S.G. Warburg & Co. Ltd.                |
| Algemene Bank Nederland N.V.                 |  | Banca Nazionale del Lavoro             |
| Banque Bruxelles Lambert S.A.                |  | Banque Nationale de Paris              |
| Banque Indosuez                              |  | Banque Paribas Capital Markets Limited |
| Bayerische Vereinsbank Aktiengesellschaft    |  | Commerzbank Aktiengesellschaft         |
| County Bank Limited                          |  | Crédit Commercial de France            |
| Crédit Lyonnais                              |  | Credito Italiano                       |
| Deutsche Bank Capital Markets Limited        |  | Finter Bank France                     |
| Hambros Bank Limited                         |  | Kredietbank International Group        |
| Samuel Montagu & Co. Limited                 |  | Morgan Stanley International           |
| Swiss Bank Corporation International Limited | Union Bank of Switzerland (Securities) Limited |  |
| Westpac Banking Corporation                  | Yamaichi International (Europe) Limited        |  |

Application has been made to the Council of The Stock Exchange for the Notes constituting the issue to be admitted to the Official List. Interest is payable annually in arrears on 25 April each year. The first interest payment date will be 25 April 1987. Listing particulars are available in the statistical services of Exel Statistical Services Limited and may be obtained during business hours up to and including 29 April 1986 from:

Trusthouse Forte PLC  
12 Sherwood Street  
London W1V 7RD

Company Announcements Office  
The Stock Exchange  
Throgmorton Street  
London EC2P 2BT  
(until 17 April 1986)

Greenwell Montagu & Co.  
Bow Bells House  
Bread Street  
London EC4M 9EL

Orion Royal Bank Limited  
1 London Wall  
London EC2Y 5JX

15 April 1986.



**MONTEDISON**

S.p.A.—A company with registered office in Milan, Foro Buonaparte 31; a subscribed and paid-up capital of Lit. 1,114,311,726,000 registered at No. 335 of the Companies Section of the Court of Milan

**NOTICE OF GENERAL MEETING OF SHAREHOLDERS**

Shareholders are hereby convoked to attend an ordinary and extraordinary General Meeting of shareholders at the Company's registered office in Milan, Foro Buonaparte 31, scheduled for:

- 1st May 1986, at 9:00 AM  
First call for the extraordinary General Meeting; and for
- 2nd May 1986, at 9:00 AM  
First call for the ordinary General Meeting, and if needed, second call for the extraordinary General Meeting; and further, if necessary, for
- 3rd May 1986, at 9:00 AM  
Second call for the ordinary General Meeting and third call for the extraordinary General Meeting, in order to discuss and vote upon the following items:

● Ordinary General Meeting  
— Report of the Board of Directors and of the statutory Auditors;  
— Accounts for the year ended 31st December 1985;  
— Appointment of independent Auditors, pursuant to Art. 2 of Law No. 136 of 1975, and determination of their fee.

● Extraordinary General Meeting  
— Increase of capital by and issue of No. 551,016,400 new shares, par value Lit. 1,000 each, of which No. 150,277,200 ordinary shares and No. 400,739,200 savings shares, to be offered at par to shareholders and holders of Montedison 14% and 15% 1984, 1991 convertible bonds;  
— Amendment of Articles 6 and 38 of the Company's Articles of Association;  
— Resolutions, if any, on the above-mentioned items.  
Shareholders are entitled to attend the General Meeting, personally or by proxy to another shareholder, if, at least five days prior to the meeting, they have deposited their share certificates at the Company's registered office or at one of the following financial institutions:

- In Italy:  
Credito Italiano, Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli, Banco di Sicilia, Banco di Sardegna, Banco di San Paolo di Torino, Monte dei Paschi di Siena, Banca Agricola Mantovana, Banca Agricola Milanese, Banca Antoniana di Padova e Trieste, Banca Brignone, Banca Cattolica del Veneto, Banca Cesare Ponti, Banca Credito Agrario Bresciano, Banca del Monte di Milano, Banco di Monte di Pavia, Banca del Salento, Banca del Sud, Banca di Legnano, Banca di Trento e Bolzano, Banca Generale di Credito, Banca Lombarda di Depositi e Conti Correnti, Banca Manuzio & C., Banca Mercantile Italiana, Banca Nazionale dell'Agricoltura, Banca Nazionale delle Comunicazioni, Banca Popolare Commercio e Industria, Banca Popolare di Bergamo, Banca Popolare di Bologna e Ferrara, Banca Popolare di Itria, Banca Popolare di Milano, Banca Popolare di Novara, Banca Popolare di Sondrio, Banca Provinciale Lombarda, Banca Subalpina, Banca Toscana, Banca di Chiavari e della Riviera Ligure, Banca di Santo Spirito, Banco Lariano, Barclays Bank P.L.C., Cassa di Risparmio della Provincia di Bergamo, Cassa di Risparmio di Alessandria, Cassa di Risparmio di Firenze, Cassa di Risparmio di Genova e Imperia, Cassa di Risparmio di Imola, Cassa di Risparmio di Parma e Piacenza, Cassa di Risparmio di Parma, Cassa di Risparmio di Roma, Cassa di Risparmio di Sassari, Cassa di Risparmio di Torino, Cassa di Risparmio di Tortona, Cassa di Risparmio di Verona Vicenza e Belluno, Cassa di Risparmio di Venezia, Cassa di Risparmio di Venezia, Credito Commerciale, Credito Emiliano, Credito Lombardo, Credito Lombardo, Credito Veneto, Credito Veneto, Istituto Bancario Italiano, Istituto Centrale di Banche e Banche e Banche sue Associate, Istituto di Credito delle Casse di Risparmio Italiane "I.C.R.I." per conto delle Casse di Risparmio Associate, Nuovo Banco Ambrosiano, Standard Chartered Bank Limited.

In Switzerland:  
Crédit Suisse — Zurich, Société de Banque Suisse — Fribourg and Zurich, Union de Banques Suisses — Zurich, Hensch & Cie — Geneva, Banca Svizzera Italiana — Lugano, Banco di Roma per la Svizzera — Lugano, Crédit Commerciale Suisse — Zurich.

In France:  
Banque Nationale de Paris, Crédit Lyonnais — Paris.

In Great Britain:  
Hambros Bank Ltd. — London.

In Belgium:  
Banque Bruxelles Lambert, Kredietbank, Générale Bank — Bruxelles.

In West Germany:  
Dresdner Bank, Deutsche Bank — Frankfurt a/Mai.

In The Netherlands:  
Amsterdam Rotterdam Bank N.V. — Amsterdam and Rotterdam.

In U.S.A.:  
Citibank N.A. — New York.

On Behalf of the Board of Directors  
Chairman  
Dr. Mario Schimberni



**Korea Electric Power Corporation**

**US\$50,000,000**  
Floating Rate Notes due 1993

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6-month interest period from 15th April, 1986 to 15th October, 1986 (183 days), the notes will carry an interest rate of 7% p.c.t. per annum. The interest payable on the next interest payment date, 15th October, 1986, will be US\$9,054.69 per US\$250,000 nominal amount and US\$362.19 per US\$10,000 nominal amount.

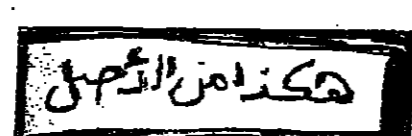
Agent Bank:  
**Lloyds Bank Plc**

**NOTICE OF REDEMPTION**

To Holders of  
**U.S. \$100,000,000 GMAC Overseas Finance Corporation, N.V.**  
15% Notes due May 15, 1987

Notice is hereby given that pursuant to paragraph 8 of the Notes and Section 4 of the Fiscal and Paying Agency Agreement dated as of May 15, 1982 between GMAC Overseas Finance Corporation, N.V. (the Company) and Citibank, N.A., Fiscal and Paying Agent, the Company hereby gives notice of its election to redeem all of its 15% Notes due May 15, 1987. The date fixed for redemption shall be May 15, 1986 and the Notes will be redeemed at the price of 100% of the principal amount thereof together with accrued interest to the date of redemption. After May 15, 1986 the Notes will cease to accrue interest to the date will be redeemed upon presentation and surrender together with all appurtenant coupons, if any, maturing on and after the date fixed for redemption at the principal office of the Citibank, N.A. in London, Frankfurt/Main, Brussels, Paris and Zurich and at the principal offices of Citibank (Luxembourg) S.A. and Banque Generale du Luxembourg S.A. in Luxembourg.

Citibank, N.A., Fiscal and Paying Agent  
on behalf of  
GMAC Overseas Finance Corporation, N.V.  
Dated: April 8, 1986.





FT LAW REPORTS

Injunction is appropriate to stop arbitration

COMPAGNIE EUROPEENNE DE CEREALES SA v TRADAX EXPORT SA Queen's Bench Division (Commercial Court): Mr Justice Hobhouse: March 21 1986

ARBITRATORS APPOINTED under the Gafsa arbitration rules have no power to override a defence of statutory time-bar and, where appropriate, may be restrained by injunction outside the time limits imposed by the arbitration contract.

Mr Justice Hobhouse so held when giving judgment for the seller, Compagnie Europeenne de Cereales SA ("CEC"), on its application for an injunction to restrain the buyer, Tradax Export SA, from proceeding with an arbitration arising out of a contract for the sale of soyabean meal.

HIS LORDSHIP said that in December 1972 CEC made three contracts with Tradax for the sale of US soyabean meal.

The contracts, numbered 364, 362 and 394, were on Form 100 of the Arbitration Rules of the Association of the Grain and Feed Trade Association (Gafsa). They provided for monthly shipments between April and September 1973.

In June 1973 the US imposed an embargo on the export of soyabean meal, and in the following month, introduced a quota licensing system. Consequently CEC did not make full shipments for the last three months.

In October and November 1973 Tradax claimed arbitration against CEC under contracts 364 and 394, and appointed arbitrators. It made no claim and appointed an arbitrator in respect of contract 382.

Nothing then happened for 10 years. In September 1983 Tradax sought to resurrect the claims under contracts 364 and 394, and for the first time sought to make a claim under 382.

On February 8 1984 CEC started the present proceedings against Tradax, saying that the arbitration agreements had been frustrated, abandoned or rescinded, and that any claim in respect of contract 382 was time-barred under the Limitation Act 1980-1980. It claimed declaratory and injunctive relief.

Tradax put in a defence, but admitted that the claim under contract 382 was time-barred under the Limitation Act in August 1973. CEC now applied for an injunction against Tradax restraining it from proceeding with the arbitration under 382.

The terms of the contract included an arbitration clause:

"(a) any dispute arising out of this contract shall be settled by arbitration in accordance with the Arbitration Rules of the Grain and Feed Trade Association Ltd No 125 (b) Neither party... shall bring any action... until such dispute shall first have been heard and determined by the arbitrators..."

The latter part of that clause contained a Scott v Avery provision.

The Arbitration Rules No 125, by clause 2 (1) to (6), provided that a party claiming arbitration shall notify the other within stipulated time limits. Clause 2 (7) provided:

"In the event of non-compliance with any of the preceding provisions of this clause, the claim shall be deemed to be waived and absolutely barred unless the arbitrators or Board of Appeal shall in their absolute discretion otherwise determine."

Tradax said that by that clause the parties had agreed to submit to the discretion of the arbitrators whether a claim should be allowed to proceed. It said, therefore, that the injunction should be refused.

That argument depended on the proposition that the arbitrators' discretion allowed them to override a defence under the Limitation Act.

The argument failed. The provision in the Arbitration Rules No 125 was clear and unequivocal. It laid down various time limits for the doing of various acts. It expressly referred to "non-compliance with any of the preceding provisions of these Rules."

Those were exact words which were incapable of applying to any statutory provision. As a matter of law on their correct construction the Arbitration Rules did not give arbitrators any discretion to override the defence available to CEC under the Limitation Act.

CEC said that since the arbitrators did not have the power to override the statutory defence, Tradax should not be allowed to proceed with an arbitration where it would enable the arbitrators to do that very thing.

It said first that the correct construction of the Arbitration Rules was now res judicata and arbitration proceedings which disregarded that should be restrained; secondly, it said that for the arbitrators to purport to exercise a discretion under the Arbitration Rules would be an excess of jurisdiction and should be restrained.

Tradax disputed that any injunction could properly be granted.

The jurisdiction of the High Court to grant injunctions was confined to enforcement or protection of some legal or equitable right. That applied to in-

junctions to restrain arbitration proceedings as well as other injunctions.

CEC must therefore establish that the admitted facts, together with the conclusion of law as to the effect of the Arbitration Rules, disclosed some legal or equitable right which it was entitled to enforce or protect.

If Tradax was seeking to do so to arbitrate a matter already decided by the court, it would be restrained.

It could also be put as a legal right arising from contractual relationship and the limits of the jurisdictional competence given by the parties to the arbitrators. If a right or liability is already fully decided by the court, arbitrators did not have jurisdiction in respect of it. To restrain them from doing it a second time was therefore to restrain an excess of jurisdiction.

That appeared to have been the unanimous approach of the House of Lords in *House of Lords in Glasgow v Boyd [1918] SC (HL) 14*.

Also, in *Lloyd v Wright [1983] 1 QB 1065* Lord Justice Dunn recognised that where litigation and arbitration are proceeding side by side "the court has ample powers to restrain further proceedings in the arbitration by an injunction where the appropriate applications are made."

He was saying that an application for an injunction was the appropriate step for a claimant to take if he wanted to ensure the paramountcy of the court's decision.

CEC was accordingly able to say the procedure it had adopted was appropriate. Tradax could have applied for a stay of the action, but as it attempted to litigate an issue which the parties had agreed to refer to arbitration, it never did and could not now complain about the court deciding the matter and granting CEC appropriate relief.

Alternatively Tradax relied on the Scott v Avery clause as giving it a defence to the action.

To make good that defence Tradax had to show the relevant question was within the jurisdiction of the arbitrators. The Scott v Avery clause only applied to a "dispute arising out of or under this contract." The defence depended on what was within the arbitrators' jurisdiction. For arbitrators to make error in relation to the arbitration contract and exceed their jurisdiction, construction of the contract and determination of the parties' rights were precisely what had been submitted to the arbitrators to decide.

Tradax argued that the discretion given under clause 2 of the Arbitration Rules came into the same category.

Two principles were relevant. First, there must be some legal or equitable right in support of which the application for the injunction was made. Second, the arbitration clause was a collateral or ancillary to the commercial contract of which it formed part. The arbitrators became parties to the arbitration contract by accepting appointments under it.

A party had a right to apply to the court for an injunction to restrain a breach of the arbitration contract, just as with any other contract. The relevant question was whether the arbitration agreement was being broken. If it was, then there was no objection in principle to the granting of an injunction. That must be contrasted with questions relating to the commercial contract.

Questions relating to the commercial contract were the subject matter of the arbitration. Except by the determination of those questions did not, without more, show any breach of the arbitration contract. The arbitrators were not parties to the commercial contract and that word, bound by it.

It followed that the question on an application for an injunction was whether the plaintiff was seeking to restrain a breach of the arbitration contract.

In the present case that was what CEC was seeking to do. The Arbitration Rules were terms of the arbitration contract. The arbitrators were not at liberty to depart from the Rules. The agreement was to arbitrate "in accordance with the Arbitration Rules No 125." Tradax was asking for an arbitration not in accordance with those rules. CEC was seeking to restrain a breach of the arbitration contract. The Scott v Avery clause did not bar an application to the court to restrain such a breach. It applied only to disputes which the arbitrators were empowered to decide.

The final point was whether the remedy of injunction was appropriate. If it was the only way of ensuring that the arbitration contract was not broken, convenience and principle both suggested it was the appropriate remedy.

CEC was entitled to the injunction sought.

For CEC: Martin Moore-Bick (Richard Butler and Co). For Tradax: Nicholas Legh-Jones (Sinclair Roche and Temperley).

By Rachel Davies Barrister

FT CROSSWORD PUZZLE No. 5,997

Crossword puzzle grid with numbers 1-27 indicating starting positions for clues.

- ACROSS 1 Horse uses stable with one on (6) 2 Where to leave things in ship for radio officer (6) 3 Sound made by breathing gets snake infuriated (8) 4 Glass has no right to (6) 5 Egg producer is old to change (5) 6 Reveal nothing in the programme (9) 7 Barrel made in Woodstock (6) 8 Was pleased after son dug his heels in (7) 9 There's space for members in the French train (7) 10 Iron's to drive the ball in brass (8) 11 Stop match becoming complete defeat (9) 12 Instruction book? (5) 13 Remaining descendant is likely to succeed (4,2) 14 Employ entire year in a 27 It's said this seat can be discarded (6) 15 Visually handicapped but made a match with marble interior (8) 16 Water's running - perhaps it's the spring (6) 17 First section of approach to London borough is attractive (8) 18 Fatty deposit covering road (5) 19 To turn up to take one's

- DOWN 10 Additionally, for us, mixed bags (4,5) 11 Queen about public transport (5) 12 Celestial bodies don't begin with these: some athletic bodies do (8) 13 Singlers? Ahead by two points (4) 14 Understood about different dock level (5, 4) 15 Some proceedings about Vale is coming up (8) 16 Boycott bowled during temporary loss of vision (8) 17 The average is poor (4) 18 Plant available to one in South Africa (7) 19 Hunted and fed as pair watched (8) 20 Broken reed accommodates one bird (5) 21 Get high on a pound? Rubbish! (5) 22 Solution to Puzzle No. 5,996

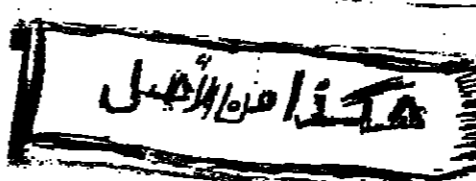
AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their details, including names like Abbey Unit Trust, Abbey Fund Managers, and various investment funds.









INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund products, including company names, fund names, and numerical values.

Main table listing insurance, overseas, and money funds with columns for fund name, company, and numerical data.

Table listing money market and trust funds, including fund names, companies, and numerical values.

Vertical text on the left margin containing various financial news snippets and advertisements.

Vertical text on the right margin containing various financial news snippets and advertisements.

NOTES section containing financial commentary and market analysis.

TRADITIONAL OPTIONS section listing 3-month call rates for various financial instruments.



COMMODITIES AND AGRICULTURE

Controversy rages over dairy quota scheme

By Andrew Gowers
CONTROVERSY continued to rage yesterday between UK landlords and tenant farmers over compensation for dairy farmers who give up their milk production quota...

Thailand may hit back at US in rice 'price war'

THE Thai Government may subsidise rice exports and impose barriers against US imports if the Americans undercut Thailand's economically crucial rice exports...

Peru and Malaysia. Rice exports are expected to fall to between 300,000 and 350,000 tonnes this month...

protest rally at the US Embassy here today against what they call an attempt to steal Thai rice markets.

LONDON MARKETS

DEEPENING tension about the US/Libya situation elicited no reaction from the gold market yesterday as the London bullion price drifted down \$0.50 to \$341 a tray ounce...

INDICES FINANCIAL TIMES

Table with columns for Index Name, Date, and Value. Includes DOW JONES, FTSE 100, and others.

SUGAR

Table showing sugar prices for various grades and origins, including London Daily Price and other market data.

GAS OIL FUTURES

Table showing gas oil futures prices for different months and grades.

MAIN PRICE CHANGES

Table listing price changes for various commodities like metals, oils, and grains.

ALUMINIUM

Table showing aluminium prices for different grades and origins.

COPPER

Table showing copper prices for different grades and origins.

Trader forecasts peanut glut

EDIBLE PEANUTS may have become the latest agricultural commodity to be afflicted by a glut, stimulated by bumper crops in the US and Thailand...

Strong demand expected for titanium and tungsten

IN A new study of 12 major metals used by US industry, the US Bureau of Mines and the Commerce Department have concluded that long-term growth can be expected for only titanium, tungsten, platinum group metals and aluminium...

Quality tea dealer at London sale

THE AVERAGE price of quality tea at yesterday's weekly London auction was 150p a kilo, down from 160p a kilo...

Quality tea dealer at London sale

THE AVERAGE price of quality tea at yesterday's weekly London auction was 150p a kilo, down from 160p a kilo...

COFFEE

Table showing coffee prices for different grades and origins.

MEAT

Table showing meat prices for different types and origins.

LEAD

Table showing lead prices for different grades and origins.

TIN

Table showing tin prices for different grades and origins.

CAP on collision course

THE EEC's Common Agricultural Policy (CAP), far from being a unifying thread of Europe bids fair to destroy any hopes of effective unity. In spite of the increase in members' contribution, and some so-called reform proposals, the budget is already overcommitted...

Farmer's Viewpoint

By John Cherrington
main concerns are the needs and demands of their own national constituents. Their views of the European ideal are decidedly subjective.

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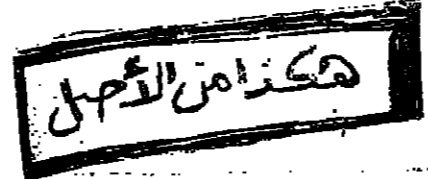
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THE QUEEN'S AWARDS FOR EXPORT & TECHNOLOGY
MONDAY APRIL 21st 1986
Having been the proud recipients of Queen's Awards on three occasions...

THE FINANCIAL TIMES
is proposing to publish a survey on MOBILE COMMUNICATIONS
May 7th 1986
For further information please contact: NINA JASINSKI on 01-248 8000 ext. 4611





CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar caught between factors

The dollar traded nervously on the foreign exchanges yesterday, caught between announcements about the US military threat against Libya, expectations of disappointing US statistics this week and conflicting views about the appropriate value of the dollar against the yen.

The dollar rose to DM 2.3090 from DM 2.3055; to FF 1.9305 from FF 1.9245; and to Y178.55 from Y178.35.

STERLING - Trading range against the dollar in 1986 is £115 to £137.0. March average

POUND SPOT - FORWARD AGAINST POUND

Table with columns: April 14, Day's spread, Close, One month, % Three months, % Six months. Rows include UK, Canada, Netherlands, Denmark, Ireland, W. Ger., Spain, Italy, Norway, France, Sweden, Japan, Austria, Switzerland.

DOLLAR SPOT - FORWARD AGAINST DOLLAR

Table with columns: April 14, Day's spread, Close, One month, % Three months, % Six months. Rows include UK, Canada, Netherlands, Denmark, Belgium, Germany, France, Italy, Norway, Sweden, Japan, Austria, Switzerland.

EXCHANGE CROSS RATES

Table with columns: Apr. 14, DM, YFR, FF, H.F.L., Lira, O.B., S.Fr. Rows include UK, Canada, Netherlands, Denmark, Belgium, Germany, France, Italy, Norway, Sweden, Japan, Austria, Switzerland.

EURO-CURRENCY INTEREST RATES

Table with columns: April 14, Short term, 7 days notice, 1 month, Three months, Six months, One year. Rows include Sterling, US Dollar, Can Dollar, DM, Sfr, Yen, Deutschmark, French Franc, Italian Lira.

MONEY MARKETS

UK rates ease a little in quiet trading

Interest rates were slightly lower where changed in London yesterday. Trading was a little lacklustre with a smaller than expected shortage of funds.

Three-month interbank money was unchanged at 10-10 1/2 per cent. Overnight money opened at 11-11 1/2 per cent and eased to 10-10 1/2 per cent.

Table with columns: April 14, One month, Two months, Three months, Six months, Lombard. Rows include Frankfurt, Zurich, Amsterdam, Tokyo, Brussels, Dublin.

MONEY RATES

Table with columns: April 14, One month, Two months, Three months, Six months, Lombard. Rows include Frankfurt, Zurich, Amsterdam, Tokyo, Brussels, Dublin.

FINANCIAL FUTURES

Weaker trend

Prices were mostly lower in the London International Financial Futures Exchange yesterday. There was little incentive to open fresh positions ahead of today's Opec meeting.

Oil was affected after the meeting ends. Yesterday's US economic statistics included an unchanged number for business inventories.

Yield on 10-year Treasury note fell to 8.25 per cent from 8.375 per cent.

Table with columns: LIFE LONG CALL FUTURES OPTIONS, Strike, Call, Last, Put, Last. Rows include June, July, Aug, Sept, Oct, Nov, Dec.

Table with columns: LIFE 5/8 OPTIONS, Strike, Call, Last, Put, Last. Rows include June, July, Aug, Sept, Oct, Nov, Dec.

Table with columns: CHICAGO, US TREASURY BONDS (CBT), Strike, Call, Last, Put, Last. Rows include June, July, Aug, Sept, Oct, Nov, Dec.

Table with columns: LONDON, 20-YEAR 12% NOTIONAL GILT, Strike, Call, Last, Put, Last. Rows include June, July, Aug, Sept, Oct, Nov, Dec.

Table with columns: CURRENCY MOVEMENTS, Bank of England, Morgan Guaranty, Strike, Call, Last, Put, Last. Rows include Sterling, Canadian dollar, Australian dollar, etc.

Table with columns: CURRENCY RATES, Bank Special, European, Strike, Call, Last, Put, Last. Rows include US \$, Sterling, Canadian \$, etc.

Table with columns: OTHER CURRENCIES, Argentina, Brazil, Chile, Colombia, Costa Rica, etc.

Table with columns: STERLING INDEX, April 14 Previous, June, July, Aug, Sept, Oct, Nov, Dec.

Table with columns: EMS EUROPEAN CURRENCY UNIT RATES, Euro central rates, Currency against Euro, % change.

Table with columns: FT LONDON INTERBANK FIXING, Three months US dollars, Six months US dollars.

Table with columns: LONDON MONEY RATES, April 14, Over night, 7 days notice, Month, Three months, Six months, One year.

Table with columns: LONDON MONEY RATES, April 14, Over night, 7 days notice, Month, Three months, Six months, One year.

Table with columns: LONDON MONEY RATES, April 14, Over night, 7 days notice, Month, Three months, Six months, One year.

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Identity Parade

Advertisement for Identity Parade featuring Budget, Key Rings, Cuff Links, Enamel Badges, Paperweights, Medals. Quality PROMOTIONAL BADGES. Manhattan-Windsor.

Company Notices

NOTICE OF REDEMPTION TO HOLDERS OF BANQUE NATIONALE DE PARIS £15,000,000 1 1/2% per cent. Sterling Foreign Currency Bonds 1991.

WORLD VALUE OF THE POUND

Table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING. Rows include Afghanistan, Albania, Algeria, Angola, Argentina, Australia, Austria, Belgium, Bolivia, Brazil, Brunei, Bulgaria, Burkina Faso, Burma, Cambodia, Cameroon, Canada, Cape Verde, Cayman Islands, Chad, Chile, China, Colombia, Congo, Costa Rica, Cuba, Cyprus, Czechoslovakia, Denmark, Djibouti, Dominican Republic, Ecuador, Egypt, El Salvador, Equatorial Guinea, Ethiopia, Falkland Islands, Faroe Islands, Fiji, Finland, France, French Guiana, French Polynesia, Gabon, Gambia, Germany, Ghana, Greece, Greenland, Grenada, Guatemala, Guinea, Guinea-Bissau, Guyana, Haiti, Honduras, Hong Kong, Hungary, Iceland, India, Indonesia, Iran, Iraq, Israel, Italy, Ivory Coast, Jamaica, Japan, Jordan, Kampuchea, Kenya, Korea, Kuwait, Laos, Lebanon, Lesotho, Liberia, Libya, Luxembourg, Madagascar, Malawi, Malaysia, Maldives, Mali, Mauritania, Mauritius, Mexico, Monaco, Morocco, Mozambique, Myanmar, Namibia, Nepal, Netherlands, New Zealand, Nicaragua, Niger, Nigeria, Norway, Oman, Pakistan, Papua N. Guinea, Paraguay, Peru, Philippines, Poland, Portugal, Puerto Rico, Qatar, Reunion Island, Romania, Rwanda, Saudi Arabia, Senegal, Sierra Leone, Singapore, Solomon Islands, South Africa, South Korea, Spain, Sri Lanka, St. Kitts, St. Lucia, St. Vincent, Sudan, Switzerland, Taiwan, Tanzania, Thailand, Togo, Tonga, Trinidad & Tobago, Tunisia, Turkey, Tuvalu, Uganda, United States, Uruguay, USSR, Venezuela, Vietnam, Virgin Islands, Western Samoa, Yemen, Yugoslavia, Zambia, Zimbabwe.



BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years), Five to Fifteen Years, and Over Fifteen Years. Columns include Stock, Price, Div, and Yield.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, Roads, Drapery & Stores, and Electricals. Columns include Stock, Price, Div, and Yield.

ENGINEERING - Continued

Table of Engineering and Industrial stocks. Columns include Stock, Price, Div, and Yield.

AMERICANS - Cont.

Table of American stocks. Columns include Stock, Price, Div, and Yield.

CANADIANS

Table of Canadian stocks. Columns include Stock, Price, Div, and Yield.

INDUSTRIALS - Continued

Table of Industrial stocks. Columns include Stock, Price, Div, and Yield.

INT. BANK AND OCEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues. Columns include Stock, Price, Div, and Yield.

CORPORATION LOANS

Table of Corporation Loans. Columns include Stock, Price, Div, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans. Columns include Stock, Price, Div, and Yield.

LOANS

Table of Loans. Columns include Stock, Price, Div, and Yield.

Public Board and Ind. Financial

Table of Public Board and Industrial Financial. Columns include Stock, Price, Div, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails. Columns include Stock, Price, Div, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics. Columns include Stock, Price, Div, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores. Columns include Stock, Price, Div, and Yield.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits. Columns include Stock, Price, Div, and Yield.

HIRE PURCHASE, LEASING, ETC.

Table of Hire Purchase, Leasing, etc. Columns include Stock, Price, Div, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, Roads. Columns include Stock, Price, Div, and Yield.

AMERICANS

Table of American stocks. Columns include Stock, Price, Div, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc. Columns include Stock, Price, Div, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers. Columns include Stock, Price, Div, and Yield.

ENGINEERING

Table of Engineering. Columns include Stock, Price, Div, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous). Columns include Stock, Price, Div, and Yield.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like Shell, BP, and various engineering firms. Columns include stock name, price, and other financial metrics.

LEISURE—Continued

Table of leisure-related stocks such as cinema chains and entertainment companies.

PROPERTY—Continued

Table of real estate and property investment stocks.

INVESTMENT TRUSTS—Cont.

Table of investment trusts and mutual funds.

FINANCE, LAND—Cont.

Table of financial and land-related stocks.

MINES—Continued

Table of mining stocks from various regions.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft industry stocks.

Commercial Vehicles

Table of commercial vehicle stocks.

Components

Table of component stocks.

Garages and Distributors

Table of garage and distributor stocks.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks.

INSURANCES

Table of insurance stocks.

PROPERTY

Table of property stocks.

TOBACCO

Table of tobacco stocks.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks.

PLANTATIONS

Table of plantation stocks.

LEISURE

Table of leisure stocks.

PROPERTY

Table of property stocks.

TOBACCO

Table of tobacco stocks.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks.

PLANTATIONS

Table of plantation stocks.

Notes, regional and Irish stocks, and other financial information including exchange rates and market commentary.











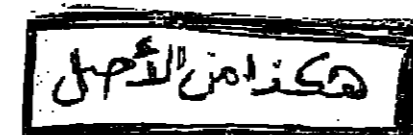
NEW YORK STOCK EXCHANGE COMPOSITE PRICES

48

Prices at 2pm. April 14

Main table of stock prices with columns for 12 Month High/Low, Stock Name, Price, Change, and Volume. Includes various sectors like Technology, Finance, and Energy.

Kidder, Peabody Securities Limited. Market Makers in Euro-Stocks. An affiliate of Kidder, Peabody & Co. Incorporated. Founded 1865. New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo.





NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 2pm, April 14

Continued from Page 48

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 100s High, Low, and Date.

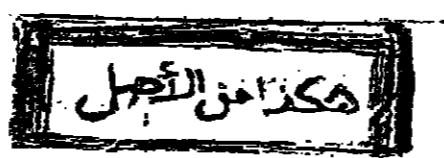
Table of AMEX Composite Prices listing various stocks with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 100s High, Low, and Date.

Table of AMEX Composite Prices (continued) listing various stocks with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 100s High, Low, and Date.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for Stock, Sales, High, Low, Last, and Date.

Continued on Page 47





# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Uncertainty ahead of growth data

The US stock markets moved uncertainly yesterday into a week which will feature the meeting of Opec ministers and the latest official estimates of US economic growth - both against the backdrop of US-Libyan tensions in the Middle East, writes Terry Byland in New York.

Discount rate signals from the short-term credit markets increased in volume after reports that Tokyo and Washington had agreed to cut their respective interest rates ahead of the economic summit meeting opening on May 4. Once again, the bond market surged ahead after mid-day when the Fed failed to intervene to check the slide in federal funds.

But the stock market moved cautiously as economic sluggishness appeared borne out by the latest federal data as well as trading statements from major US corporations. Later this week, the US Commerce Department releases its estimates of GNP growth for the first quarter of 1988, which will be scanned for signs of the beneficial effects of the slump in world oil prices.

At 2pm the Dow Jones industrial average was up 7.81 at 1,787.90.

The prospect of renewed downward pressure on the dollar brought buyers in-

for pharmaceutical stocks. Merck jumped 2% to \$168 1/2 while smaller gains were registered elsewhere in the sector.

The quarterly reporting season made an uncertain start as both General Motors and IBM gave the market pause for thought. At 8:35 General Motors shed 5% in cautious trading after confirming Wall Street's fears by introducing a new round of financing incentives in an attempt to shift sluggish inventories of unsold cars. GM also plans cost-cutting measures, another indication of the pressures implied by flagging motor sales in the US.

After a slow start, IBM moved 1/4% ahead to \$151 as the market digested the first-quarter trading report, which again warned that the outlook for the rest of the year was uncertain.

NCR joined the reporting lists, the shares edging up by 3% to \$45 1/2 on news that profits were 15 per cent ahead in the first quarter.

The technology sector brightened on NCR's results, led by Digital Equipment, which added 3 1/2% to \$172 1/2. Apple Computer, down 5% at \$26 1/2, unveiled upgraded computer models.

Banking results continued to roll although Chase Manhattan added only 3/4% to \$47 1/2 on trading figures.

Higher earnings at TRW took the shares ahead by 1 1/4% to \$97 1/2 in minimal turnover. CPC International at \$62 1/2 added 3/4% on the trading figures.

An active feature was NL Industries, although the stock was unchanged at \$14 1/2 after the announcement of a stock buyback plan and the withdrawal of the \$16 a share offer for the equity by Coniston Partners.

Another active takeover feature was

National Gypsum, up 3 1/2% at \$62 1/2 as the management group increased its offer to \$46 a share cash and \$28 in paper, against \$54 straight cash from Wickes Group.

Oils traded nervously as Wall Street waited for the Opec ministers to renew their attempt to curb the fall in world oil prices. Exxon at \$55 1/2 showed no change and was lightly traded. Chevron edged up 1/4% to \$39, while Atlantic Richfield eased 1/4% to \$33 1/2.

Airline stocks, also with much at stake in the battle over oil prices, were mostly lower. Among the domestic carriers United fell 5% to \$55 1/2 and American 3 1/2% to \$54 1/2. Pan Am held unchanged at \$6 1/2, despite activity in Resorts International, which holds a stake in the airline. Resorts slipped 5% to \$68 1/2 as the death of the chairman raised uncertainties over the 60 per cent equity stake held by his family.

By mid-session, gains in long-dated US treasury bonds ranged to three quarters of a point, signalling market satisfaction with a sluggish economy and low inflation. The yield on the key long bond dipped to around 7.30 per cent.

With federal funds below 7 per cent again, three-month Treasury bill rates eased by three basis points to 5.92 per cent, and other money market rates continued to slip lower.

### EUROPE

## Monday lull swiftly set aside

THE NORMAL Monday lull on the European bourses was swiftly brushed aside yesterday as investors, foreign and domestic alike, surged back into the stock markets amid hopes of lower interest rates and a fresh round of corporate news and reports.

Frankfurt enjoyed yet another dizzy performance by reaching its fifth peak in six sessions as banks and car makers attracted huge buying on the strength of Deutsche Bank's impressive profit figures and the relatively stable dollar exchange rate.

The Commerzbank index breached the 2,200 barrier for the first time with a 49.4 point jump to 2,243.9.

A 63 per cent boost in net profit for Deutsche Bank, the latest and best bank results in the current season, took Germany's largest retail financial institution DM 24 higher to DM 898.50 after touching DM 900 earlier in the session. Unlike most of its domestic competitors, it is still some DM 20 below its high for the year of DM 920.

The other leading banks, spurred on by hopes of lower US and Japanese interest rates, jumped to fresh peaks, with Dresdner DM 21 higher at DM 503 ex-rights and Commerzbank DM 21.20 up at DM 377 as BHF enjoyed a DM 13 rise to DM 578.

Siemens, which experienced a mild bout of profit-taking last week, moved back into the higher bands of its recent trading range with a DM 9.50 gain to DM 724.50.

The stable dollar/D-Mark rate attracted foreign buyers into the cars sector while hopes of lower domestic interest rates - and consequently revived consumer demand - proved sufficient inducement for domestic buyers.

Both Daimler and VW extended the record gains of last week with fresh rises: the former stormed DM 53 ahead to DM 1,510 and the latter DM 33 to DM 678. BMW picked up a respectable DM 8 to DM 584 while Porsche derived some dollar-related strength and added DM 50 to DM 1,235.

The bond market was subdued. Both domestic and overseas investors appeared hesitant amid uncertainty over the outcome of the Opec meeting which starts in Geneva today.

The Bundesbank was slightly more active yesterday with sales of DM 14.2m of domestic paper compared with Friday's purchase of DM 500,000 of paper. Central bank figures reveal that the average yield on public authority bonds rose to 5.48 per cent from Friday's 5.47 per cent.

Record-breaking firm continued in Stockholm as heavy institutional buying and a swift sortie by foreign investors pushed the Veckans Affarer index over the 800 level for the first time with a 20.6 jump to 800.8.

Sentiment was underpinned by the fall in the yield on 180-day Treasury paper by 21 basis points to 8.79 per cent in heavy trading with similar activity at the longer end of the market.

Electrolux was the most active and gained SKr 14 to a record SKr 312 on heavy overseas demand ahead of the group's planned share issue to finance the purchase of White Consolidated.

Volvo hit a high for the year with a SKr 19 surge to SKr 395, and Sandvik touched the SKr 900 level for the first time with a SKr 30 jump.

Swedish Match proved the odd man out with a SKr 7 decline to SKr 385.

The record in Amsterdam was scored largely on healthy overseas buying with particular emphasis on international issues. Unilever picked up Ft 6.70 to Ft 434, a 12-month high, while Akzo's Ft 1.90 gain gave the chemicals and fibres group a record Ft 181.90 close.

The session, however, was not without its casualties as Gist Brocades came under profit-taking pressure after last week's results and dipped 50 cents to Ft

295.50. VNU also encountered some selling and finished Ft 1 cheaper at Ft 306.

ABN reversed an opening Ft 3 loss to finish Ft 5 higher at Ft 589, and Aegon jumped Ft 7.50 to Ft 115.

The ANP-CBS General index rose 2.1 to 272.0 while the domestic bond market was little changed in slow trading on suggestions that a new state issues may be launched later in the week.

Heavy trading dominated Paris ahead of the cut by the Bank of France in its intervention rate by 1/4 percentage point to 7% per cent after the market closed.

Building issues were buoyant ahead of the interest rate moves as Bouygues added Ffr 6 to Ffr 1,105, Poliet jumped Ffr 178 to Ffr 1,448 and Dumez finished Ffr 78 higher at Ffr 1,285.

Michelin's results generated a Ffr 41 rise to Ffr 3,140 while Moët-Hennessy sparked with a Ffr 60 advance to Ffr

### TOKYO

## Food issues provide some spice

REPORTS of an agreement between Japan and the US to cut official discount rates took share prices sharply higher in Tokyo trading yesterday, but a bout of profit-taking in the afternoon wiped out many of the gains, writes Shigeo Nishitani of Jiji Press.

Although blue chips, large-capital issues and public works-related stocks lost popularity, food and consumption-related issues continued to attract buyers for most of the day.

The Nikkei market average soared 163 points at one stage but fell back to close 70.38 higher on balance at 15,398.76. Volume totalled 437m shares, down from last Friday's 521m. Gains outnumbered losses by 525 to 340, with 118 issues unchanged.

Toyota Motor eased Y50 to Y1,390 on forecasts of a recurring profit drop of some 30 per cent for the year ending in June. Other blue chips fell in sympathy. Nippon Steel remained unchanged at Y189 although it topped the active list with 8.02m shares traded.

Domestic demand-oriented blue chips such as foods were favoured. Strong demand for beer - and Kirin Brewery's prowess in biotechnology - drove the stock up Y50 to Y1,260 on a volume of 7.38m shares, the second most active stock.

Nichiro Gyogyo firmed Y10 to Y345 on a volume of 7.04m shares. Nissin Oil Mills gained Y33 to Y782 and Nippon Meat Packers Y130 to Y1,180.

Chain stores and department stores benefited from strong consumer demand. Seiyu added Y120 to Y1,390 and Takashimaya Y46 to Y685. Waccol moved its daily maximum Y105 up to Y1,870.

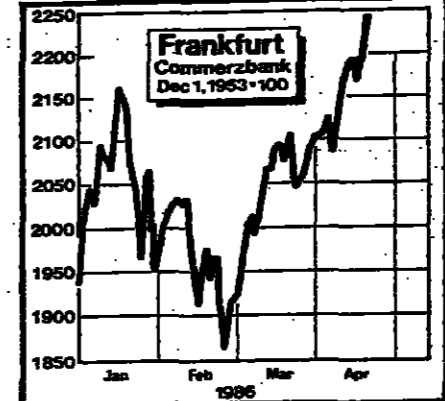
Sumitomo Electric gained Y50 to Y1,150 in active turnover on expectations of much stronger demand for optical fibres.

Leading domestic-demand stocks, which were bought in the morning on prospects of lower interest rates, declined in the afternoon. Tokyo Gas shed Y8 to Y386, Tokyo Marine and Fire Insurance Y30 to Y1,180, Mitsubishi Estate Y20 to Y1,890 and Tokyo Electric Power Y30 to Y3,700.

Bond trading was lacklustre, with many investors staying on the sidelines. Prices rose in the morning, sending the yield on the 6.2 per cent government bond, due in July 1995, down to 4.70 per cent.

In the afternoon, more investors moved to the sidelines, content to await this week's US economic figures on industrial operating rates and preliminary first-quarter gross national product estimates. Prices fell pushing the yield on the bellwether bond to close up at 4.780 per cent from Friday's 4.770 per cent.

Investors were also nervous about this week's Opec meeting and mounting tension between the US and Libya.



2,500 on 1985 results and forecasts of 15 per cent growth in profits for this year.

Elf managed a hefty Ffr 28.20 gain to Ffr 296 amid statements on cash flow problems caused by the fall in the oil price.

Brussels slipped back in quiet trading, and Milan featured end-of-account selling against a backdrop of unease over the US-Libyan standoff in the Mediterranean.

Construction issues led the rally in Madrid with banks not far behind while Zurich continued to derive energy from the prospects of a cut in the US discount rate.

Oslø was subdued amid conflicting reports on a settlement of the nationwide industrial dispute.

### SINGAPORE

CONTINUED stoploss selling of a broad range of stocks left Singapore again lower, with the Straits Times industrial index down 8.33 at 567.20.

Confidence was undermined by reports, later denied, that the Malaysian Prime Minister Mahathir Mohamad had told a conference on Saturday that Malaysia wanted to reschedule its 40.3bn ringgit foreign debt.

Yesterday, as Asian banks halted all trading in offshore Malaysian government securities, the Prime Minister was reported to have given an assurance that the country would honour all its debts and repay them on time.

Among actively traded stocks, SIA lost 15 cents to S\$5.75 as company officials said foreign holdings of the airline had reached a 20 per cent legal ceiling and the limit might be reviewed.

Elsewhere among the actives, Baleigh declined 13 cents to S\$1.60 and TDM shed 7 cents to S\$1.03.

### HONG KONG

A BOUT of early profit-taking took prices sharply lower from the start of trading in Hong Kong before a resumption of buying by local and overseas investors overcame the downturn, leaving the market mixed.

The Hang Seng index, almost 20 points lower after the first hour, ended 1.24 higher at 1,785.45.

The early fall was described as no more than a technical correction after the market's previous run of seven consecutive rises that had pushed the index 180 points higher. Analysts added that the undertone remained buoyant, in part as a result of the forthcoming public flotation of shares in Cathay Pacific.

Property issues enjoyed some of the widest support, with Hang Lung Development 30 cents higher at HK\$8.85 and Hongkong and Kowloon Wharf 5 cents ahead at HK\$7.15.

### AUSTRALIA

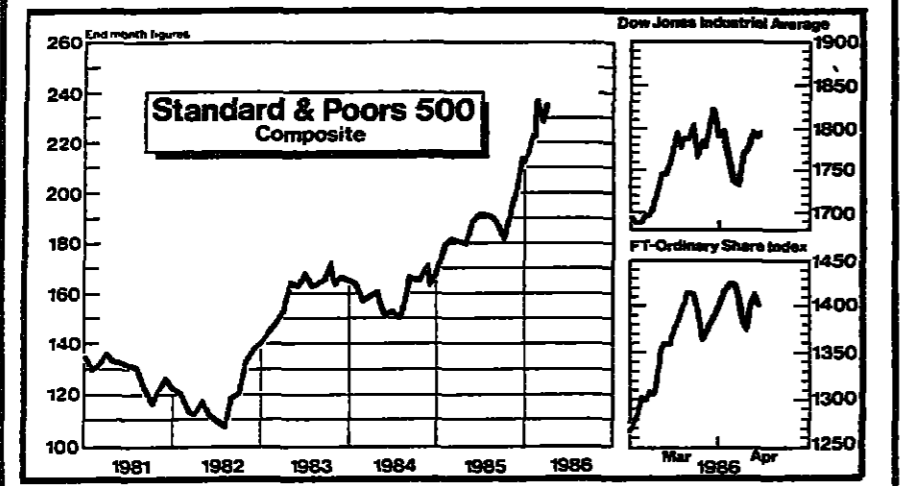
THE REPERCUSSIONS of takeover manoeuvres and a round of profit-taking after last week's record gains left Sydney lower, with the All Ordinaries index down 12.5 at 1,202.1.

BHP put on 16 cents to A\$7.26 as it bought shares and rights to a 20 per cent stake in Elders IXL, which had picked up nearly 20 per cent of BHP last week. Elders, trading ex-dividend, was a sharp 68 cents lower at A\$4.

Mr Robert Holmes a Court's Bell Resources, whose partial takeover offer for BHP is held up in legal disputes, shed 15 cents to A\$4.85 as it announced a four-for-five rights issue to raise A\$623m. Bell Group, which will take its full entitlement to the issue, fell 10 cents to A\$7.10.

Profit-taking hit the banks, with ANZ down 10 cents to A\$6.02 and Westpac 14 cents lower at A\$6.06.

### MARKET MONITORS



STOCK MARKET INDICES				
	April 14	Previous	Year ago	
NYSE Industrials	1,787.99	1,790.18	1,265.68	
DJ Transport	788.03	798.06	598.21	
DJ Utilities	188.71	188.19	155.88	
S&P Composite	238.67	235.98	180.64	

CURRENCIES				
	US DOLLAR	STERLING		
(London)	April 14	Previous	April 14	Previous
\$	2.309	2.3055	1.4815	1.475
DM	2.309	2.3055	3.42	3.4
Yen	178.95	178.55	265.0	263.0
FFr	7.325	7.3425	10.825	10.83
Sfr	1.9305	1.9245	2.88	2.8775
Guilder	2.501	2.597	3.855	3.83
Lira	1.5825	1.5750	2.3445	2.320.0
Bfr	46.9	46.8	89.5	88.6
CS	1.3985	1.39125	2.0712	2.0625

INTEREST RATES				
	US DOLLAR	STERLING		
(3-month offered rate)	April 14	Prev		
\$	10 1/8	10 1/8		
DM	4 1/4	4 1/4		
FFr	7 1/2	7 1/2		

US BONDS				
	US DOLLAR	STERLING		
(offered rate)	April 14	Prev		
3-month US\$	8%	6%		
6-month US\$	7 1/8	6 1/2		
US Fed Funds	7 1/8	7 1/8		
US 3-month CDs	6.50	6.58		
US 3-month T-bills	5.92	6.13		

FT LONDON Interbank fixing (offered rate)				
	US DOLLAR	STERLING		
(offered rate)	April 14	Prev		
3-month US\$	8%	6%		
6-month US\$	7 1/8	6 1/2		
US Fed Funds	7 1/8	7 1/8		
US 3-month CDs	6.50	6.58		
US 3-month T-bills	5.92	6.13		

TREASURY				
	US DOLLAR	STERLING		
(offered rate)	April 14	Prev		
7 1/2% 1988	101 1/2	6.52	101 1/2	6.54
7% 1993	101 1/2	7.02	101 1/2	7.04
8 1/2% 1988	111 1/2	7.21	111 1/2	7.2
9% 2016	123 1/2	7.31	123 1/2	7.29

TREASURY INDEX				
	US DOLLAR	STERLING		
(Maturity)	Return	Day's change	Yield	Day's change
1-30	152.82	+0.49	7.11	-0.06
1-3	144.27	+0.40	6.94	-0.06
1-3	135.38	+0.22	6.58	-0.06
3-5	146.48	+0.46	7.05	-0.08
15-30	183.51	+0.80	7.70	-0.04

CORPORATE				
	US DOLLAR	STERLING		
(Maturity)	Return	Day's change	Yield	Day's change
AT & T	10 1/4	9.85	10 1/4	9.85
3% July 1990	8 1/2	8.90	8 1/2	8.90
8 1/2% May 2000	9 1/2	8.85	9 1/2	8.85
Xerox	10 1/2	8.04	10 1/2	8.04

FINANCIAL FUTURES				
	US DOLLAR	STERLING		
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1-30	152.82	+0.49	7.11	-0.06
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1-3	135.38	+0.22	6.58	-0.06
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15-30	183.51	+0.80	7.70	-0.04

COMMODITIES				
	US DOLLAR	STERLING		
(Maturity)	Return	Day's change	Yield	Day's change
1-30	152.82	+0.49	7.11	-0.06
1-3	144.27	+0.40	6.94	-0.06
1-3	135.38	+0.22	6.58	-0.06
3-5	146.48	+0.46	7.05	-0.08
15-30	183.51	+0.80	7.70	-0.04

GOLD (per ounce)				
	US DOLLAR	STERLING		
(Maturity)	Return	Day's change	Yield	Day's change
1-30	152.82	+0.49	7.11	-0.06
1-3	144.27	+0.40	6.94	-0.06
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### CANADA

A STRONG showing by industrial stocks helped Toronto ahead from the start, building on the record high close of the three previous sessions.

Xerox Canada traded 40 cents higher at C\$4.65, Trilon C\$% at C\$3.0% and Dome Petroleum 3 cents to C\$2.03.

Among the takeover stocks, Genstar gained C\$% to C\$57 1/2 in active trading following the revised offer from Imasco. Hiram Walker was C\$% ahead at C\$38 1/2 following the revised offer from Gulf Canada. Gulf slipped C\$% to trade at C\$18 1/2.

Among blue-chip stocks Canadian Pacific climbed C\$% to C\$18 1/2, Northern Telecom C\$% to C\$40 1/2, Bell C\$% to C\$39 1/2 and Seagram C\$% to C\$77 1/2.

Stock prices were also firmer in Montreal.

### SOUTH AFRICA

GOLD SHARES were mixed to easier in Johannesburg in line with a modest fall in the bullion price.

Randfontein Estates fell R2 to R254 and Western Deep Reef R1 to R105, but Southvaal managed to pick up 50 cents to R103.50.

Mining houses and most other mining stocks mirrored the mixed showing in gold. Gold Fields of South Africa was unchanged at R37 while Anglo American Corp was 15 cents higher at R42.90 and Rand Mines slipped R3 to R80.

Rustenburg Platinum added 25 cents to R33.40, but diamond share De Beers was unchanged at R23.25. Industrial shares were little changed.

## CANDIDE AND VOLTAIRE TURN MEETINGS INTO AN ART

Crystal and silver sparkle against a backdrop of period furniture and fine oils. To see the Voltaire and Candide suites laid out for a formal lunch is to see the concept of business meetings transformed. However, with boardroom tables that can seat up to 40 people, the smaller reception rooms at Grosvenor House mean business beneath the polished exterior. Air-conditioning and full soundproofing ensure comfort and confidentiality, while each suite has its own reception area and specially trained staff to ensure your business function runs smoothly and efficiently. For slightly larger numbers, the Ballroom has two separate suites, one holding up to 150 people, the other 250. While under the glittering chandeliers of the Great Room, up to 1,500 guests can dine in sumptuous splendour. Discover the art of the perfect meeting. Call us on 01-499 6363.

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